

#### ASSOCIATION and METROPOLITAN DISTRICT

# Budget & Finance Committee Agenda Monday, March 20, 2023 10:00 a.m.

<u>Committee Members:</u> Co-chairs Terry Hostetler (HGA Treasurer) and Bill Archambault (HGMD Treasurer), Ray Nash, Craig Baldwin, Harry Laubach, Randy Lane, Richard Ferguson, John Recob, and Bev Havens

**Staff**: Jon Rea (CEO) and Jerry Counts (CFO)

- 1. Call meeting to order. Welcome guests. Chair's comments.
- 2. Changes or Additions to Budget & Finance Committee Report: February 17, 2023
- 3. **Monthly Operating Analysis Review** February 2023
- 4. Subcommittee and Other Reports:
  - a. Audit Subcommittee (Bev Havens) February 27, 2023, Report
  - b. Insurance Subcommittee (Randy Lane) No Meeting
  - c. Capital Program Subcommittee (John Recob) No Meeting
  - d. Investment (Terry Hostetler)
- 5. Unfinished Business
- 6. **New Business:** 
  - a. Discussion of KeyBank (Jerry and Ray)
  - b. Recommend 2023 Carpet Replacement Project (\$198,720)
  - c. Recommend Purchasing a Used Van/Truck for the Paint Dept. (\$37,013)
  - d. Update on Revisions to B&F Joint Procedure Memorandum (JPM B-1)
- 7. Members of the audience wishing to speak on non-agenda items. Time limit-3 minutes.
- 8. **Adjournment**

Members of the audience wishing to speak on agenda items will be recognized to tell when an agenda item is being addressed.

The next Budget and Finance Committee meeting is on April 17, 2023 at 10 a.m.

# HEATHER GARDENS BUDGET & FINANCE COMMITTEE MEETING REPORT February 17, 2023

TO: Members of the Heather Gardens Budget & Finance Committee,

HGA Board of Directors, HGMD Board of Directors, Chief Executive Officer,

Chief Financial Officer and Chief Operations Officer.

FROM: Terry Hostetler, HGA Treasurer, and Bill Archambault, HGMD Treasurer

Committee: Terry Hostetler, Co-Chair, Bill Archambault, Co-Chair, Bev Havens, Craig Baldwin,

Harry Laubach, John Recob, Randy Lane, Ray Nash, Richard Ferguson.

**NOTE:** Bill Archambault, Excused absence for this meeting.

Staff: Jon Rea, Chief Executive Officer; Jerry Counts, Chief Financial Officer

Audience: Approximately 20 residents via Zoom, including HGA Board Members and

**HGMD** Board Members.

The January 16, 2023, B&F Committee meeting report was accepted, with several corrections/modifications made.

#### **Monthly Operating Analysis Review:**

CFO Counts reviewed the financial reports for both HGA and HGMD and answered all questions pertaining to the January 31, 2023 financial reports, paying particular attention to the variances of income and expenses for the month.

#### **Subcommittee and Other Reports:**

**Audit Subcommittee**: The report was included in the B&F committee package and there were no comments or issues regarding the most recent audit.

**Insurance Subcommittee**: Randy Lane advised that there was nothing new to report at this time..

**Capital Programs Subcommittee:** John Recob reported that on February 15, 2023, the subcommittee met, and that the review of the current list will need to be updated, which will be an ongoing process throughout the year.

**Investment Committee**: Co-Chair Hostetler advised that with the assistance of HGA's investment advisor and CFO Jerry Counts it was decided to reinvest all of the matured and maturing Certificates of Deposit in 2023 into 2 year Certificates of Deposit. The new investments have been reinvested with the interest rates being in the mid to high 4% range, which is a better rate of return than what has been seen in the past few years.

**Unfinished Business**: Co-Chair Hostetler advised that an ad hoc committee has been formed to review and revise the: **JPM B-1 Budget and Finance Committee.** The workshop will be held at 1:00 p.m. on Wednesday, February 22, 2023 at the Clubhouse. This workshop will be the first of many, that will be held to work on this important update.

#### **New Business:**

- A) Information Only-Building 241 Emergency Elevator Repair (\$14,056.60) This was reviewed by the committee.
- **B)** Motion: Recommend 2023 Chair Rail Project for Buildings 221, 222 and 250 (\$86,940). John Recob moved and Craig Baldwin seconded the motion that passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the 2023 Chair Rail Project for Buildings 221, 222 and 250, totaling \$86,940. This is a budgeted project in the 2023 budget for an amount of \$86,940.
- C) Motion: Recommend 2023 Concrete/Handrail Repairs and Replacements (\$238,050) Craig Baldwin moved and Bev Havens seconded the motion that passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the allocation of \$238,050 of budgeted Capital Project funds for the purpose of a variety of cement and stair repairs throughout the community as identified necessary by the Heather Gardens Staff.
- D) Motion: Recommend Building 217 Hot Water Recirculation Project (\$24,840)
  Ray Nash moved and Harry Laubach seconded the motion that passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the Building 217 Hot Water Recirculation Project, at a cost of \$22,356 plus a change order amount of \$2,484 for a total cost of \$24,840. This is an approved budgeted line item of \$24,840.
- **E)** Motion: Recommend Replacing Debris (Truck) Loader (\$10,800) Harry Laubach moved and Bev Havens seconded the motion that was passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the purchase of a Little Wonder debris loader from LL Johnson Distributing at a total cost of \$10,800. This is a non-budgeted expense that will be charged against the contingency line item of the approved 2023 Capital Budget.
- F) Motion: Replace Stand-on Mowers 1-4 (\$40,705.32) Craig Baldwin moved and Harry Laubach seconded the motion that passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the purchase of two (2) 36" Scag mowers and two (2) 48" Scag mowers stands from LL Johnson

Distributing at a total cost of \$38,205.32 with a change order amount of \$2,500, for a total cost of \$40,705.32. This is an approved budgeted line item of \$48,000.

G) Motion: Replacing Zero-Turn Riding Mower (\$14,778) Ray Nash moved and Bev Havens seconded the motion that passed unanimously, that recommends that the Heather Gardens Association Board of Directors approve the purchase of a Scag Cheetah II 61" Zero-Turn Riding Mower from LL Johnson Distributing at a cost of \$14,778. This is an approved budgeted line item of \$18,000.

#### Members of the audience wishing to speak on non-agenda items:

The concept that B & F does not communicate very well with the residents of Heather Gardens, and that it would be helpful if we were to publish what are the milestones that are being met or not\_being met was discussed by the committee.

It was suggested by CFO Counts that he could prepare a summary for publication in the <u>Heather n Yon</u>, the official monthly publication for Heather Gardens, or via Pilera. He explained that last year, he intended to start a program for residents, that would be a forum for explaining what a Balance Sheet is, for example, and how it works for our organization. The purpose for this type of forum, is that "there are no stupid questions."

It was further expressed by the committee, that if the residents want more information regarding the financial information of Heather Gardens, that it be suggested to the individuals who are requesting more details, that they attend one of the monthly meetings of the Budget & Finance Committee, since the pertinent information is thoroughly reviewed monthly. It was also noted that the financial information is available at any time on the Heather Gardens website.

The meeting was adjourned at 12:01 p.m.

The next meeting of the B&F Committee will be held on:

Monday, March 20, 2023, at 10:00 a.m. in the Board Room and via Zoom.

### **HEATHER GARDENS ASSOCIATION**

### **Budget Exceptions Report**

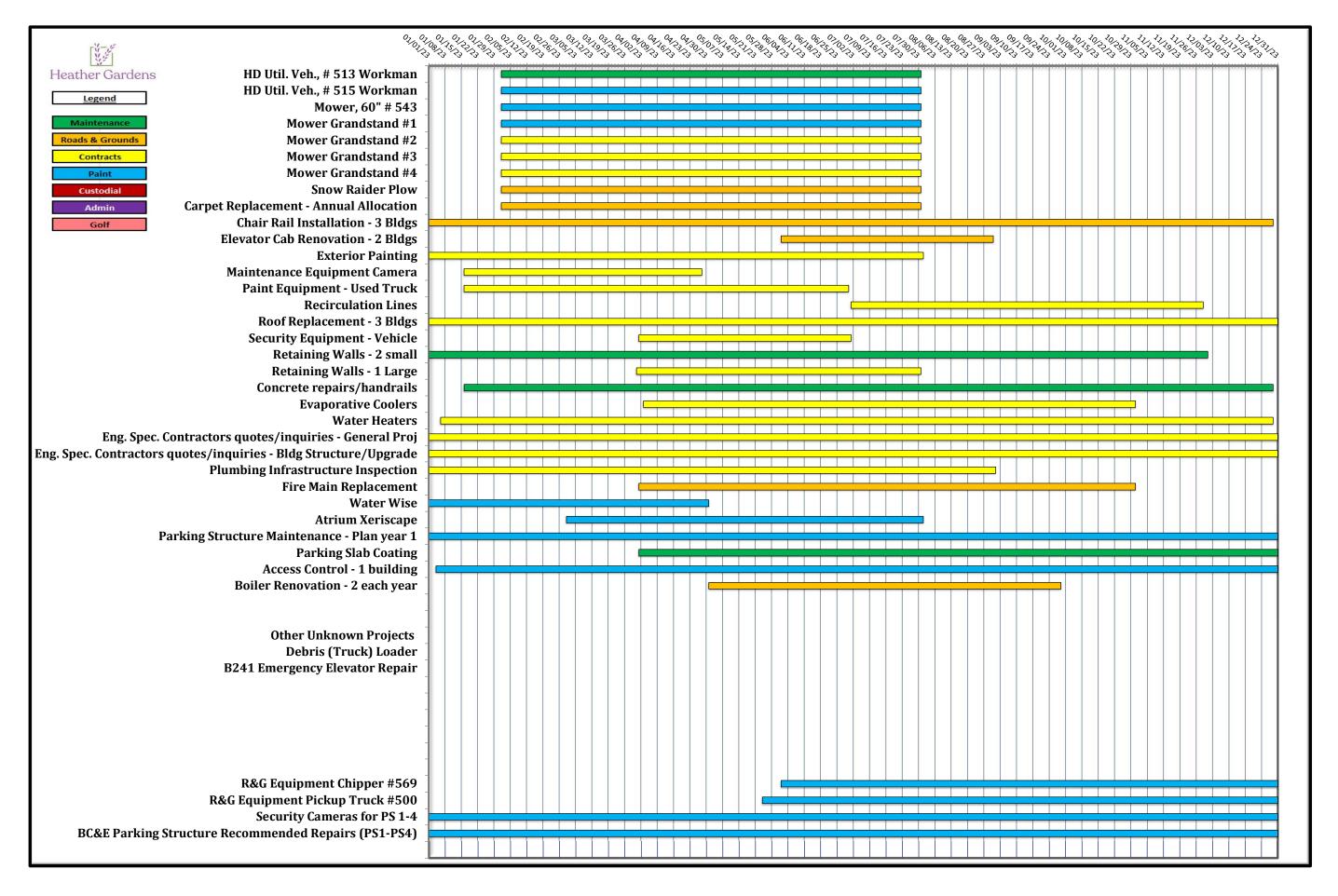
Through: 2/28/2023

		YTD	YTD	VARIANCE	% of		Annual	% of Annual
		ACTUAL	BUDGET	FAVORABLE NFAVORABLE)	Budget		Budget	Budget Spent
OPERATIONS								
Assessment Income - 2023	\$	1,938,216	\$ 1,938,316	\$ (100)	-0.01%	\$	11,629,896	17%
Planned Deficit from Oper Reserve	\$	-	\$ 50,000	\$ (50,000)	-100.00%	\$	300,000	0%
Assessment Surplus - 2021	\$	5,364	\$ 5,364	\$ -	0.00%	\$	32,184	17%
Misc Income	\$	50,941	\$ 28,594	\$ 22,347	78.15%	\$	147,936	34%
Total Income	\$	1,994,521	\$ 2,022,274	\$ (27,753)	-1.37%	\$	12,110,016	16%
Expenses:								
General	\$	812,517	\$ 806,894	\$ (5,623)	-0.70%	\$	5,140,305	16%
Custodial	\$	86,677	\$ 94,744	\$ 8,067	8.51%	\$	496,677	17%
Contracts	\$	44,392	\$ 55,491	\$ 11,099	20.00%	\$	319,377	14%
Maintenance	\$	404,782	\$ 438,445	\$ 33,663	7.68%	\$	2,600,509	16%
Administration	\$	210,766	\$ 251,412	\$ 40,646	16.17%	\$	1,360,507	15%
Paint	\$	61,488	\$ 63,833	\$ 2,345	3.67%	\$	366,217	17%
Roads & Grounds	\$	201,799	\$ 202,107	\$ 308	0.15%	\$	1,267,900	16%
Security	\$	87,726	\$ 114,711	\$ 26,985	23.52%	\$	656,025	13%
Interest Expense	\$	84	\$ -	\$ (84)		\$	-	
Total Expenses	<u>\$</u>	1,910,231	\$ 2,027,637	\$ 117,406	5.79%	\$	12,207,517	16%
Net Operating Income/(Loss)	\$	84,290	\$ (5,363)	\$ 89,653		\$	(97,501)	<u> </u>
CAPITAL RESERVES								
Capital Reserve Income	\$	707,722	\$ 708,115	\$ (393)	-0.06%	\$	4,248,694	17%
Interest Income	\$	38,489	\$ 10,178	\$ 28,311		\$	74,300	
Capital Expenditures	\$	35,362	\$ 145,349	\$ 109,987	75.67%	\$	5,382,929	1%
Less Insurance Fund Income/(Expense)	\$	-	\$ -	\$ -		·	, ,	
Net Capital Reserve Income	\$	710,849	\$ 572,944	\$ 137,905		\$	(1,059,935)	
GRAND TOTALS	\$	795,139	\$ 567,581	\$ 227,558		\$	(1,157,436)	

	Executive Summary											
		YTD ACTUAL		YTD BUDGET		VARIANCE	% of Budget	Annual Budget	% of Annual Budget Spent			
Income Summary	\$	1,994,521	\$	2,022,274	\$	(27,753)	-1.37%	\$ 12,110,016	16%			
Expense Summary	\$	1,910,231	\$	2,027,637	\$	117,406	5.79%	\$ 12,207,517	16%			
Overall Expenses												
General	Ope earr due	erating Reser nings for Janu to sub-zero	ve. F uary a emp	ebruary Incor and February. atures in Janu	me ta Utili ıary.	ity expenses exce	ded budget b	y \$14K due to hi	gher investment			
Custodial				pelow budget								
Contracts		Resident Re w budget.	nova	tion Insurance	e Mar	nager has not yet	been hired re	esulting in Febru	ary costs being			
Maintenance	belo high exit	ow budget by ner OPX cost signs, \$2.6K	\$9.1 s incl for g	K for February ude \$6.2K for arage exhaus	/. Fe wind t fan	nd lower other pa bruary OPX cost low repairs, \$3.2l frames, and \$2.5	s were below K for smoke a K for a heat e	budget by \$17K larm batteries a exchanger.	. Some of the nd emergency			
Administration						et mainly due to for the communic			e are currently			
Paint				pelow budget								
Roads & Grounds				pelow budget								
Security				\$12.6K below expenses were		et mainly due to bw budget.	having 7.5 FT	Es vs. a budget	of 9. Also,			

				HGA MC	ONTHLY C				ORT FO	R PER	IOD ENDI	NG:			
							ebrua	ry 2023							
					2023	2023						UNDER/	%		
					APPROVED	SIGNED					2023	(OVER)	VAR	UNDER /	
	PROJECT				BUDGET	CONTRACT	%	START	FINISH	#Days	INVOICES	CONTRACT	FROM	(OVER)	PROJECT
STATUS	OWNER	DEPT.	2023 APPROVED PROJECTS	ACCT	AMOUNT	AMOUNT	VAR	DATE	DATE		PAID	AMOUNT	CONTRACT	BUDGET	Notes / Comments
	-				Α	В					D	B-C-D		A-C-D	_
In Process	Matt	R&G	HD Util. Veh., # 513 Workman	F810	\$35,000		-100%	02/01/23	07/31/23	180		\$0	#DIV/0!	\$35,000	2/3/23 - Researching
In Process	Matt	R&G	HD Util. Veh., # 515 Workman	F811	\$35,000		-100%	02/01/23	07/31/23	180		\$0	#DIV/0!	\$35,000	2/3/23 - Researching
In Process	Matt	R&G	Mower, 60" # 543	F812	\$18,000		-100%	02/01/23	07/31/23	180		\$0	#DIV/0!	\$18,000	2/21/23 - Board approved in Feb.
In Process	Matt	R&G	Mower Grandstand #1	F813	\$12,000		-100%		07/31/23			\$0	#DIV/0!	\$12,000	2/21/23 - Board approved in Feb.
In Process	Matt		Mower Grandstand #2	F814	\$12,000		-100%		07/31/23			\$0	#DIV/0!	\$12,000	2/21/23 - Board approved in Feb.
In Process	Matt	R&G	Mower Grandstand #3	F815	\$12,000		-100%		07/31/23	180		\$0	#DIV/0!	\$12,000	2/21/23 - Board approved in Feb.
In Process	Matt	R&G	Mower Grandstand #4	F816	\$12,000		-100%	02/01/23		180		\$0	#DIV/0!	\$12,000	2/21/23 - Board approved in Feb.
In Process	Matt	R&G	Snow Raider Plow	F817	\$13,455		-100%	02/01/23	07/31/23	180		\$0	#DIV/0!	\$13,455	2/3/23 - Researching
															2/3//23 - Collecting bids. Looking at
															alternative Carpet Tile Options. Our
															preferred brand EF Contract Tempo
In Process	Don	Contracts	Carpet Replacement - Annual Allocation	F818	\$198,720		-100%	02/01/23	07/31/23	180		\$0	#DIV/0!	\$198,720	has increased their prices by \$6/SY
					, ,							•		, , , , ,	2/3/23 - B214 is on-going, B221 -
															Scheduled to start in April, B222 is
								1				1			scheduled to start in late July
In Drasses	lor U	Contracts	Chair Bail Installation 2 Pldgs	E040	000 040		1000/	04/04/22	12/20/22	200	60 440	(00 440)	#01//01	¢70 000	beginning of August. B250
In Process	Jon H		Chair Rail Installation - 3 Bldgs	F819	\$86,940		-100%		12/29/23		\$8,112	(\$8,112)	#DIV/0!	\$78,828	scheduled start for November.
not-started	Jon H	Contracts	Elevator Cab Renovation - 2 Bldgs	F820	\$47,508		-100%	06/01/23	08/31/23	91		\$0	#DIV/0!	\$47,508	
															2/3/23 - We received specifications/
															RFP from Sherwin Williams for the 2023 Project. We are waiting on
															weather to determine which building
															we plan to paint in 2023.
In Process	Don	Contracts	Exterior Painting	F821	\$77,200		-100%	01/01/23	08/01/23	212		\$0	#DIV/0!	\$77,200	no plan to paint in 2020.
															2/3/23 - Discussing with HG Auger
In December		NA-:4	Maintanana Fauinnant Canana	F000	044 400		4000/	04/40/00	04/00/00	400			#DD #/OL	£44 400	guy to determine camera
In Process	Manny		Maintenance Equipment Camera	F822	\$11,432		-100%		04/28/23			\$0	#DIV/0!	\$11,432	requirements.
In Process	Manny		Paint Equipment - Used Truck	F823	\$37,013		-100%		06/30/23	165		\$0	#DIV/0!	\$37,013	2/3/23 - Researching
not-started	Jon H	Contracts	Recirculation Lines	F824	\$24,840		-100%	07/01/23	11/29/23	151		\$0	#DIV/0!	\$24,840	2/21/23 - Board approved in Feb.
															2/3/23 - Meeting scheduled with
															Rocky Mountain Reps to receomend
In Process	Don	Contracts	Roof Replacement - 3 Bldgs	F825	\$1,707,750		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$1,707,750	which buildings roofs are most in
not-started	TJ		Security Equipment - Vehicle	F826	\$36,225		-100%		07/01/23			\$0	#DIV/0!	\$36,225	need of replacement.
not-started	10	Security	Security Equipment - Venicle	F020	\$30,223		-100%	04/01/23	07/01/23	91		φυ	#DIV/0!	\$30,223	2/3/23 - Researching and Collecting
In Process	Matt	R&G	Retaining Walls - 2 small	F827	\$24,840		-100%	01/01/23	12/01/23	334		\$0	#DIV/0!	\$24,840	Bids.
not-started	Jon H		Retaining Walls - 1 Large	F828	\$103,500		-100%		07/31/23			\$0	#DIV/0!	\$103,500	Bius.
In Process	Jon H		Concrete repairs/handrails	F829	\$238,050		-100%		12/29/23			\$0	#DIV/0!	\$238,050	2/21/23 - Board approved in Feb.
			,												2/21/23 - Board approved in Feb.
not-started	Jon H		Evaporative Coolers	F830	\$20,700		-100%		10/31/23			\$0	#DIV/0!	\$20,700	<del> </del>
not-started	Jon H		Water Heaters	F831	\$82,800		-100%	01/06/23	12/29/23	357		\$0	#DIV/0!	\$82,800	Emergency's Only
not-started	Don		Eng. Spec. Contractors quotes/inquiries - General Proj	F832	\$25,875		-100%	01/01/23		364		\$0	#DIV/0!	\$25,875	2/3/23 - As needed
not-started	Don	Contracts	Eng. Spec. Contractors quotes/inquiries - Bldg Structure/Upgrade	F833	\$25,875		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$25,875	2/3/23 - As needed
															2/3/23 - Researching additional
In De	Б.	0	Disserting Information	F004	0450 000		40000	04/04/05	00/01/0-	0.0			#DD: #61	0450 000	qualified vendors to evaluate the
In Process	Don		Plumbing Infrastructure Inspection	F834	\$150,000		-100%		09/01/23			\$0	#DIV/0!	\$150,000	plumbing infrastructure.
not-started	Jon H	Contracts	Fire Main Replacement	F835	\$36,225		-100%	04/01/23	10/31/23	213		\$0	#DIV/0!	\$36,225	0.000
															2/3/23 - Contract is executed.
In Process	Matt	Contracts	Water Wise	F836	\$51,750	\$24,990	-52%	05/04/22	05/01/23	365		\$24,990	-100%	\$51,750	Waiting on contractor to provide schedule.
III I TOCESS	iviall	COILLACIS	TYAICI TYING	1 030	φυ1,/30	φ <b>∠</b> 4,990	-JZ 70	03/01/22	03/01/23	300		φ24,990	-100%	ψυ1,700	2/3/23 - Waiting on the
								I				1			Weather/Snow to clear so we can
								I				1			evaluate the project and generate
In Process	Don	Contracts	Atrium Xeriscape	F837	\$72,450		-100%	03/01/23	08/01/23	153		\$0	#DIV/0!	\$72,450	scope.
In Process	Don	Contracts	Parking Structure Maintenance - Plan year 1	F838	\$1,004,392		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$1,004,392	
not-started	Jon H		Parking Slab Coating	F839	\$62,100		-100%		12/31/23			\$0	#DIV/0!	\$62,100	
Startod	55.111	00000		. 500	ψ02,100		.5070	3 3 1/20	.2,31,20			T	,,,,,,,,,	Ψ02,100	2/3/23 - Researching Security
								1				1			Consultants to make
			l											l	recommendations and generate
In Process	Jon H		Access Control - 1 building	F840	\$46,575			01/04/23				\$0	#DIV/0!	\$46,575	RFP.
not-started	Jon H	Contracts	Boiler Renovation - 2 each year	F841	\$124,200		-100%	05/01/23	09/29/23	151		\$0	#DIV/0!	\$124,200	
		TC	OTAL 2023 FUNDED PROJECTS		\$4,446,415	\$24,990	-99%				\$8,112	\$16,878	-68%	\$4,438,303	
2023 (	CONTINGEN		CTS Future event or circumstance which is possible, but cannot be predicted with certainty												
				F842.1 -											
1			Other Unknown Projects	F842.9	\$285,643							1	#DIV/0!	\$285,643	
In Dropper	Mott						4000/			_		<b>CO</b>			2/21/23 - Board approved in Feb.
In Process	Matt	R&G	Debris (Truck) Loader	F842.1	\$10,800		-100%		l	0		\$0	#DIV/0!	\$10,800	ZIZ IIZS - BOArd approved in Feb.

			1	IGA MC	NTHLY C	APITAL RE	SERV	E REPO	RT FO	R PER	OD ENDI	NG:			
						F	ebrua	ry 2023							
STATUS	PROJECT OWNER	DEPT.	2023 APPROVED PROJECTS	ACCT	2023 APPROVED BUDGET AMOUNT	2023 SIGNED CONTRACT AMOUNT B	% VAR	START DATE	FINISH DATE	#Days	2023 INVOICES PAID D	UNDER/ (OVER) CONTRACT AMOUNT B-C-D	% VAR FROM CONTRACT	UNDER / (OVER) BUDGET A-C-D	PROJECT Notes / Comments
Completed	Jon H	Contracts	B241 Emergency Elevator Repair	F842.2	\$14,057		-100%			0	\$ 14,057	(\$14,057)	#DIV/0!	(\$0)	2/21/23 - Board approved in Feb.
		TOTA	L 2023 CONTINGENCY PROJECTS		\$310.500	\$0				0	\$14.057	(\$14.057)	#DIV/0!	\$296,443	
		IOIA	E 2023 CONTINGENCT FROSECTS		φ310,300	φ0					\$14,007	(\$14,037)	#DIV/0:	φ230, <del>44</del> 3	
		TOTA	L 2023 CAPITAL RESERVE FUNDS		\$4,756,915	\$24,990					\$22,169	\$2,821	-11%	\$4,734,746	
		0000 DD	OJECTS TO BE COMPLETED IN 2023												
		2022 PR	OJECTS TO BE COMPLETED IN 2023	I	1	1		I	1	ı			<u> </u>		2/3/23 - Approx \$34k short from
In Process	Matt	R&G	R&G Equipment Chipper #569	F787	\$20,188		-100%	06/01/23	12/31/23	213		\$0	#DIV/0!	\$20,188	budget amount. Will allocate excess from Contingency.
In Process	Matt	R&G	R&G Equipment Pickup Truck #500	F788	\$51,330		-100%	05/24/23	12/31/23	221		\$0	#DIV/0!	\$51,330	1/26/23 - Still waiting for an update from the dealership.
In Process	Don	Contracts	Security Cameras for PS 1-4	F807.8	\$54,496		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$54.496	2/3/23 - Researching Security Consultants to make recommendations and generate RFP.
In Process	Don		BC&E Parking Structure Recommended Repairs (PS1-PS4)	F801	\$500,000	\$392,237		01/01/23			\$13,193	\$379,044	-97%	\$486,807	2/3/23 - Engineer is working on scheduling Restruction to make exploratory cuts in the concrete deck at PS#3.
		T/	DTAL PRIOR YEAR PROJECTS		\$626.014	\$392.237					\$13,193	\$379.044	-97%	\$612.821	
		10	UTAL PRIOR TEAR PROJECTS		\$626,014	\$392,237					\$13,193	\$379,044	-97%	\$612,621	
			GRAND TOTAL PER BUDGET		\$5,382,929	\$417,227					\$35,362	\$381,865	-92%	\$5,347,567	·
			PROJECTS TARGETED FOR COMPLETION IN 2023 BUT NOT IN THE PUBLISHED BUDGET												
			TOTAL PRIOR YEAR PROJECTS NOT BUDGETED IN 2023		60	60					60	60	#DIV/01	60	
			TOTAL PRIOR TEAR PROJECTS NOT BUDGETED IN 2023		\$0	\$0					\$0	\$0	#DIV/0!	\$0	
			GRAND TOTAL		\$5,382,929	\$417,227					\$35,362	\$381,865	-92%	\$5,347,567	=



# Heather Gardens Association Investments 02/28/23

Bank	Yield	Maturity	Principal	Fund	G/L Acct.
Raymond James - Cash/Interest Receivable/Investments - Operating Account	4.54%		\$ 255,783	Operating	A106/A106.05/A107.2/A115.1
KeyBanc Capital Mkts - Money Market - Federated Hermis Govt Oblig SS	4.13%		\$ 2,016,180	Operating	A108
Federal Home LN BKS 5.25%	5.15%		\$ 2,000,000	Operating	A108.011
TOTAL - OPERATING ACCT - CASH/INVESTMENTS			\$ 4,271,963		
	0.555% -				
Raymond James - Cash/Interest Receivable/Investments - Capital Reserve	4.606%		\$ 5,408,203	Capital	A106.1/A106.11/A107.3/A107.4/A115.2/A115.3
Key Bank Capital Reserve Savings			\$ 1,092,111	Capital	A107
KeyBanc Capital Mkts - Money Market - Federated Hermis Govt Oblig SS	4.13%		\$ 2,019,297	Capital	A107.01
Federal Home LN BKS 5.25%	5.15%		\$ 2,000,000	Capital	A107.02
TOTAL CAPITAL RESERVE INVESTMENTS - CASH/INVESTMENTS			\$ 10,519,610		
TOTAL INVESTMENTS			\$ 14,791,573		

HGA INVESTMENTS - 1/31/2023			Accrued			= Short-Tern	n/Current Ass	sets
	Face/Maturity	Amount	Interest	Premium	Maturity	Purchased	Accrued	
CAPITAL RESERVE RJ ACCT C650 YTM	Value	Invested	Purchased	Paid	Date	Date	Earnings	
Purchases								
BMW BANK OF NORTH AMERICA SEMI-ANNUAL 1.4500 % 0.5559	245,000.00	251,759.15	622.90	6,136.25	4/14/2023	6/15/2020		
CITIBANK NA SEMI-ANNUAL 3.3000 % 0.6519	200,000.00	218,843.59	2,549.59	16,294.00	8/24/2023	7/10/2020		
COMENITY CAPITAL BANK MONTHLY 3.3500 % 0.7009	6 100,000.00	108,730.92	-	8,730.92	10/17/2023	6/15/2020		
DISCOVER BK SEMI-ANNUAL 3.2000 % 0.5909		221,433.97	355.95	18,078.02		7/31/2020		
GE MONEY BANK SEMI-ANNUAL 3.3000 % 0.8379	45,000.00	159,274.92	878.34	13,396.58	4/11/2024	6/15/2020		
GOLDMAN SACHS BANK USA SEMI-ANNUAL 2.8000 % 0.8929	6 140,000.00	150,676.64	579.95	10,096.69	4/24/2024	6/15/2020		
GOLDMAN SACHS BANK USA SEMI-ANNUAL 3.3000 % 0.8469	100,000.00	110,024.94	1,383.29	8,641.65	1/16/2024	6/15/2020		
MORGAN STANLEY BANK, NA SEMI-ANNUAL 3.4500 % 0.7559	100,000.00	109,409.25	444.25	8,965.00	11/1/2023	6/15/2020		
MORGAN STANLEY PRIVATE BANK NA SEMI-ANNUAL 3.1000 % 0.8379	158,000.00	172,618.87	1,945.78	12,673.09	1/24/2024	6/15/2020		
SALLIE MAE BK SEMI-ANNUAL 3.2000 % 0.6189	114,000.00	122,817.67	389.79	8,427.88	5/9/2023	6/15/2020		
SYNCHRONY BANK SEMI-ANNUAL 1.3000 % 0.6239	245,000.00	250,179.94	532.29	4,647.65	4/17/2023	6/15/2020		
WELLS FARGO BANK NA MONTHLY 3.1000 % 0.7409	200,000.00	216,714.99	16.99	16,698.00	2/13/2024	7/10/2020		
CITY NB LOS ANGELES, CD SEMI-ANNUAL 4.5000 % 4.2819	6 245,000.00	246,418.22	422.88	995.34	1/13/2025	1/23/2023		
UBS BANK CD MONTHLY 4.5000 % 4.4219	6 245,000.00	245,548.73	181.23	367.50	1/21/2025	1/23/2023		
AMEX NATIONAL BANK SALT LAKE CITY, CD SEMI-ANNUAL 4.9000 % 4.1509	6 245,000.00	251,910.09	2,072.10	4,837.99	11/24/2025	1/23/2023		
STATE BANK & TRUST CD SEMI-ANNUAL 4.3000 % 4.4059	6 245,000.00	244,510.00	-	(490.00)	1/27/2025	1/24/2023		
MANUFACTURERS & TRADERS TC CD SEMI-ANNUAL 4.5000 % 4.6069	6 245,000.00	244,510.00	-	(490.00)	1/31/2025	1/25/2023		
AMERICAN NATIONAL BANK CD MONTHLY 4.4000 % 4.4009	245,000.00	245,206.74	206.74	(0.00)	1/23/2025	1/26/2023		
MORGAN STANLEY BANK, NA SALT LAKE CITY, CD SEMI-ANNUAL 4.2500 %	100,000.00	100,269.86	69.86	200.00	2/2/2026	2/6/2023		
US TREASURY NOTES 2.125% 7/31/2024 3.2249		309,235.63	3,172.00			7/20/2022		
US TREASURY NOTES 2.375% 8/15/2024 3.0119	- '	241,913.77	2,587.90			7/25/2022		
US TREASURY NOTES 2.375% 8/15/2024 3.1889		107,301.13	14.07			8/16/2022		
US TREASURY NOTES 4.25% 9/30/2024 4.539%	6 100,000.00	99,464.84	233.52		9/30/2024	10/19/2022	19,750.84	All CDs and Bonds
Raymond James Bank Deposit Program	5,463.83							
	49,995.58					10/26/2022	167.75	
Money Market - FIMM Treasury only  Money Market - Goldman Sachs Financial Square Treasury Instruments	49,995.58					10/26/2022		
Worley Market - Goldman Sachs Financial Square Treasury instruments	-					10/20/2022	-	
	4,345,459.41	4,428,773.86	18,659.43	138,206.55			19,918.59	A115.2
	A106.1/A106.1		10,033.43	130,200.33			13,310.33	
HGA OPERATING RJ ACCT 8380								
US TREASURY NOTES 4.25% 9/30/2024 4.5359	6 235,000.00	233,760.74	548.76		9/30/2024	10/19/2022	4,143.17	A115.1
	A106/A106.05							
Total CD's and US Treasury ACCT C650 & 8380	4,580,459.41	4,662,534.60	19,208.19	138,206.55				
			_					

CAPITAL RESERVE RJ ACCT 502 - ANNUITIES		Current	<b>Previous Month</b>	<b>Current Month</b>	Amount	Year with	Purchase
		Value	Value	Earnings	Invested	0% Penalty	Date
FIDELITY & GUARANTY LEF INS CO F&G SECURE MYGA 3 YEAR (MVA)	3.350%	256,538.86	255,891.21	647.65	250,000.00	5/17/2025	5/17/2022
FORETHOUGHT LIFE INSURANCE CO SECUREFORE V2	3.100%	256,288.17	255,688.66	599.51	250,000.00	5/6/2025	5/6/2022
GREAT AMERICAN LIFE INSURANCE CO SECURE GAIN 3 MVA	2.900%	255,963.76	255,403.04	560.72	250,000.00	5/2/2025	5/2/2022
MIDLAND NATIONAL LIFE INSURANCE CO MNL GUARANTEE PRO	2.250%	254,629.63	254,195.37	434.26	250,000.00	5/2/2025	5/2/2022
Total Annuities		1,023,420.42	1,021,178.28	2,242.14	1,000,000.00		
		A106.1/A115.3					
CAPITAL RESERVE RJ ACCT 502							
Raymond James Bank Deposit Program - Savings		19,404.19	A107.3				
Total ACCT 502		1,042,824.61					
HGA OPERATING RJ ACCT 875							
Raymond James Bank Deposit Program - Savings		16,639.93	A107.2				
Total ACCT 875		16,639.93					
HGA OPERATING KEYBANC ACCT 3297							
Federal Home LN BKS 5.25%	5.150%	2,000,000.00	A108.01		1,920.00	A108.011	
KeyBanc Capital Mkts - Money Market - Federated Hermis Govt Oblig SS - CY 4.13%		2,016,180.27	A108				
Total ACCT 3297		4,016,180.27					
HGA CAPITAL RESERVE KEYBANC ACCT 4345							
Federal Home LN BKS 5.25%	5.150%	2,000,000.00	A107.02		1,920.00	A107.021	
KeyBanc Capital Mkts - Money Market - Federated Hermis Govt Oblig SS - CY 4.13%		2,019,296.57	A107.01				
Total ACCT 4345		4,019,296.57					
		·					
HGA CAPITAL RESERVE KEYBANK ACCT 5363							
KeyBank Savings Account		1,092,110.71	A107				
· · ·							
Total ACCT 5363		1,092,110.71					

_	2/28/2023	1/31/2023	12/31/2022	12/31/2021
CURRENT ASSETS	0.400.000	0.075.055	5 400 007	4 004 000
Operating Bank Account Money Mkt - Key Bank Operating	2,100,809	3,875,355 2,005,775	5,136,327 0	4,861,939 0
Raymond James Operating Savings	4,018,100 16,640	16,635	16,802	9,748
Raymond James - Operating Investments	0	0	0	235,628
Savings-Capital Reserve	1,092,111	1,755,849	4,713,310	3,571,671
Money Mkt - Key Bank Cap Res	4,021,217	3,008,663	0	0
Raymond James Cap Reserve Savings	19,404	8,600	8,597	2,486,313
Raymond James - Cap Reserve Investments	1,745,078	1,645,385	2,650,186	503,316
Raymond James Premium Operating Assessment Receivables	0	0	70.275	5,041
Allow Doubtful Acct	61,477 (66,536)	64,333 (65,000)	70,275 (65,000)	248,450 (50,000)
A/R - Other	93,884	87,392	103,938	85,699
AR - Insurance Claim	0	0	17,218	589,393
Interest Receivable	24,062	26,558	31,022	21,835
Inventory	209,061	213,664	223,487	204,030
Prepaid Insurance	1,087,286	1,242,613	1,397,939	1,348,811
Prepaid Expenses	21,741	25,068	32,495	7,589
Due To/From Seville Due To/From - HGMD	780 51,547	(709) 38,063	425 134,768	1,506 114,306
TOTAL CURRENT ASSETS	14,496,659	13,948,244	14,471,789	14,245,273
LONG-TERM INVESTMENTS (more than 12 mos)		233,943 3,724,102		
Raymond James - Operating Investments	233,992	233,943	233,889	0
Raymond James - Cap Reserve Investments Int Rec RJ Cap Res Annuities	3,624,758 23,420	3,724,102 21,178	2,709,377 18,622	2,355,262 0
·				
TOTAL LONG-TERM INVESTMENTS	3,882,171 	3,979,224 	2,961,888 	2,355,262
BUILDING, LAND & EQUIPMENT				
FF&E (Equipment & Furniture)	1 611 23/	1,611,234	1,611,234	1,611,757
ROU Asset	17,643	18,727	19,811	1,011,737
Accumulated Depreciation FF&E	(1,339,725)	(1,339,725)	(1,339,725)	(1,252,236)
TOTAL BUILDING, LAND & EQUIPMENT	289,152	290,236	291,320	359,521
TOTAL ASSETS	18,667,982	18,217,704		16,960,057
=	=======================================			
CURRENT LIABILITIES				
Accounts Payable Trade	189,657	76,791	91,495	94,336
ROU Liability	18,521	19,581	20,637	0
Accounts Pay Other/Taxes Payable	286,243	384,318	307,584	1,011,164
Pay In Lieu Of Taxes	0	0	0	47,900
Prepaid Monthly Assessments	308,315 143,851	327,808 145,767	290,141	325,380 88,231
Accrued Payroll Accrued PTO	282,734	145,767 284,274	106,768 283,802	261,388
Excess Assess 2020	0	0	0	219,850
Excess Assessments 2021	26,822	29,504	32,186	32,186
Deferred Revenue-Comcast	49,531	50,542	51,553	63,683
Six MO Impound Fund	5,225,429	5,206,238	5,184,401	4,889,621
Unearned Revenue	1,332	2,290	3,248	20,338
TOTAL CURRENT LIABILITIES	6,532,434	6,527,112	6,371,815	7,054,078
TOTAL CURRENT & LONG TERM LIABILITIES	6,532,434	6,527,112	 6,371,815	7,054,078
TOTAL CONNENT & LONG TERM LIABILITIES	0,002,404	0,021,112	0,37 1,015	1,004,010
FUND EQUITY				
Capital Improvement Reserve	8,797,409	8,797,409	8,797,409	8,202,856
Operating Fund	1,108,570	1,108,570	1,108,570	(89,453)
Cumulative Effect Adj	(798)	(798)	(798)	0
2022 Net/Income (Loss) Net/Income (Loss)	1,435,228 795,139	1,448,003 337,409	0 1,448,003	0 1,792,576
• •				
Total Equity	12,135,548	11,690,592	11,353,183	9,905,979 
TOTAL LIABILITIES AND EQUITY	18,667,982 =============	18,217,704	17,724,998	16,960,057

#### HG Heather Gardens Association Revenue and Expense 02/28/2023

Page: 1

	CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
Assessments	971,385	996,840	(25,455)	1,943,580	1,993,680	(50,100)	11,962,080
Interest Income	13,147	638	12,508	19,687	1,092	18,595	6,920
Late Charges to Residents	345	250	95	550	500	50	3,000
Interest from Residents	(5)	0	(5)	(4)	0	(4)	0
Laundry Comm	3,359	3,501	(143)	7,263	7,003	261	42,016
Misc Income	5,046	3,300	1,746	9,747	6,600	3,147	39,600
Comcast Revenue	11,011	11,000	11	12,022	12,000	22	52,000
Hea 'N Yon Profits	0	0	0	1,600	1,400	200	4,400
Vendor Disc Taken	46	0	46	76	0	76	0
Total Revenue	1,004,333	1,015,530	(11,196)	1,994,521	2,022,274	(27,753)	12,110,016
EXPENSES							
General	427,868	403,658	(24,210)	812,519	806,894	(5,625)	5,140,305
Custodial	42,236	45,204	2,968	86,677	94,744	8,067	496,677
Contracts	19,825	23,648	3,823	44,392	55,491	11,100	319,377
Maintenance	176,167	202,287	26,119	404,782	438,445	33,663	2,600,509
Administration	90,759	109,275	18,516	210,766	251,412	40,646	1,360,507
Paint	24,614	27,833	3,219	61,488	63,833	2,345	366,217
Roads & Grounds	86,112	89,840	3,728	201,799	202,107	308	1,267,900
Security	37,766	50,406	12,641	87,726	114,711	26,986	656,025
Interest Expense	40	0	(40)	84	0	(84)	0
Total Expenses	905,386	952,150	46,764	1,910,231	2,027,637	117,406	12,207,516
Surplus (Deficit)	98,947	63,380	35,567	84,290	(5,363)	89,652	(97,500)
INSURANCE CLAIMS							
INSURANCE CLAIMS	<del></del>		<del></del>	<del></del>		<del></del>	<del></del>
Net Insurance							
RESERVES	070 577	000 400	40.004	740.044	740.000	07.040	4 000 004
Capital Rsv Revenue	376,577	360,486	16,091	746,211	718,293	27,918	4,322,994
Less Expenses	17,794	110,512	92,718	35,362	145,349	109,987	5,382,929
Net Surplus (Deficit)	358,783	249,974	108,809	710,849	572,944	137,905	(1,059,935)
Net Income/(Loss)	457,730	313,354	144,376	795,139	567,581	227,558	(1,157,435)
Net IIIOIIIO/(LOSS)	<u> </u>						(1,157,455) ————

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#### HG Heather Gardens Association Revenue and Expense 02/28/2023

Page: 2

	CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
PAYROLL EXPENSES BY DEPT							
Custodial	31,324	32,522	1,198	71,676	77,379	5,703	424,723
Contracts	19,470	23,213	3,743	43,646	54,621	10,976	312,154
Maintenance	113,084	122,199	9,115	258,116	285,675	27,558	1,592,637
Administration	72,118	85,693	13,575	167,358	200,546	33,188	1,133,292
Paint	22,693	22,666	(27)	52,474	53,018	544	298,086
Roads & Grounds	70,572	72,664	2,092	163,853	167,207	3,354	975,268
Security	35,691	47,680	_11,989_	84,213	109,556	25,343	614,945
TOTAL PAYROLL EXPENSES	364,952	406,637	41,684	841,336	948,001	106,665	5,351,105
OPERATING EXPENSES BY DEPT							
General	427,868	403,658	(24,210)	812,519	806,894	(5,625)	5,140,305
Custodial	10,911	12,682	1,770	15,001	17,365	2,364	71,954
Contracts	355	435	80	746	870	124	7,223
Maintenance	63,083	80,088	17,005	146,665	152,770	6,105	1,007,872
Administration	18,641	23,581	4,941	43,409	50,867	7,458	227,215
Paint	1,921	5,167	3,246	9,014	10,815	1,801	68,131
Roads & Grounds	15,540	17,176	1,636	37,946	34,900	(3,046)	292,632
Security	2,075	2,727	652	3,512	5,155	1,643	41,079
TOTAL OPERATING EXPENSES	540,394	545,513	5,120	1,068,812	1,079,636	10,824	6,856,411
TOTAL PAYROLL & OPERATING	905,346	952,150	46,804	1,910,147	2,027,637	117,489	12,207,516

HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 1

AA044 R J Advis Fees Operating 0 0 0 0 (173) (185) 12 (740 AA08 Insurance 0 150,119 150,233 (114) 300,246 (223) 300,466 (223) 1,802,796 AA084 Insurance AdJ 2021 10,724 10,724 0 21,448 21,448 0 128,688 AA099 Water & Sewer 1 128,484 124,907 (59) 249,666 249,814 (149) 1,298,688 AA094 Water & Sewer AdJ 2021 (16,907) (16,907) 0 (33,814) (33,814) 0 (202,884 AA094 Water & Sewer AdJ 2021 (15,907) (16,907) 0 (33,814) (33,814) 0 (202,884 A410 Gas & Electric 115,855 115,896 (41) 231,800 (23,779) 14 1,390,755 A4104 Gas & Electric 17,3718 (37,18) 0 (7,436) (7,436) 0 (44,616 A411 Maintenance AdJ 2021 (23,718) (37,18) 0 (7,436) (7,436) 0 (44,616 A411 Maintenance AdJ 2021 (25,000) (25,000) 0 5 50,000 (50,000) 300,000 A4114 Maintenance AdJ 2021 (25,833 12,583 0) 25,166 25,166 (50,000) 300,000 A414 All Intenance AdJ 2021 (25,833 12,583 0) 25,166 (50,000) 300,000 A414 All Intenance AdJ 2021 (25,833 12,583 0) 25,166 (50,000) 300,000 A414 All Intenance AdJ 2021 (25,833 12,583 0) 25,166 (50,000) 300,000 A414 All Intenance AdJ 2021 (25,833 12,583 0) 25,166 (50,000) 300,000 A415 All All Intenance AdJ 2021 (25,833 12,583 0) 25,166 (50,000) 300,000 A416 Charges to Residents (5) 0 (5) (4) 0 (4) (30,000) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4			CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
Ad04.2 Investment Income Operati									
A4004 R. J. Advils. Fees Operating 0 0 0 0 (173) (185) 12 (740 A408 Insurance 1 50.119 150.233 (114) 300.243 300.466 (223) 1.802.796 A408 A408 Insurance Adj 2021 10.724 10.724 0 21.448 21.448 0 128.688 A409 Mater & Sewer 1 128.488 124.907 (59) 249.666 249.814 (149) 1.498.888 A409 A40 Water & Sewer Adj 2021 (16.907) (16.907) 0 (33.814) (33.814) 0 (202.884 A409 A401 Gas & Electric 1 118.855 115.896 (41) 231.800 231.792 14 1.390.755 A410 Gas & Electric 2 (3.718) (3.718) 0 (7.436) 0 (7.436) 0 (7.436) 0 (44.616 A411 Adaintenance 3 (7.408 A411 Adaintenance Adj 2021 (3.718) (3.718) 0 (7.436) (7.436) 0 (44.616 A411 Adaintenance Adj 2021 (2.500) (25.000) 0 5.000 (50.000) 300.000 A411 Adaintenance Adj 2021 (2.583 12.583 0 25.166 25.166 (50.000) 300.000 A414 Adaintenance Adj 2021 (2.583 12.583 12.583 0 25.166 (50.000) 50 50 30.000 A414 Adaintenance Adj 2021 (2.583 12.5		REVENUE SUMMARY							
A408 Insurance    150,119	A404.2	Investment Income Operati	13,147	638	12,508	19,860	1,277	18,583	7,660
A408.4 Insurance AdJ 2021 10,724 10,724 0 21,448 21,448 0 128,686 A409 Water & Sewer 124,848 124,907 (59) 24,966 249,814 (149) 14,98,88 A409 Water & Sewer AdJ 2021 (16,907) (16,907) 0 (33,814) (33,814) 0 (202,884 A410) 4 Respect of the property of the pr	A404.4	RJ Advis. Fees Operating	0	0	0	(173)	(185)	12	(740)
A409 Water & Sewer         124,848         124,907         (59)         249,666         249,814         (149)         1,498,8409.4         Water & Sewer Adj 2021         (16,907)         (16,907)         0         (33,814)         (33,814)         0         202,884         A440         Ass & Electric         115,855         115,896         (41)         231,806         231,792         14         1,390,752         A4410         Ass & Elec Adj 2021         (3,718)         0         (7,436)         0         (44,616         A4410         Ass & Elec Adj 2021         (3,718)         0         (7,436)         0         (44,616         A4411         Maintenance Adj 2021         12,583         0         25,166         0         150,990         A4411.4         Allenance Adj 2021         12,583         0         25,166         25,166         0         150,998         A441.4         Late Charges to Residents         345         250         95         550         500         50         3,000         A441.5         Interest from Residents         (5)         0         (5)         (4)         0         (4)         0         (4)         4         0         44         44.5         Interest from Residents         (5)         0         0         5         5,00         5	A408	Insurance	150,119	150,233	(114)	300,243	300,466	(223)	1,802,796
A409 4 Water & Sewer Adj 2021 (16,907) (16,907) 0 (33,814) (33,814) 0 (202,884) A410 Gas & Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A410.4 Gas & Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A410.4 Gas & Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A410.4 Gas & Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A410.4 Gas & Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A411.4 Electric 115,855 115,896 (41) 231,806 231,792 14 1390,752 A411.4 Haintenance 577,882 578,122 (240) 1,156,501 1,156,501 1,565,244 257 6,837,464 A411.0 Planned Deficit 0 25,000 (25,000) 0 50,000 (50,000) 300,000 A411.4 Haintenance Adj 2021 12,583 12,583 0 25,168 25,166 0 150,998 A414.5 Laundry Commissions 3,359 3,501 (143) 7,263 7,003 261 42,016 A415 Laundry Commissions 3,359 3,501 (143) 7,263 7,003 261 42,016 A416 Miscellaneous Income 5,043 3,300 1,743 9,744 6,600 3,144 33,600 A416.2 Concast Revenue 11,011 11,000 11 12,022 12,000 22 25,000 A417 Heather 'N Yon Profits 0 0 0 0 1,600 1,400 200 4,400 A418 Vendor Discounts Taken 46 0 46 76 0 76 0  TOTAL REVENUE 1,004,330 1,015,530 (11,199) 1,994,518 2,022,274 (27,756) 12,110,016  ASSOC GENERAL EXPENSES  A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 0 7,500 A640 Electric - High Rises 33,066 29,069 (3,997) 61,926 58,102 (3,824) 370,435 A641 Electric - Parking 920 878 (42) 1,830 1,788 (42) 11,517 A642 Electric - Form Homes 1,077 827 (250) 1,995 1,745 (250) 12,028 A643 Gas - High Rises 104,806 96,297 (8,509) 204,771 196,262 (8,509) 952,158 A652 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 2,368 313,007 A660 Lieutric - Parking 920 878 (42) 1,830 1,788 (42) 11,517 A642 Electric - Torm Homes 1,077 827 (250) 1,995 1,745 (250) 12,028 A651 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,868 313,000 A660 Lieutric - Parking 930 1,444 (1,695) 12,790 3,082 (9,708) 20,868 A661 Lieutric - Parking 930 1,444 (1,695) 12,790 3,082 (9,708) 20,868 A661 Lieutric - Parking 940 1,440 1,440 1,440 1,440 1,440 1,440 1,440 1,440 1,440 1,440 1,440 1,4	A408.4		10,724	10,724		21,448	21,448	0	128,688
A410.4 Gas & Electric								(149)	1,498,884
A410.4 Gas & Elec Adj 2021 (3,718) (3,718) (0 (7,436) (7,436) 0 (44,616) (4					-			-	
A411 Maintenance 577,882 578,122 (240) 1,156,501 1,156,244 257 6,937,464 A411.0 Planned Deficit 0 25,000 (25,000) 0 50,000 (50,000) 300,000 A411.4 Maintenance Adj 2021 12,583 12,583 0 25,166 25,166 0 150,998 A414.4 Maintenance Adj 2021 12,583 12,583 0 25,166 25,166 0 150,998 A414.5 Interest from Residents (5) 0 (5) (4) 0 (4) 0 (4) 0 A415.1 Interest from Residents (5) 0 (5) (4) 0 (4) 0 (4) 0 A415.1 Laundry Commissions 3,3559 3,501 (143) 7,263 7,003 261 42,016 A416. Miscellaneous Income 5,043 3,300 1,743 9,744 6,600 3,144 39,600 A416.2 Comcast Revenue 11,011 11,000 11 12,022 12,000 22 52,000 A416.2 Comcast Revenue 11,011 11,000 11 12,022 12,000 22 52,000 A417 Heather 'N Yon Profits 0 0 0 0 0 1,600 1,400 200 4,400 A418 Vendor Discounts Taken 46 0 46 76 0 76 0 76 0  TOTAL REVENUE 1,004,330 1,015,530 (11,199) 1,994,518 2,022,274 (27,756) 12,110,016  ASSOC GENERAL EXPENSES  A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						- ,			
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A4114 Maintenance Adj 2021 12,583 12,583 0 25,166 25,166 0 150,996 A4145 Late Charges to Residents 345 250 95 550 500 500 50 A4145 Interest from Residents (5) 0 (5) (4) 0 (4) 0 A415 Laundry Commissions 3,359 3,501 (143) 7,263 7,003 261 42,016 A416 Miscellaneous Income 5,043 3,300 1,743 9,744 6,660 3,144 39,600 A4162 Comcast Revenue 11,011 11,000 11 12,022 12,000 22 52,000 A417 Hather 'N Yon Profits 0 0 0 0 1,600 1,400 200 4,400 A418 Vendor Discounts Taken 46 0 46 76 0 76 0 A418 Vendor Discounts Taken 46 0 46 76 0 76 0  TOTAL REVENUE 1,004,330 1,015,530 (11,199) 1,994,518 2,022,274 (27,756) 12,110,016  ASSOC GENERAL EXPENSES  A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 0 0,76 C0  TOTAL REVENUE 1,004,330 1,015,530 (11,199) 1,994,518 2,022,274 (27,756) 12,110,016  ASSOC GENERAL EXPENSES  A624 Personal Property Tax 7,673 5,000 (2,673) 7,673 5,000 (2,673) 5,000 A626 Income Taxes 18,655 4,583 (14,072) 23,238 9,166 (14,072) 55,000 A640 Electric - High Rises 30,66 29,069 (3,997) 61,926 58,102 (3,824) 370,435 A641 Electric - Parking 920 878 (42) 1,830 1,788 (42) 11,517 A642 Electric - Tom Homes 1,077 827 (250) 1,995 1,745 (250) 12,024 A643 Electric - Tom Homes 1,077 827 (250) 1,995 1,745 (250) 12,024 A644 Electric - Tom Homes 1,077 827 (250) 1,995 1,745 (250) 12,024 A645 Incurance Coverages 155,327 155,329 (18,59) 204,771 196,262 (8,509) 952,158 A661 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,698 313,000 A663 HRA Admin Costs/Misc 3,139 1,444 (1,695) 12,790 3,082 (9,708) 20,867 5,467 A671 Outside Services 320 350 30 788 350 (438) 3,300 A666 Legal Fees (607) 4,617 5,224 (42) 9,234 9,276 55,404 A671 Outside Services 320 350 30 788 350 (438) 3,300 A668 Water & Sewer 78,143 78,568 425 157,687 158,112 425 1,296,000 A700 Incentive Program 0 0 0 0 0 0 0 0 0 0 3,32,000 A700 Incentive Program 0 0 0 0 0 0 0 0 0 0 0 0 0 3,32,000 A700 Interest Expense 40 0 0 (40) 84 0 0 (84)			,			, ,	, ,		
A414 Late Charges to Residents (5) 0 (5) (4) 0 (4) 0 (4) 0 (4) 1 (4) 0 (4) 1 (			-			-		` ' '	
A414.5 Interest from Residents (5) 0 (5) (4) 0 (4) 0 (4) 1		, -	,		-	-,	-,	-	,
A415 Laundry Commissions 3,359 3,501 (143) 7,263 7,003 261 42,016 Miscellaneous Income 5,043 3,300 1,743 9,744 6,600 3,144 39,600 A416.2 Comcast Revenue 11,011 11,000 11 12,022 12,000 22 52,000 A417 Heather 'N Yon Profits 0 0 0 0 1,600 1,600 1,400 200 4,400 Yendor Discounts Taken 46 0 46 76 0 76 0 76 0 76 0 76 0 76 0 7									
A416 Miscelláneous Income 5,043 3,300 1,743 9,744 6,600 3,144 39,600 A416.2 Comcast Revenue 11,011 11,000 11 12,022 12,000 22 52,000 A417 Hather 'N Yon Profits 0 0 0 0 1,600 1,400 200 4,400 A418 Vendor Discounts Taken 46 0 46 76 0 76 0 76 0 76 0 76 0 76 0 7			` '	-		` '	~		0
A416 2 Comcast Revenue									
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A418 Vendor Discounts Taken 46 0 46 76 0 76 0 76 0 76 0 76 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			, -	,					
ASSOC GENERAL EXPENSES  A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						,			
ASSOC GENERAL EXPENSES  A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 0 0 0 0 0 30,375 A624 Personal Property Tax 7,673 5,000 (2,673) 7,673 5,000 (2,673) 5,000 A626 Income Taxes 18,655 4,583 (14,072) 23,238 9,166 (14,072) 55,000 A628 Bad Debt Expense 0 0 0 0 0 0 0 0 0 0 7,500 A629 Electric - High Rises 33,066 29,069 (3,997) 61,926 58,102 (3,824) 370,435 A640 Electric - Parking 920 878 (42) 1,830 1,788 (42) 11,517 A642 Electric - Town Homes 1,077 827 (250) 1,995 1,745 (250) 12,028 A643 Gas - High Rises 104,806 96,297 (8,509) 204,771 196,262 (8,509) 952,158 A652 Insurance Coverages 155,327 155,139 (188) 310,653 310,278 (375) 1,931,479 A653 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,698 313,000 A653 HRA Admin Costs/Misc 3,139 1,444 (1,695) 12,790 3,082 (9,708) 20,893 A660 Legal Fees (607) 4,617 5,224 (42) 9,234 9,276 55,404 A671 Outside Services 320 350 30 788 350 (438) 3,300 A672 Communications Expense 1,409 1,886 477 2,818 3,775 957 23,015 A673 Annual Meeting/Election 0 0 0 0 0 0 0 0 0 0 33,200 A676 Incentive Program 0 0 0 0 0 0 0 0 0 0 33,200 A6898 Water & Sewer 78,143 78,568 425 157,687 158,112 425 1,296,000 Interest Expense 40 0 0 (40) 84 0 (84)	A418	Vendor Discounts Taken	46	0	46	76	0	76	0
A622 Payment In Lieu Of Taxes 0 0 0 0 0 0 0 30,375 A624 Personal Property Tax 7,673 5,000 (2,673) 7,673 5,000 (2,673) 5,000 A626 Income Taxes 18,655 4,583 (14,072) 23,238 9,166 (14,072) 55,000 A628 Bad Debt Expense 0 0 0 0 0 0 0 0 0 0 0 7,500 A640 Electric - High Rises 33,066 29,069 (3,997) 61,926 58,102 (3,824) 370,435 A641 Electric - Parking 920 878 (42) 1,830 1,788 (42) 11,517 A642 Electric - Town Homes 1,077 827 (250) 1,995 1,745 (250) 12,028 A643 Gas - High Rises 104,806 96,297 (8,509) 204,771 196,262 (8,509) 952,159 A652 Insurance Coverages 155,327 155,139 (188) 310,653 310,278 (375) 1,931,479 A652.1 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,698 313,000 A653 HRA Admin Costs/Misc 3,139 1,444 (1,695) 12,790 3,082 (9,708) 20,893 A660 Legal Fees (607) 4,617 5,224 (42) 9,234 9,276 55,404 A671 Outside Services 320 350 30 788 350 (438) 3,300 A673 Annual Meeting/Election 0 0 0 0 90 0 (90) 20,000 A675 Incentive Program 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		TOTAL REVENUE	1,004,330	1,015,530	(11,199)	1,994,518	2,022,274	(27,756)	12,110,016
A624       Personal Property Tax       7,673       5,000       (2,673)       7,673       5,000       (2,673)       5,000         A626       Income Taxes       18,655       4,583       (14,072)       23,238       9,166       (14,072)       55,000         A628       Bad Debt Expense       0       0       0       0       0       0       0       0       0       0       0       0       7,500         A640       Electric - High Rises       33,066       29,069       (3,997)       61,926       58,102       (3,824)       370,435         A641       Electric - Parking       920       878       (42)       1,830       1,788       (42)       11,517         A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       11,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,159         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,478         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302		ASSOC GENERAL EXPENSES							
A624       Personal Property Tax       7,673       5,000       (2,673)       7,673       5,000       (2,673)       5,000         A626       Income Taxes       18,655       4,583       (14,072)       23,238       9,166       (14,072)       55,000         A628       Bad Debt Expense       0       0       0       0       0       0       0       0       0       0       7,500         A640       Electric - High Rises       33,066       29,069       (3,997)       61,926       58,102       (3,824)       370,435         A641       Electric - Parking       920       878       (42)       1,830       1,788       (42)       11,517         A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       12,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,159         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,478         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,6	A622	Payment In Lieu Of Taxes	0	0	0	0	0	0	30 375
A626         Income Taxes         18,655         4,583         (14,072)         23,238         9,166         (14,072)         55,000           A628         Bad Debt Expense         0         0         0         0         0         0         0         7,500           A640         Electric - High Rises         33,066         29,069         (3,997)         61,926         58,102         (3,824)         370,435           A641         Electric - Parking         920         878         (42)         1,830         1,788         (42)         11,517           A642         Electric - Town Homes         1,077         827         (250)         1,995         1,745         (250)         12,028           A643         Gas - High Rises         104,806         96,297         (8,509)         204,771         196,262         (8,509)         952,159           A652         Insurance Coverages         155,327         155,139         (188)         310,653         310,278         (375)         1,931,479           A652.1         Insurance - Claims         23,941         25,000         1,059         26,302         50,000         23,698         313,000           A653         HRA Admin Costs/Misc         3,139         <					-	_		-	
A628       Bad Debt Expense       0       0       0       0       0       0       0       7,500         A640       Electric - High Rises       33,066       29,069       (3,997)       61,926       58,102       (3,824)       370,435         A641       Electric - Parking       920       878       (42)       1,830       1,788       (42)       11,517         A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       12,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,159         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,478         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,698       313,000         A653       HRA Admin Costs/Misc       3,139       1,444       (1,695)       12,790       3,082       (9,708)       20,893         A660       Legal Fees       (607)       4,617       5,224       (42)       9,234       9,276       55,404         A			,		( , ,	,	,	( , ,	,
A640       Electric - High Rises       33,066       29,069       (3,997)       61,926       58,102       (3,824)       370,435         A641       Electric - Parking       920       878       (42)       1,830       1,788       (42)       11,517         A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       12,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,158         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,479         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,698       313,000         A653       HRA Admin Costs/Misc       3,139       1,444       (1,695)       12,790       3,082       (9,708)       20,893         A660       Legal Fees       (607)       4,617       5,224       (42)       9,234       9,276       55,404         A671       Outside Services       320       350       30       788       350       (438)       3,300         A672<			,	,	` ' '	,	-,	` ' '	,
A641       Electric - Parking       920       878       (42)       1,830       1,788       (42)       11,517         A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       12,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,158         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,479         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,698       313,000         A653       HRA Admin Costs/Misc       3,139       1,444       (1,695)       12,790       3,082       (9,708)       20,893         A660       Legal Fees       (607)       4,617       5,224       (42)       9,234       9,276       55,404         A671       Outside Services       320       350       30       788       350       (438)       3,300         A672       Communications Expense       1,409       1,886       477       2,818       3,775       957       23,015         A675       <			33.066	29.069	(3.997)	61.926	58.102	(3.824)	
A642       Electric - Town Homes       1,077       827       (250)       1,995       1,745       (250)       12,028         A643       Gas - High Rises       104,806       96,297       (8,509)       204,771       196,262       (8,509)       952,159         A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,479         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,698       313,000         A653       HRA Admin Costs/Misc       3,139       1,444       (1,695)       12,790       3,082       (9,708)       20,893         A660       Legal Fees       (607)       4,617       5,224       (42)       9,234       9,276       55,404         A671       Outside Services       320       350       30       788       350       (438)       3,300         A672       Communications Expense       1,409       1,886       477       2,818       3,775       957       23,015         A673       Annual Meeting/Election       0       0       0       0       0       0       0       0       0       0       0 </td <td></td> <td></td> <td>,</td> <td>,</td> <td>· · /</td> <td>,</td> <td>,</td> <td> ,</td> <td></td>			,	,	· · /	,	,	,	
A643 Gas - High Rises 104,806 96,297 (8,509) 204,771 196,262 (8,509) 952,159 A652 Insurance Coverages 155,327 155,139 (188) 310,653 310,278 (375) 1,931,479 A652.1 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,698 313,000 A653 HRA Admin Costs/Misc 3,139 1,444 (1,695) 12,790 3,082 (9,708) 20,893 A660 Legal Fees (607) 4,617 5,224 (42) 9,234 9,276 55,404 A671 Outside Services 320 350 30 788 350 (438) 3,300 A672 Communications Expense 1,409 1,886 477 2,818 3,775 957 23,015 A673 Annual Meeting/Election 0 0 0 90 0 (90) 20,000 A675 Incentive Program 0 0 0 0 0 0 0 0 0 33,200 A698 Water & Sewer 78,143 78,568 425 157,687 158,112 425 1,296,000 A700 Interest Expense 40 0 (40) 84 0 (84)	A642		1.077	827					12,028
A652       Insurance Coverages       155,327       155,139       (188)       310,653       310,278       (375)       1,931,479         A652.1       Insurance - Claims       23,941       25,000       1,059       26,302       50,000       23,698       313,000         A653       HRA Admin Costs/Misc       3,139       1,444       (1,695)       12,790       3,082       (9,708)       20,893         A660       Legal Fees       (607)       4,617       5,224       (42)       9,234       9,276       55,404         A671       Outside Services       320       350       30       788       350       (438)       3,300         A672       Communications Expense       1,409       1,886       477       2,818       3,775       957       23,015         A673       Annual Meeting/Election       0       0       0       90       0       (90)       20,000         A675       Incentive Program       0       0       0       0       0       0       0       0       0       0       33,200         A698       Water & Sewer       78,143       78,568       425       157,687       158,112       425       1,296,000	A643	Gas - High Rises	104.806	96.297		,	,		,
A652.1 Insurance - Claims 23,941 25,000 1,059 26,302 50,000 23,698 313,000 A653 HRA Admin Costs/Misc 3,139 1,444 (1,695) 12,790 3,082 (9,708) 20,893 A660 Legal Fees (607) 4,617 5,224 (42) 9,234 9,276 55,404 A671 Outside Services 320 350 30 788 350 (438) 3,300 A672 Communications Expense 1,409 1,886 477 2,818 3,775 957 23,015 A673 Annual Meeting/Election 0 0 0 0 90 0 (90) 20,000 A675 Incentive Program 0 0 0 0 0 0 0 0 0 33,200 A698 Water & Sewer 78,143 78,568 425 157,687 158,112 425 1,296,000 A700 Interest Expense 40 0 (40) 84 0 (84)	A652	· ·		,	( , ,	310,653	,		,
A653     HRA Admin Costs/Misc     3,139     1,444     (1,695)     12,790     3,082     (9,708)     20,893       A660     Legal Fees     (607)     4,617     5,224     (42)     9,234     9,276     55,404       A671     Outside Services     320     350     30     788     350     (438)     3,300       A672     Communications Expense     1,409     1,886     477     2,818     3,775     957     23,015       A673     Annual Meeting/Election     0     0     0     90     0     (90)     20,000       A675     Incentive Program     0     0     0     0     0     0     0     0     33,200       A698     Water & Sewer     78,143     78,568     425     157,687     158,112     425     1,296,000       A700     Interest Expense     40     0     (40)     84     0     (84)     0						26,302			313,000
A671       Outside Services       320       350       30       788       350       (438)       3,300         A672       Communications Expense       1,409       1,886       477       2,818       3,775       957       23,015         A673       Annual Meeting/Election       0       0       0       90       0       (90)       20,000         A675       Incentive Program       0       0       0       0       0       0       0       0       33,200         A698       Water & Sewer       78,143       78,568       425       157,687       158,112       425       1,296,000         A700       Interest Expense       40       0       (40)       84       0       (84)       0	A653	HRA Admin Costs/Misc	3,139	1,444	(1,695)	12,790	3,082	(9,708)	20,893
A672         Communications Expense         1,409         1,886         477         2,818         3,775         957         23,015           A673         Annual Meeting/Election         0         0         0         90         0         (90)         20,000           A675         Incentive Program         0         0         0         0         0         0         0         0         33,200           A698         Water & Sewer         78,143         78,568         425         157,687         158,112         425         1,296,000           A700         Interest Expense         40         0         (40)         84         0         (84)         0	A660	Legal Fees	(607)	4,617	5,224	(42)	9,234	9,276	55,404
A673       Annual Meeting/Election       0       0       0       90       0       (90)       20,000         A675       Incentive Program       0       0       0       0       0       0       0       0       0       33,200         A698       Water & Sewer       78,143       78,568       425       157,687       158,112       425       1,296,000         A700       Interest Expense       40       0       (40)       84       0       (84)       0		Outside Services	320	350	30	788	350	(438)	3,300
A673       Annual Meeting/Election       0       0       0       90       0       (90)       20,000         A675       Incentive Program       0       0       0       0       0       0       0       0       0       33,200         A698       Water & Sewer       78,143       78,568       425       157,687       158,112       425       1,296,000         A700       Interest Expense       40       0       (40)       84       0       (84)       0		Communications Expense	1,409	1,886	477	2,818	3,775	957	23,015
A698       Water & Sewer       78,143       78,568       425       157,687       158,112       425       1,296,000         A700       Interest Expense       40       0       (40)       84       0       (84)       0	A673		0	0	0	90	0	(90)	20,000
A700 Interest Expense 40 0 (40) 84 0 (84) 0			0		0	0	0	0	33,200
A700 Interest Expense 40 0 (40) 84 0 (84) 0	A698	Water & Sewer	78,143	78,568	425	157,687	158,112		1,296,000
TOTAL ASSOC GENERAL EXPEN 427,908 403,658 (24,250) 812,602 806,894 (5,709) 5,140,305	A700	Interest Expense	40	0	(40)	84	0	(84)	0
		TOTAL ASSOC GENERAL EXPEN	427,908	403,658	(24,250)	812,602	806,894	(5,709)	5,140,305

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	CAPITAL RESERVE FUND							
	REVENUE SUMMARY							
F608	Capital Reserve	353,893	354,058	(165)	707,723	708,115	(392)	4,248,694
	Capital Reserve Investmen	26,367	9,600	16,767	49,099	19,200	29,899	115,200
F611.2	Raymond James Premium Amo	(3,684)	(3,172)	(512)	(7,441)	(6,822)	(619)	(32,100)
F611.3	Raymond James Advisory Fe	0		0	(3,169)	(2,200)	(969)	(8,800)
	TOTAL REVENUE	376,577	360,486	16,091	746,211	718,293	27,918	4,322,994
	EXPENSE SUMMARY							
F787	R&G Equipment Chipper #56	0	0	0	0	0	0	20,188
F788	R&G Equipment Pick-up #50	0	0	0	0	0	0	51,330
F801	BC&E PS Recommended Repai	0	44,100	44,100	13,193	59,100	45,907	500,000
F807.8	Parking Structure Securit	0	0	0	0	0	0	54,496
F810	HD Util. Veh., # 513 Work	0	0 0	0 0	0 0	0	0 0	35,000
F811 F812	HD Util. Veh., # 515 Work Mower, 60" # 543	0	0	0	0	0	0	35,000 18,000
F813	Mower Grandstand #1	0	0	0	0	0	0	12,000
F814	Mower Grandstand #2	0	0	0	0	0	0	12,000
F815	Mower Grandstand #3	0	ő	Ö	ő	ő	0	12,000
F816	Mower Grandstand #4	0	0	0	0	0	0	12,000
F817	Snow Raider Plow	0	13,455	13,455	0	13,455	13,455	13,455
F818	Carpet Replacement - Annu	0	33,120	33,120	0	33,120	33,120	198,720
F819	Chair Rail Installation -	3,737	0	(3,737)	8,112	0	(8,112)	86,940
F820	Elevator Cab Renovation -	0	0	0	0	0	0	47,508
F821	Exterior Painting	0	0	0	0	0	0	77,200
F822	Maintenance Equipment Cam	0	0	0	0	0	0	11,432
F823	Paint Equipment - Used Tr	0	0	0	0	0	0	37,013
F824	Recirculation Lines	0	0	0	0	0	0	24,840
F825	Roof Replacement - 3 Bldg	0	0	0	0	0	0	1,707,750
F826 F827	Security Equipment - Vehi Retaining Walls - 2 small	0 0	0	0 0	0 0	0	0 0	36,225 24,840
F828	Retaining Walls - 1 Large	0	0	0	0	0	0	103,500
F829	Concrete repairs/handrail	0	19,837	19,837	0	39,674	39,674	238,050
F830	Evaporative Coolers	0	0	15,037	0	03,074	0	20,700
F831	Water Heaters	ő	Ő	Ö	ő	ő	Ő	82,800
F832	Eng. Spec. Contractors -	0	0	0	0	0	0	25,875
F833	Eng. Spec. Contractors -	0	0	0	0	0	0	25,875
F834	Plumbing Infrastructure I	0	0	0	0	0	0	150,000
F835	Fire Main Replacement	0	0	0	0	0	0	36,225
F836	Water Wise	0	0	0	0	0	0	51,750
F837	Atrium Xeriscape	0	0	0	0	0	0	72,450
F838	Parking Structure Mainten	0	0	0	0	0	0	1,004,392
F839	Parking Slab Coating	0	0	0	0	0	0	62,100
F840 F841	Access Control - 1 buildi Boiler Renovation - 2 eac	0 0	0	0 0	0 0	0 0	0	46,575 124,200
F842	Contingency Projects	0	0	0	0	0	0	310,500
F842.2	0 , ,	14,057	0	(14,057)	14,057	0	(14,057)	0
	TOTAL EXPENSES	17,794	110,512	92,718	35,362	145,349	109,987	5,382,929
	GROSS SURPLUS (DEFICIT)	358,783	249,974	108,809	710,849	572,944	137,905	(1,059,935)
	BALANCE TO CASH (A107)							
A302	Cap Imprv Reserve	0	0	0	8,797,409	0	(8,797,409)	0
	ADD: Cap Reserve Revenue	376,577	360,486	(16,091)	746,211	718,293	(27,918)	4,322,994
	LESS: Cap Reserve Expens	(17,794)	(110,512)	(92,718)	(35,362)	(145,349)	(109,987)	(5,382,929
	Int Rec CDs & Annuities	(1,022)	249,974	1,022 (107,787)	43,339_	0	(43,339)	0
					9,551,597	572,944	(8,978,653)	(1,059,935

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#### HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 3

	CURR MONTH ACTUAL			Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
INSURANCE PROCEEDS							
TOTAL INSURANCE PROCEEDS	0	0	0	0	0	0	0
NET INCLIDANCE OF AIM							
NET INSURANCE CLAIM	0	0			0	0	0

HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 4

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	CUSTODIAL SERVICES							
	WAGES/BENEFITS							
J500	Salaries - FTP	28,349	26,745	(1,604)	63,937	63,208	(728)	355,155
J510	Salaries - Part Time	3,967	6,363	2,396	9,072	14,253	5,182 <sup>°</sup>	77,884
J520	Salaries - Overtime	552	797	245	759	1,480	720	8,072
J540	Taxes - Payroll	3,274	3,750	476	7,295	8,562	1,267	42,951
J550	Retirement Expense	84	186	102	190	426	236	2,418
J553	Insurance - Personnel	2,218	2,528	310	4,435	5,056	620	31,850
J574	Recruit / Train / Service	0	210	210	0	360	360	2,710
J580	PEO Administration	880	524	(357)	1,387	1,047	(340)	6,282
J588	Workers Comp Insurance	0	454	454	0	909	909	5,452
	TOTAL WAGES/BENEFITS	39,325	41,558	2,233	87,075	95,301	8,226	532,773
J675.2	Salary Charge Out - Opera	(9,866)	(10,875)	(1,008)	(19,331)	(21,797)	(2,466)	(132,022
J675.2	Salary Charge from CH	1,866	1,839	(27)	3,932	3,875	(57)	23,971
	NET WAGES/BENEFITS	31,324	32,522	1,198	71,676	77,379	5,703	424,723
	OPERATING EXPENSES							
J621	Fuel Expense	151	89	(63)	228	179	(49)	908
J621.1	Mileage Reimbursement	413	500	87	774	1,000	226	6,000
J639	Software & IT	67	60	(7)	129	120	(9)	720
J645	Uniforms	0	0	, O	100	0	(100)	3,800
J680	Radio Communication	0	29	29	0	58	` 58 <sup>′</sup>	348
J683	Repairs - Equipment	20	254	234	20	508	488	3,048
J684	Supplies	2,519	3,750	1,231	6,010	7,500	1,490	45,000
J691	Licenses	0	0	0	0	0	0	130
J699	Window Cleaning	7,740	8,000	260	7,740	8,000	260	12,000
	TOTAL OPERATING EXPENSES	10,911	12,682	1,770_	15,001	17,365	2,364	71,954
	TOTAL CUSTODIAL SERVICES	42,236	45,204	2,968	86,677	94,744	8,067	496,677

HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 5

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	CONTRACTS							
	WAGES/BENEFITS							
	WAGES/BENEFITS							
K500	Salaries - FT	15,478	18,627	3,150	35,802	44,212	8,410	253,532
K540	Taxes - Payroll	1,865	1,727	(138)	3,723	4,393	670	22,169
K550	Retirement Expense	712	801	89	1,390	1,901	511	10,653
K553	Insurance - Personne	1,056	1,844	788	2,110	3,688	1,577	23,232
K574	Recruiting, Training Serv	0	50	50	0	100	100	600
K580	PEO Administration	360	86	(274)	620	172	(448)	1,031
K588	Workers Comp Insurance	0	78	78	0	156	156	936
	TOTAL WAGES/BENEFITS	19,470	23,213	3,743	43,646	54,621	10,976	312,154
	NET WAGES/BENEFITS	19,470	23,213	3,743	43,646	54,621	10,976	312,154
	OPERATING EXPENSES							
K621.1	Mileage Reimbursement	43	85	42	131	170	39	1,023
K639	Software & IT	242	225	(17)	453	450	(3)	2,700
K645	Uniforms	0	0	0	0	0	0	500
K662	Office Supplies	70	125	55	163	250	87	3,000
	TOTAL OPERATING EXPENSES	355	435	80	746	870	124	7,223
	TOTAL CONTRACTS EXPENSES	19,825	23,648	3,823	44,392	55,491	11,100	319,377

MS20   Salaries - Overtime   3,026   2,640   (386)   3,373   4,867   1,494   37,794   MS50   Retirement Expense   2,552   3,242   990   4,849   7,631   2,782   43,254   MS51   Insurance - Personnel   9,272   13,158   3,885   18,645   26,315   7,770   165,786   MS65   MS74   Recruit/Train/Services   875   1,424   649   996   2,848   1,852   17,086   MS69   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS68   Workers Comp Insurance   0   904   904   0   1,808   1,808   1,808   1,808   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS69   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS69   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS69   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS69   PCA Administration   2,456   1,069   (1,387)   4,134   2,137   (1,996)   12,823   MS69   PCA Administration   3,334   (6,423)   (2,489)   (9,504)   (12,846)   (3,342)   (77,075)   MS60   PCA Administration   3,334   (6,423)   (2,489)   (9,504)   (12,846)   (3,342)   (77,075)   MS61   PCA AGES/BENEFITS   113,084   122,199   9,115   258,116   285,675   27,558   1,592,637   MS621   Fuel Expense   447   482   35   718   849   131   4,075   MS621   Fuel Expense   447   482   35   718   849   131   4,075   MS621   MS			CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
MSD  Salaries - FTP		MAINTENANCE							
MS20   Salaries - Overtime		WAGES/BENEFITS							
M540   Taxes - Payroll   8,997   10,428   1,430   21,415   25,067   3,651   124,290   14,655   Retirement Expense   2,252   3,242   990   4,849   7,631   2,782   43,254   M553   Insurance - Personnel   9,272   13,158   3,885   18,545   26,315   7,770   165,786   M560   Retirement Expense   2,252   3,424   990   4,849   7,631   2,782   43,254   M560   Retirement Expense   7,708   165,786   M560   Retirement Expense   7,708   1,652	M500	Salaries - FTP	98,287	101,951	3,663	225,919	241,299	15,379	1,357,506
M555 Insurance - Personnel         2,522         3,242         990         4,849         7,631         2,782         43,254           M554 Insurance - Personnel         9,272         13,158         3,885         18,545         26,315         7,770         165,786           M574 Recruit/Train/Services         875         1,424         549         996         2,848         1,852         17,086           M588 Workers Comp Insurance         0         904         304         0         1,1808         10,847           TOTAL WAGES/BENEFITS         125,166         134,815         9,649         279,231         311,971         32,740         1,769,387           M675.3 Salary Charge Out-Opera         (8,148)         (6,183)         1,955         (11,611)         (13,451)         (1,864)         (9,673)           M675.3 Salary Charge Out-Residen         (3,934)         (6,423)         (2,489)         (9,504)         (12,846)         (3,342)         (7,075)           M621 Full Expense         447         482         35         718         849         131         4,075           M621 Full Expense         447         482         35         718         849         131         4,075           M621 Full Expense         44	M520					3,373		1,494	
MSS3   Insurance - Personnel   9,272   13,158   3,885   18,545   26,315   7,770   165,786   MS68   Result TrainServices   875   1,424   549   996   2,848   1,852   17,086   MS68   Worker Comp Insurance   0   994   904   0   1,880   1,088   1,088   1,088   Worker Comp Insurance   0   994   904   0   1,880   1,088   1,088   1,088   Worker Comp Insurance   0   994   904   0   1,880   1,088   1,088   1,088   Worker Comp Insurance   0   994   904   0   1,880   1,088	M540	Taxes - Payroll			1,430				
MSPA   Recruit/Train/Services   875   1,424   549   996   2,848   1,852   17,086   MS88   PEA Arministration   2,456   1,069   1,087   1,387   1,134   2,137   1,1996   12,823   1,084   TOTAL WAGES/BENEFITS   125,166   134,815   9,649   279,231   311,971   32,740   1,769,387   MS75   3 Salary Charge Out - Opera   (8,148)   (6,193)   1,955   (11,611)   (13,451)   (12,846)   (3,342)   (77,075)   MS75   3 Salary Charge Out - Residen   3,934   (6,423)   (2,489)   (9,504)   (12,846)   (3,342)   (77,075)   MS75	M550				990	4,849	7,631	2,782	
MSB8         PEO Administration         2.466         1.069         (1.387)         4.134         2.137         (1.996)         12.823           MS8         Workers Comp Insurance         0         994         904         904         2.79.231         311,971         32,740         1.769,387           M675.2         Salary Charge Out - Opera         (8,148)         (6,193)         1,955         (11,611)         (13,451)         (1,840)         (99,675)           NET WAGES/BENEFITS         113,084         122,199         9,115         258,116         285,675         27,558         1,592,637           OPERATING EXPENSES           M621.1         Mileage Reimbursement         1,619         2,300         681         3,590         4,600         1,010         27,600           M640         Electric         437         386         (52)         831         776         500         1,010         27,600           M641         Electric         437         386         (52)         831         779         (52)         4,237           M642         Electric         437         386         (52)         831         779         (52)         4,237           M643         Elect	M553								
MSS8   Workers Comp Insurance   0   904   904   0   1,808   1,808   10,847									
TOTAL WAGES/BENEFITS 125,166 134,815 9,649 279,231 311,971 32,740 1,769,387 M675.2 Salary Charge Out - Opera (8,148) (6,193) 1,955 (11,611) (13,451) (1,840) (99,675) M675.3 Salary Charge Out-Residen (3,934) (6,423) (2,489) (9,504) (12,846) (3,342) (77,075) M75 M875 M875 M875 M875 M875 M875 M875			,		, ,	,			
M675.2 Salary Charge Out - Opera         (8,148)         (6,193)         1,955         (11,611)         (13,451)         (1,840)         (99,675)           NET WAGES/BENEFITS         113,084         122,199         9,115         258,116         285,675         27,558         1,592,637           OPERATING EXPENSES         M621 Fuel Expense         447         482         35         718         849         131         4,075           M621 Fuel Expense         447         482         35         718         849         131         4,075           M621 Milliage Reimbursement         1,619         2,300         681         3,590         4,600         1,010         27,600           M639 Software & IT         2,781         3,200         419         5,538         6,400         862         38,400           M644 Elevator         5,510         15,000         9,459         27,553         30,000         2,485         180,000           M645 Limiter         4,347         250         (171)         670         500         (171)         2,066           M644 Elevator         5,510         15,000         9,459         27,553         30,000         2,2485         1810,000           M645 Milliage Repairs<	M588	Workers Comp Insurance	0	904	904	0	1,808	1,808	10,847_
NET WAGES/BENEFITS   113,084   122,199   9,115   258,116   285,675   27,558   1,592,637		TOTAL WAGES/BENEFITS	125,166	134,815	9,649	279,231	311,971	32,740	1,769,387
NETWAGES/BENEFITS   113,084   122,199   9,115   288,116   285,675   27,558   1,592,637	M675.2	Salary Charge Out - Opera	(8,148)	(6,193)	1,955	(11,611)	(13,451)	(1,840)	(99,675)
M621   Fuel Expense	M675.3	Salary Charge Out-Residen	(3,934)	(6,423)	(2,489)	(9,504)	(12,846)	(3,342)	(77,075)
M621 Fuel Expense         447         482         35         718         849         131         4,075           M6211 Mileage Reimbursement         1,619         2,300         681         3,590         4,600         1,010         27,600           M640 Electic         437         386         (52)         831         779         (52)         4,237           M641 Gas         421         250         (171)         670         500         (171)         2,068           M642 Lievator         5,510         15,000         9,490         27,505         30,000         2,495         180,000           M645 Uniforms         43         0         (43)         93         0         (93)         13,000           M646 Uniforms         43         0         (43)         93         0         (93)         13,000           M647 Elevator         486         1,104         1,466         418         2,600         2,932         472         17,592           M652 Lamp Replacement         486         1,500         1,014         822         3,000         2,278         15,800           M671 Signe Replacement         8,428         3,000         1,010         1,100         1,000		NET WAGES/BENEFITS	113,084	122,199	9,115	258,116	285,675	27,558	1,592,637
M6211 Mileage Reimbursement         1,619         2,300         681         3,550         4,600         1,010         27,804           M639 Software & IT         2,781         3,200         419         5,538         6,400         862         38,400           M640 Electric         437         386         (52)         831         779         (52)         4,237           M643 Gas         421         250         (171)         670         500         (171)         2,066           M645 Uniforms         5,510         15,000         9,490         27,505         30,000         2,495         180,000           M646 Maintenance Shop Repairs         1,048         1,468         418         2,460         2,932         472         17,592           M654 Lamp Replacement         486         1,500         1,014         822         3,000         2,178         15,800           M656 Rent - Equipment         0         0         0         0         0         0         0         0         0         1,000           M671 A Side Contractors - Mis         0         1,100         1,100         1,200         0         0         0         0         0         0         0         0		OPERATING EXPENSES							
M621.1 Mileage Reimbursement         1,619         2,300         681         3,550         4,600         1,010         27,600           M639 Software & IT         2,781         3,200         419         5,538         6,400         862         38,400           M640 Electric         437         386         (52)         831         779         (52)         4,237           M643 Gas         421         250         (171)         670         500         (171)         2,066           M645 Uniforms         5,510         15,000         9,490         27,505         30,000         2,495         180,000           M646 Maintenance Shop Repairs         1,048         1,466         418         2,460         2,932         472         17,592           M652 Lamp Replacement         486         1,500         1,014         822         3,000         2,178         15,800           M662 Office Supplies         297         1,500         1,023         768         3,000         2,232         17,400           M671 Ostick Contractors - Mis         0         1,00         1,00         0         0         0         0         0         0         0         0         1,000           M671 A Stor	M621	Fuel Expense	447	482	35	718	849	131	4,075
M640 Electric 437 386 (52) 831 779 (52) 4,237 M643 Gas 421 250 (171) 670 500 (171) 2 0.066 M644 Elevator 5,5.10 15,000 9,490 27,505 30,000 2,495 180,000 M645 Uniforms 43 0 (43) 93 0 (93) 13,000 M646 Maintenance Shop Repairs 1,048 1,466 418 2,460 2,932 472 17,592 M654 Lamp Replacement 486 1,500 1,014 822 3,000 2,178 15,800 M665 Supplies 297 1,500 1,203 768 3,000 2,232 17,400 M666 Rent - Equipment 0 0 0 0 0 0 0 0, 2,232 17,400 M671 Outside Contractors - Mis 0 1,100 1,100 0 2,200 2,200 18,625 M671.1 Glass Replacement 8,428 3,000 (5,428) 13,193 4,500 (8,693) 35,000 M671.3 Boiler/HVAC Repairs 0 0 0 0 0 0 0 0 7,250 M671.3 Boiler/HVAC Repairs 0 0 0 0 0 0 0 0 7,250 M671.4 Roof Repairs 0 0 0 0 0 0 0 0 0 0,7,500 M671.5 Electrical 0 2,500 2,500 0 5,000 30,000 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0,00 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0,00 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0,000 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0,00 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0,00 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0,000 M671.6 Concrete Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0 0,000 M671.7 Siding Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0,000 M671.8 Sewer/Pumbing 0 0 8,000 8,000 3,875 16,000 12,125 100,000 M671.8 Dough Pumbing 0 0 8,000 8,000 3,875 16,000 12,125 100,000 M680 Radio Communications 62 140 78 187 280 93 1,680 M683 Repairs - Equipment 0 330 330 606 660 54 4,000 M684 Havdrae/Fasteners 0 150 150 0 9,000 (483) 28,000 M684.1 HVAC/Plumbing 18,785 17,800 (985) 4,440 (1,651) 5,283 4,800 (483) 28,000 M684.1 HVAC/Plumbing 18,785 17,800 (985) 4,440 (1,651) 5,283 4,800 (483) 28,000 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128) 26,400 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128) 26,400 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128) 26,400 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128) 26,400 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128) 26,400 M684.8 Took Door Hardware 1,404 2,200 796 12,528 4,400 (8,128)	M621.1	Mileage Reimbursement	1,619	2,300	681	3,590	4,600	1,010	27,600
M640 Electric 437 386 (52) 831 779 (52) 4,237 M643 Gas 421 250 (171) 670 500 (171) 2.066 M644 Elevator 5.5.10 15.000 9.490 27,505 30,000 2.495 180,000 M645 Uniforms 43 0 (43) 93 0 (93) 13,000 M646 Maintenance Shop Repairs 1,048 1,466 418 2.460 2,932 472 17,592 M654 Lamp Replacement 486 1,500 1,014 822 3,000 2,178 15,800 M665 Supplies 297 1,500 1,203 768 3,000 2,232 17,400 M666 Rent - Equipment 0 0 0 0 0 0 0 0 2,232 17,400 M671 Outside Contractors - Mis 0 1,100 1,100 0 2,200 2,200 18,625 M671.1 Glass Replacement 8 8,428 3,000 (5,428) 13,193 4,500 (8,693) 35,000 M671.3 Boiler/HVAC Repairs 0 0 0 0 0 0 0 0 0 7,200 M671.3 Boiler/HVAC Repairs 0 0 0 0 0 0 0 0 0 7,200 M671.3 Boiler/HVAC Repairs 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	M639	Software & IT	2,781	3,200	419	5,538	6,400	862	38,400
M645 Uniforms	M640	Electric	437		(52)	831	779	(52)	4,237
M645         Uniforms         43         0         (43)         93         0         (93)         13,000           M646         Maintenance Shop Repairs         1,048         1,466         418         2,460         2,932         472         17,592           M654         Lamp Replacement         486         1,500         1,014         822         3,000         2,178         15,800           M665         Rent - Equipment         0         0         0         0         0         0         0         0         0         1,000           M671         Outside Contractors - Mis         0         1,100         1,100         0         0         0         0         2,200         2,200         18,625         0         1,600         0	M643	Gas		250	(171)	670		(171)	2,066
M646         Maintenance Shop Repairs         1,048         1,466         418         2,460         2,932         472         17,592           M654         Lamp Replacement         486         1,500         1,014         822         3,000         2,178         15,800           M662         Office Supplies         297         1,500         1,203         768         3,000         2,232         17,400           M671         Ottigo Contractors - Mis         0 <th< td=""><td>M644</td><td></td><td>5,510</td><td>15,000</td><td>9,490</td><td>27,505</td><td>30,000</td><td></td><td></td></th<>	M644		5,510	15,000	9,490	27,505	30,000		
M654         Lamp Replacement         486         1,500         1,014         822         3,000         2,178         15,800           M665         Office Supplies         297         1,500         1,203         768         3,000         2,232         17,400           M671         Glass Replacement         0         0         0         0         0         2,200         2,200         18,625           M671.1         Glass Replacement         8,428         3,000         (5,428)         13,193         4,500         (8,693)         35,000           M671.3         Boiler/HVAC Repairs         0         0         0         0         0         0         0         0         7,200           M671.5         Electrical         0         0         0         0         0         0         0         0         7,500           M671.5         Electrical         0	M645	Uniforms		-			-		
m662 Office Supplies         297         1,500         1,203         768         3,000         2,232         17,400           M665 Rent - Equipment         0         0         0         0         0         0         0         0         0         1,100         1,100         0         0         0         0         0         1,100         1,100         7,200         0									
M665         Rent - Equipment         0         0         0         0         0         1,000           M671         Outside Contractors - Mis         0         1,100         1,100         0         2,200         2,200         1,625           M671.1         Glass Replacement         8,428         3,000         (5,428)         13,193         4,500         (8,693)         35,000           M671.3         Boiler/HVAC Repairs         0         0         0         0         0         0         0         7,200           M671.5         Electrical         0         2,500         2,500         0         5,000         5,000         30,000           M671.5         Electrical         0 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>									
M671         Outside Contractors - Mis         0         1,100         1,100         0         2,200         2,200         18,625           M671.3         Glass Replacement         8,428         3,000         (5,428)         13,193         4,500         (8,693)         35,000           M671.4         Roof Repairs         0         0         0         0         0         0         0         0         7,200           M671.6         Concrete Repairs         0 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>									
M671.1 Glass Replacement         8,428         3,000         (5,428)         13,193         4,500         (8,693)         35,000           M671.3 Boiler/HVAC Repairs         0         0         0         0         0         0         0         7,200           M671.5 Electrical         0         0         2,500         2,500         0         5,000         5,000         30,000           M671.6 Concrete Repairs         0         0         0         0         0         0         0         0         3,000           M671.7 Siding Repairs         0         0         0         0         0         0         0         0         3,000           M671.8 Sewer/Plumbing         0         8,000         8,000         3,875         16,000         12,125         100,000           M672 Doro Repair         0         1,250         1,250         0         2,500         2,500         15,000           M680 Radio Communications         62         140         78         187         280         93         1,680           M684 Supplies - Misc         3,608         2,160         1,448         6,198         4,320         (1,878)         26,000           M684.1 HVAC/Plumbing					-				
M671.3         Boiler/HVAC Repairs         0         0         0         0         0         7,200           M671.4         Roof Repairs         0         0         0         0         0         0         7,500           M671.6         Concrete Repairs         0         0         0         0         0         0         0         0         0         3,000           M671.7         Siding Repairs         0         0         0         0         0         0         0         0         3,000           M671.8         Sewer/Plumbing         0         8,000         8,000         3,875         16,000         12,125         100,000           M671.8         Sewer/Plumbing         0         1,250         1,250         0         2,500         2,500         15,000           M671.8         Radio Communications         62         140         78         187         280         93         1,680           M680         Repairs - Equipment         0         330         330         606         660         54         4,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,8									
M671.4 Roof Repairs         0         0         0         0         0         7,500           M671.5 Electrical         0         2,500         2,500         0         5,000         5,000         30,000           M671.6 Concrete Repairs         0         0         0         0         0         0         0         0         3,000           M671.8 Sewer/Plumbing         0         0         0         0         0         0         0         3,000           M671.8 Sewer/Plumbing         0         8,000         8,000         3,675         16,000         12,125         100,000           M671.8 Sewer/Plumbing         0         1,250         1,250         0         2,500         2,500         2,500         15,000         15,000         0         2,500         2,500         2,500         2,500         15,000         0         0         0         0         2,500         2,500         2,500         15,000         0         0         0         0         0         3,000         0         15,000         0         0         0         15,000         0         1,000         0         1,000         0         1,000         0         1,000         0	M671.1	Glass Replacement							
M671.5 Electrical         0         2,500         2,500         0         5,000         5,000         30,000           M671.6 Concrete Repairs         0         0         0         0         0         0         0         0         0         3,000           M671.7 Siding Repairs         0         0         0         0         0         0         0         3,000           M671.8 Sewer/Plumbing         0         8,000         8,000         3,875         16,000         12,125         100,000           M672 Door Repair         0         1,250         1,250         0         2,500         2,500         15,000           M680 Radio Communications         62         140         78         187         280         93         1,680           M683 Repairs - Equipment         0         330         330         606         660         54         4,000           M684.1 HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2 Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.5 Doris & Door Hardware         1,404					-				
M671.6 Concrete Repairs       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       3,000         M671.7 Siding Repairs       0       0       0       0       0       0       0       0       0       0       0       0       3,000         M672 Door Repair       0       1,250       1,250       0       2,500       2,500       2,500       15,000         M680 Radio Communications       62       140       78       187       280       93       1,680         M681 Repairs - Equipment       0       330       330       606       660       54       4,000         M684 Supplies - Misc       3,608       2,160       (1,448)       6,198       4,320       (1,878)       26,000         M684.1 HVAC/Plumbing       18,785       17,800       (985)       35,441       27,600       (7,841)       155,100         M684.2 Electrical       4,051       2,400       (1,651)       5,283       4,800       (483)       22,000         M684.3 Hardware/Fasteners       0       150       0       900       90 <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td></td>				-	-				
M671.7         Siding Repairs         0         0         0         0         0         0         3,000           M671.8         Sewer/Plumbing         0         8,000         8,000         3,875         16,000         12,125         100,000           M682         Door Repair         0         1,250         1,250         0         0         2,500         2,500         15,000           M680         Radio Communications         62         140         78         187         280         93         1,680           M683         Repairs - Equipment         0         330         330         606         660         54         4,000           M684.5         Supplies - Misc         3,608         2,160         (1,448)         6,198         4,320         (1,878)         26,000           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,12					,				
M671.8         Sewer/Plumbing         0         8,000         8,000         3,875         16,000         12,125         100,000           M672         Door Repair         0         1,250         1,250         0         2,500         2,500         2,500         15,000           M680         Radio Communications         62         140         78         187         280         93         1,680           M683         Repairs - Equipment         0         330         330         606         660         54         4,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         228,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.5         Doors & Door Hardware         1,404         2,200         1,958         170         2,000         1,830         4,000           M684.6         Roof & Sealant Materials         166         100         (66)         136		•							
M672         Door Repair         0         1,250         1,250         1,250         0         2,500         2,500         15,000           M680         Radio Communications         62         140         78         187         280         93         1,680           M683         Repairs - Equipment         0         330         330         606         660         54         4,000           M684         Supplies - Misc         3,608         2,160         (1,448)         6,198         4,320         (1,878)         26,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,128)         26,400           M684.6         Roof & Sealant Materials         166         100         (66)         136					-				
M680         Radio Communications         62         140         78         187         280         93         1,680           M683         Repairs - Equipment         0         330         330         606         660         54         4,000           M684         Supplies - Misc         3,608         2,160         (1,448)         6,198         4,320         (1,878)         26,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.4         Safety Equipment         42         2,000         1,958         170         2,000         1,830         4,000           M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,128)         26,400           M684.6         Roof & Sealant Materials         166         100         (66)         136         300						,			
M683         Repairs - Equipment         0         330         330         606         660         54         4,000           M684         Supplies - Misc         3,608         2,160         (1,448)         6,198         4,320         (1,878)         26,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.4         Safety Equipment         42         2,000         1,958         170         2,000         1,830         4,000           M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,128)         26,400           M684.6         Roof & Sealant Materials         166         100         (66)         136         300         164         10,000           M684.7         Chemicals         3,250         3,000         (250)         7,305									
M684         Supplies - Misc         3,608         2,160         (1,448)         6,198         4,320         (1,878)         26,000           M684.1         HVAC/Plumbing         18,785         17,800         (985)         35,441         27,600         (7,841)         155,100           M684.2         Electrical         4,051         2,400         (1,651)         5,283         4,800         (483)         28,000           M684.3         Hardware/Fasteners         0         150         150         0         900         900         4,200           M684.4         Safety Equipment         42         2,000         1,958         170         2,000         1,830         4,000           M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,128)         26,400           M684.6         Roff & Sealant Materials         166         100         (66)         136         300         164         10,000           M684.7         Chemicals         3,250         3,000         (250)         7,305         9,500         2,195         73,000           M684.9         Billable Supplies         (2,435)         (3,825)         (1,391)         (									
M684.1       HVAC/Plumbing       18,785       17,800       (985)       35,441       27,600       (7,841)       155,100         M684.2       Electrical       4,051       2,400       (1,651)       5,283       4,800       (483)       28,000         M684.3       Hardware/Fasteners       0       150       150       0       900       900       900       4,200         M684.4       Safety Equipment       42       2,000       1,958       170       2,000       1,830       4,000         M684.5       Doors & Door Hardware       1,404       2,200       796       12,528       4,400       (8,128)       26,400         M684.6       Roof & Sealant Materials       166       100       (66)       136       300       164       10,000         M684.7       Chemicals       3,250       3,000       (250)       7,305       9,500       2,195       73,000         M684.8       Tools       772       900       128       1,585       1,800       215       10,800         M684.9       Billable Supplies       (2,435)       (3,825)       (1,391)       (5,756)       (7,650)       (1,895)       (45,902)         M685       TV Repairs	M684		3,608					(1,878)	
M684.2 Electrical       4,051       2,400       (1,651)       5,283       4,800       (483)       28,000         M684.3 Hardware/Fasteners       0       150       150       0       900       900       900       4,200         M684.4 Safety Equipment       42       2,000       1,958       170       2,000       1,830       4,000         M684.5 Doors & Door Hardware       1,404       2,200       796       12,528       4,400       (8,128)       26,400         M684.6 Roof & Sealant Materials       166       100       (66)       136       300       164       10,000         M684.7 Chemicals       3,250       3,000       (250)       7,305       9,500       2,195       73,000         M684.8 Tools       772       900       128       1,585       1,800       215       10,800         M684.9 Billable Supplies       (2,435)       (3,825)       (1,391)       (5,756)       (7,650)       (1,895)       (45,902)         M685       TV Repairs       0       300       300       0       600       600       3,600         M690       ROU Equip Leases       226       0       (226)       453       0       (453)       0			18,785			35,441			
M684.4       Safety Equipment       42       2,000       1,958       170       2,000       1,830       4,000         M684.5       Doors & Door Hardware       1,404       2,200       796       12,528       4,400       (8,128)       26,400         M684.6       Roof & Sealant Materials       166       100       (66)       136       300       164       10,000         M684.7       Chemicals       3,250       3,000       (250)       7,305       9,500       2,195       73,000         M684.8       Tools       772       900       128       1,585       1,800       215       10,800         M684.9       Billable Supplies       (2,435)       (3,825)       (1,391)       (5,756)       (7,650)       (1,895)       (45,902)         M685       TV Repairs       0       300       300       0       600       600       600       3,600         M690       ROU Equip Leases       226       0       (226)       453       0       (453)       0         M691       Licenses       0       1,000       1,000       513       2,000       1,487       47,500         M694       Trash Removal       11,636       9,500	M684.2	Electrical	4,051	2,400	(1,651)	5,283	4,800	(483)	28,000
M684.5         Doors & Door Hardware         1,404         2,200         796         12,528         4,400         (8,128)         26,400           M684.6         Roof & Sealant Materials         166         100         (66)         136         300         164         10,000           M684.7         Chemicals         3,250         3,000         (250)         7,305         9,500         2,195         73,000           M684.8         Tools         772         900         128         1,585         1,800         215         10,800           M684.9         Billable Supplies         (2,435)         (3,825)         (1,391)         (5,756)         (7,650)         (1,895)         (45,902)           M685         TV Repairs         0         300         300         0         600         600         3,600           M690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           M691         Licenses         0         1,000         1,000         513         2,000         1,487         47,500           M694         Trash Removal         11,636         9,500         (2,136)         21,951         19,000         (2,951						-			4,200
M684.6       Roof & Sealant Materials       166       100       (66)       136       300       164       10,000         M684.7       Chemicals       3,250       3,000       (250)       7,305       9,500       2,195       73,000         M684.8       Tools       772       900       128       1,585       1,800       215       10,800         M684.9       Billable Supplies       (2,435)       (3,825)       (1,391)       (5,756)       (7,650)       (1,895)       (45,902)         M685       TV Repairs       0       300       300       0       600       600       3,600         M690       ROU Equip Leases       226       0       (226)       453       0       (453)       0         M691       Licenses       0       1,000       1,000       513       2,000       1,487       47,500         M694       Trash Removal       11,636       9,500       (2,136)       21,951       19,000       (2,951)       114,000         TOTAL OPERATING EXPENSES       63,083       80,088       17,005       146,665       152,770       6,105       1,007,872		, , ,							
M684.7 Chemicals         3,250         3,000         (250)         7,305         9,500         2,195         73,000           M684.8 Tools         772         900         128         1,585         1,800         215         10,800           M684.9 Billable Supplies         (2,435)         (3,825)         (1,391)         (5,756)         (7,650)         (1,895)         (45,902)           M685 TV Repairs         0         300         300         0         600         600         3,600           M690 ROU Equip Leases         226         0         (226)         453         0         (453)         0           M691 Licenses         0         1,000         1,000         513         2,000         1,487         47,500           M694 Trash Removal         11,636         9,500         (2,136)         21,951         19,000         (2,951)         114,000           TOTAL OPERATING EXPENSES         63,083         80,088         17,005         146,665         152,770         6,105         1,007,872									
M684.8 Tools         772         900         128         1,585         1,800         215         10,800           M684.9 Billable Supplies         (2,435)         (3,825)         (1,391)         (5,756)         (7,650)         (1,895)         (45,902)           M685 TV Repairs         0         300         300         0         600         600         3,600           M690 ROU Equip Leases         226         0         (226)         453         0         (453)         0           M691 Licenses         0         1,000         1,000         513         2,000         1,487         47,500           M694 Trash Removal         11,636         9,500         (2,136)         21,951         19,000         (2,951)         114,000           TOTAL OPERATING EXPENSES         63,083         80,088         17,005         146,665         152,770         6,105         1,007,872									
M684.9 Billable Supplies       (2,435)       (3,825)       (1,391)       (5,756)       (7,650)       (1,895)       (45,902)         M685 TV Repairs       0       300       300       0       600       600       3,600         M690 ROU Equip Leases       226       0       (226)       453       0       (453)       0         M691 Licenses       0       1,000       1,000       513       2,000       1,487       47,500         M694 Trash Removal       11,636       9,500       (2,136)       21,951       19,000       (2,951)       114,000         TOTAL OPERATING EXPENSES       63,083       80,088       17,005       146,665       152,770       6,105       1,007,872									
M685         TV Repairs         0         300         300         300         600         600         600         3,600           M690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           M691         Licenses         0         1,000         1,000         513         2,000         1,487         47,500           M694         Trash Removal         11,636         9,500         (2,136)         21,951         19,000         (2,951)         114,000           TOTAL OPERATING EXPENSES         63,083         80,088         17,005         146,665         152,770         6,105         1,007,872									
M690 M690 ROU Equip Leases       ROU Equip Leases       226       0       (226)       453       0       (453)       0         M691 Licenses       0       1,000       1,000       513       2,000       1,487       47,500         M694 Trash Removal       11,636       9,500       (2,136)       21,951       19,000       (2,951)       114,000         TOTAL OPERATING EXPENSES       63,083       80,088       17,005       146,665       152,770       6,105       1,007,872			` ' _/			,			
M691 Licenses         Licenses         0         1,000         1,000         513         2,000         1,487         47,500           M694 Trash Removal         11,636         9,500         (2,136)         21,951         19,000         (2,951)         114,000           TOTAL OPERATING EXPENSES         63,083         80,088         17,005         146,665         152,770         6,105         1,007,872		•				-			
M694 Trash Removal 11,636 9,500 (2,136) 21,951 19,000 (2,951) 114,000  TOTAL OPERATING EXPENSES 63,083 80,088 17,005 146,665 152,770 6,105 1,007,872									-
	M694								
TOTAL MAINTENANCE EXPENSE 176,167 202,287 26,119 404,782 438,445 33,663 2,600,509		TOTAL OPERATING EXPENSES	63,083	80,088	17,005	146,665	152,770	6,105	1,007,872
		TOTAL MAINTENANCE EXPENSE	176.167	202.287	26.119	404.782	438.445	33.663	2.600.509

HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 7

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAI BUDGE
	A DAMANIOTE A TIGAL	7.0.07.12	202021	77 4 47 4102	7.0.7.07.12	202021	774124102	20202
	ADMINISTRATION							
	WAGES/BENEFITS							
O500	Salaries - FTP	60,831	67,518	6,686	140,930	160,120	19,190	911,730
O520	Salaries - Overtime	337	650	313	365	1,300	935	7,800
O540	Taxes - Payroll	5,383	6,708	1,325	13,149	16,537	3,388	76,43
O550	Retirement Expense	2,353	2,590	237	5,027	6,134	1,107	34,417
O553	Insurance - Personnel	4,044	5,881	1,837	8,081	11,762	3,681	74,100
O574	Recruit/Train/Services	0	1,200	1,200	0	2,400	2,400	14,400
O580	PEO Administration	(831)	500	1,331	(194)	999	1,193	5,996
O588	Workers Comp Insurance		647	647		1,294	1,294	7,763
	TOTAL WAGES/BENEFITS	72,118	85,693	13,575	167,358	200,546	33,188	1,132,637
O675.2	Salary Charge Out	0	0	0	0	0	0	655
	NET WAGES/BENEFITS	72,118	85,693	13,575	167,358	200,546	33,188	1,133,292
	OPERATING EXPENSES							
O639	Software and Internet Fee	1,770	1,038	(732)	5,749	5,299	(450)	27,244
0639.5	IT Services	2,929	3,300	371	5,129	6,600	1,471	39,600
O656	Professional Services	3,100	3,100	0	15,900	15,900	, O	64,250
O659	Miscellaneous	0	215	215	0	430	430	2,580
O661	Administrative Expense	1,102	1,300	198	1,394	1,800	406	7,350
O662	Office Supplies & Postage	1,475	3,913	2,438	4,084	6,772	2,688	34,202
O663	Publications	5,032	7,000	1,968	5,032	7,000	1,968	7,000
O689	Telephone Expense	2,601	2,681	80	4,857	5,363	506	32,176
O690	ROU Equip Leases	631	1,034	403	1,263	1,703	440	9,488
O695	Marketing	0	0	0	0	0	0	3,325
	TOTAL OPERATING EXPENSES	18,641	23,581	4,941	43,409	50,867	7,458	227,215
								1,360,507

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	PAINTING							
	TAINTING							
	WAGES/BENEFITS							
P500	Salaries - FTP	18,500	18,767	267	44,255	44,365	110	249,256
P520	Salaries - Overtime	17	0	(17)	17	0	(17)	600
P540	Taxes - Payroll	1,680	1,877	197	4,147	4,503	356	22,565
P550	Retirement Expense	363	291	(72)	801	688	(114)	3,873
P553	Insurance - Personnel	1,663	1,202	(461)	3,327	2,404	(923)	15,146
P574	Recruit/Train/Services	0	0	0	0	0	0	300
P580	PEO Administration	469	227	(242)	812	455	(357)	2,729
P588	Workers Comp Insurance	0	302	302	0	603	603	3,618
	TOTAL WAGES/BENEFITS	22,693	22,666	(27)	53,360	53,018	(342)	298,086
P675.2	Salary Charge Out - Opera	0	0	0	(886)	0	886	
	NET WAGES/BENEFITS	22,693	22,666	(27)	52,474	53,018	544	298,086
	OPERATING EXPENSES							
P621	Fuel Expense	156	194	38	269	469	200	2,300
P621.1	Mileage Reimbursement	0	38	38	0	76	76	456
P639	Software & IT	80	85	5	154	170	16	1,020
P645	Uniforms	0	0	0	391	500	109	3,600
P680	Radio Communications	0	0	0	0	0	0	800
P683	Repairs - Equipment	114	100	(14)	114	100	(14)	2,800
P684	Supplies	1,571	4,700	3,129	8,086	9,400	1,314	56,400
P689	Telephone Expense	0	25	25	0	50	50	300
P691	Licenses	0	25	25	0	50	50	455
	TOTAL OPERATING EXPENSES	1,921	5,167	3,246	9,014	10,815	1,801	68,131

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	ROADS & GROUNDS							-
	WAGES/BENEFITS							
R500	Salaries - FTP	56,697	56,148	(549)	133,362	132,899	(463)	748,509
R510	Salaries - Part Time	0	0	` o´	0	0	` o´	31,072
R520	Salaries - Overtime	871	2,498	1,627	1,032	3,332	2,300	17,370
R540	Taxes - Payroll	5,266	5,695	429	13,000	14,097	1,097	72,196
R550	Retirement Expense	1,055	1,232	176	1,723	2,861	1,137	16,736
R553	Insurance - Personnel	6,503	6,281	(222)	12,170	12,563	393	79,144
R574	Recruit/Train/Services	0	375	375	0	750	750	4,500
R580	PEO Administration	1,361	676	(685)	2,460	1,352	(1,108)	8,114
R588	Workers Comp Insurance	0	531		0	1,063	1,063	6,376
	TOTAL WAGES/BENEFITS	71,753	73,436	1,683	163,747	168,916	5,169	984,017
R675.2	Salary Charge Out-Operati	(1,181)	(772)	409	107	(1,709)	(1,815)	(8,748)
	NET WAGES/BENEFITS	70,572	72,664	2,092	163,853	167,207	3,354	975,268
	OPERATING EXPENSES							
R621	Fuel Expense	2,326	2,508	182	4,213	4,221	9	26,237
R635	Tree & Shrub Replacement	0	0	0	0	0	0	5,500
R639	Software & IT	363	238	(125)	642	475	(167)	3,926
R640	Electric	328	289	(39)	623	584	(39)	3,191
R643	Gas	315	187	(128)	503	375	(128)	1,549
R645	Uniforms	88	200	112	363	400	37	10,000
R647	Extermination	1,000	1,000	0	1,000	2,000	1,000	12,000
R665	Rent - Equipment	0	0	0	0	0	0	6,000
R670	Asphalt Repairs	0	0	0	0	0	0	4,200
R671	Outside - Contractors	790	604	(186)	1,269	833	(436)	38,385
R680	Radio Communications	0	0	0	0	400	400	800
R682	Snow Removal Supplies	6,941	6,518	(423)	21,622	12,312	(9,310)	33,355
R683	Repairs - Equipment	370	2,838	2,468	1,064	3,407	2,343	33,765
R684	Supplies	871	1,479	608	2,801	6,012	3,211	61,363
R684.1	Irrigation - Supplies	0	0	0	27	44	17	20,388
R689	Telephone Expense	89	70	(19)	177	140	(37)	840
R691	Licenses	0	0	0	0	0	0	4,544
R694	Trash Removal	2,058	1,244	(814)	3,643	3,696	53	26,589
	TOTAL OPERATING EXPENSES	15,540	17,176	1,636	37,946	34,900	(3,046)	292,632

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#### HG Heather Gardens Association Monthly Operating Analysis 02/28/2023

Page: 10

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	Y-T-D VARIANCE	ANNUAL BUDGET
	SECURITY			-				
	SECURIT							
	WAGES/BENEFITS							
S500	Salaries - FTP	27,263	34,897	7,633	65,714	82,365	16,650	459,722
S520	Salaries - Overtime	598	1,361	763	1,339	2,051	712	7,168
S540	Taxes - Payroll	2,404	3,463	1,059	6,559	8,977	2,418	43,020
S550	Retirement Expense	483	861	378	1,214	1,968	753	11,084
S553	Insurance - Personnel	3,384	5,459	2,075	6,559	10,917	4,358	68,780
S560	Employee Incentive	963	850	(113)	1,667	1,700	33	10,200
S574	Recruit/Train/Services	(69)	167	235	45	333	288	7,500
S580	PEO Administration	665	365	(300)	1,115	731	(384)	4,385
S588	Workers Comp Insurance	0	257	257	0	515_	515_	3,087
	TOTAL WAGES/BENEFITS	35,691	47,680	11,989	84,213	109,556	25,343	614,945
	OPERATING EXPENSES							
S621	Fuel Expense	630	682	51	1,121	1,215	94	8,389
S639	Software & IT	857	750	(107)	1,534	1,500	(34)	9,000
S645	Uniforms	50	150	100	50	150	100	7,500
S659	Miscellaneous	0	140	140	0	280	280	1,680
S680	Radio Communications	0	125	125	0	250	250	1,500
S683	Repairs - Equipment	0	300	300	0	600	600	3,600
S684	Supplies	268	300	32	268	600	332	4,850
S689	Telephone Expense	270	280	11	539	560	21	3,360
S691	Licenses	0	0	0	0	0	0	1,200
	TOTAL OPERATING EXPENSES	2,075	2,727	652	3,512	5,155	1,643	41,079
	TOTAL SECURITY EXPEN	37,766	50,406	12,641	87,726	114,711	26,986	656,025

## **HEATHER GARDENS METROPOLITAN DISTRICT**

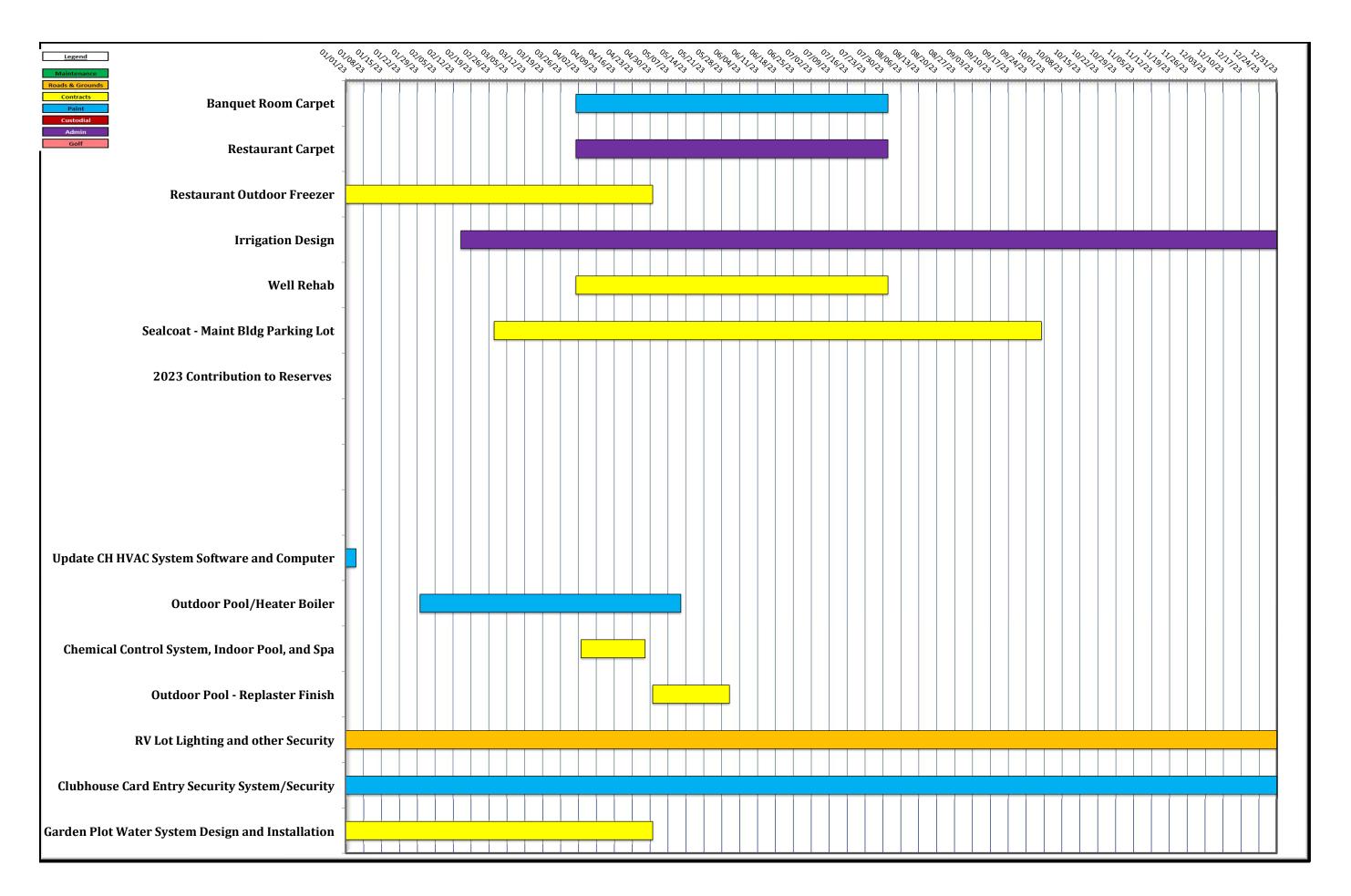
Budget Exceptions Report
Through: 2/28/2023

Through:	2/28/2023
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		YTD		YTD	VARIANCE		% of		Annual	% of Annual
		ACTUAL		BUDGET		AVORABLE FAVORABLE)	Budget		Budget	Budget Spent
Total Revenue	\$	428,102	\$	438,420	\$	(10,318)	-2.4%	\$	3,705,026	12%
Cost of Goods Sold	\$	25,540	\$	28,859	\$	3,319	11.5%	_\$_	234,140	11%
Gross Profit	\$	402,562	\$	409,561	\$	(6,999)		\$	3,470,886	
Operating Expenses	\$	381,117	\$	425,904	\$	44,787	10.5%	_\$_	3,009,041	13%
Net Operating Income/(Loss)	_\$_	21,445	\$	(16,343)	\$	37,788		_\$_	461,845	
Capital Improvements Exp	\$	38,097	\$	33,000	\$	(5,097)		\$	822,414	
Non-Operating (Inc)/Exp	\$	-	\$	-	\$	-		\$	-	
Net Surplus/(Loss)	\$	(16,652)	\$	(49,343)	\$	32,691	· !	\$	(360,569)	
			E	xecutive S	Sum	mary				
Club House										
Revenue	\$	24,723	\$	33,273	\$	(8,550)	-25.7%	\$	196,479	13%
Expenses	\$	133,346	\$	150,399	\$	17,053	11.3%	\$	881,231	15%
Net Subsidy	\$	(108,623)	\$	(117,126)	\$	8,503		\$	(684,752)	
Golf										
Revenue	\$	3,673	\$	5,875	\$	(2,202)	-37.5%	\$	504,624	1%
Expenses	\$	83,601	\$	99,468	\$	15,867	16.0%	\$	760,610	11%
Net Subsidy	\$	(79,928)	\$	(93,593)	\$	13,665		\$	(255,986)	
Restaurant										
Revenue	\$	78,739	\$	86,949	\$	(8,210)		\$	675,363	12%
Cost of Goods Sold	\$	25,447	\$	27,666	\$	2,219	8.0%	\$	216,506	12%
Gross Profit	\$	53,292	\$	59,283	\$	(5,991)	-10.1%	\$	458,857	
Expenses	\$	81,886	\$	91,683	\$	9,797	10.7%	\$	562,957	15%
Net Subsidy	\$	(28,594)	\$	(32,400)	\$	3,806		\$	(104,100)	

				Total		Net			
Restricted Funds	Total	Revenue	Е	xpenses	Su	ırplus/(Loss)	Cas	h Balance	
Conservation Trust Fund	\$	97	\$	5,640	\$	(5,543)	\$	149,832	
Debt Service Fund	\$	12,536	\$	49,469	\$	(36,933)	\$	139,808	
Foundation Fund	\$	987	\$	-	\$	987	\$	187,191	

			ŀ	HGMD I	MONTHLY			RVE RE		OR PE	ERIOD EN	DING:			
STATUS	PROJECT OWNER	DEPT.	2023 APPROVED PROJECTS	ACCT	2023 APPROVED BUDGET AMOUNT	2023 SIGNED CONTRACT AMOUNT B	% VAR	START DATE	FINISH DATE	#DAYS	2023 INVOICES PAID D	+/- SIGNED CONTRACT AMOUNT B-C-D	% VAR FROM CONTRACT	TOTAL UNDER / (OVER) BUDGET A-C-D	PROJECT Notes / Comments
not-started	Cormac	Restaurant	Banquet Room Carpet	D601	\$11,966		-100%	04/01/23	08/01/23	122		\$0	#DIV/0!	\$11,966	
not-started		Restaurant	Restaurant Carpet	D601	\$11,194		-100%		08/01/23			\$0	#DIV/0!	\$11,194	
In Process	Cormac	Restaurant	Restaurant Outdoor Freezer	D601	\$30,000		-100%	01/01/23	05/01/23	120		\$0	#DIV/0!	\$30,000	2/3/23 - Received pricing from 2 venders with multiple options. Working on evaluting size, cost and permitting for the options provided.
In Process	Brian/Greg	Golf	Irrigation Design	D601	\$13,031		-100%	02/15/23				\$0	#DIV/0!	\$13,031	2/3/23 - Researching
not-started In Process	Don	Golf Maint Bldg	Well Rehab Sealcoat - Maint Bldg Parking Lot	D601	\$115,408 \$35,000		-100% -100%	04/01/23				\$0 \$0	#DIV/0! #DIV/0!	\$115,408 \$35,000	2/3/23 - Waiting on weather/ snow to clear to best evaluate/ generate project scope.
	TOTAL 20	23 FUNDED PROJECTS			\$216,599	\$0					\$0	\$0	#DIV/0!	\$216,599	
2023 CONTINGE		ure event or circumstance which is possible, but cannot be predicted with certainty													
not-started	Management	Management	2023 Contribution to Reserves	D601	\$340,159					0		\$0	#DIV/0!	\$340,159	
							#DIV/0!			0		\$0	#DIV/0!	\$0	
					\$340,159	\$0					\$0	\$0	#DIV/0!	\$340,159	
	TOTAL OA	PITAL RESERVE FUNDS			4550 750	•					•	20	#PD #/01	A==0 ==0	
	TOTAL CA	PITAL RESERVE FUNDS			\$556,758	\$0					\$0	\$0	#DIV/0!	\$556,758	
202	22 PROJECTS	S TO BE COMPLETED IN 2023													
Completed	Jon H	Clubhouse	Update CH HVAC System Software and Computer	D601.2	\$5,395	\$5,395	0%	01/01/23	01/05/23		\$5,395	\$0	0%	\$ -	
In Process	Jon H	Clubhouse	Outdoor Pool/Heater Boiler	D601.2	\$22,880		-100%	01/30/23	05/12/23		\$17,160	(\$17,160)	#DIV/0!	\$ 5,720	
not-started	Jon H	Clubhouse	Chemical Control System, Indoor Pool, and Spa	D601.2	\$17,361		-100%	04/03/23	04/28/23			\$0	#DIV/0!	\$ 17,361	
not-started	Jon H	Clubhouse	Outdoor Pool - Replaster Finish	D601.2	\$60,020		-100%	05/01/23	05/31/23	30		\$0	#DIV/0!	\$ 60,020	
In Process	Don	Admin.	RV Lot Lighting and other Security	D601.2	\$50,000		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$ 50,000	2/3/23 - Researching security consultants to make recommendations and generate RFP. 2/3/23 Researching Security Consultants to make
In Process	Don	Clubhouse	Clubhouse Card Entry Security System/Security	D601.2	\$80,000		-100%	01/01/23	12/31/23	364		\$0	#DIV/0!	\$ 80,000	recommendations and generate RFP.
In Process	Matt	Admin.	Garden Plot Water System Design and Installation	D601.2	\$30,000	\$28,258	-6%	01/01/23	05/01/23	120	\$15,542	\$12,716	-45%	\$14,458	2/3/23 - Contract executed, waiting on contractor schedule to complete the work
	TOTAL P	RIOR YEAR PROJECTS			\$265,656	\$33,653					\$38,097	(\$4,444)	13%	\$227,559	
			GRAND TOTAL PER BUDGET		\$822,414	\$33,653					\$38,097	(\$4,444)	13%	\$784,317	- - =
PROJ	ECTS TARGE	ETED FOR COMPLETION IN 2023													
TOTAL PRIC	OR YEAR PRO	OJECTS NOT BUDGETED IN 2023			\$0	\$0					\$0	\$0		\$0	
PRO.IF	CTS FUNDE	D BY THE CONSERVATION FUND													
not-started		Pools	Pool Water Filter - (reimbursed through Conservation Fund)	D566	\$55,000		-100%	05/30/23	06/29/23	30		\$0	#DIV/0!	\$55,000	
TOTAL PR	OJECTS FUN	NDED BY THE CONSERVATION FUND			\$55,000	\$0					\$0	\$0		\$55,000	
TOTAL FR	OSECTSTON	NOTICE THE CONSERVATION FORD			<b>\$33,000</b>	<b>40</b>					<b>30</b>	<b>30</b>		<b>#33,000</b>	
			GRAND TOTAL		\$877,414	\$33,653	·				\$38,097	(\$4,444)		\$839,317	- =
					•							•			



#### HEATHER GARDENS FOUNDATIONS FOUNDATION DONATION SUMMARY 1/1/2023 - 2/28/2023

Description	General	Roads & Grounds	Club House	Golf	Trees	Totals
Balance at beginning of January	170,246.99	324.50	425.70	40.00	15,217.59	186,254.78
Donations for Jan 2023 Jan Interest Income on US Treasury Bills and Notes	290.00 305.32					290.00 305.32
 Donations for Feb 2023 Feb Interest Income on US Treasury Bills and Notes	50.00 341.21					50.00 341.21
Balance at end of the month 2/28/2023	171,233.52	324.50	425.70	40.00	15,217.59	187,241.31

RECONCILIATION TO GL	
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D103.5 Foundation Checking Account - February 2023 \$ 37,735.64

Add back Bond Discount Amortization 205.53

D106.1/D106.11 Foundation Investment Accounts - February 2023 \$ 149,250.14

D121 Owed to the Foundation from MD \$ 50.00

D121 Owed to MD from the Foundation

\$ 187,241.31

#### Heather Gardens Metropolitan District Summary of Investments 02/28/23

						Mo	onthly		
Bank	Yield	Maturity	Interest Paid	Pr	incipal	Int	erest	Fund	Account
Key Bank - Foundation									
Bank of America									
US Treasury Bills	4.577%	1/25/2024	Maturity	\$	47,999	\$	183.85	Foundation	D106.1
US Treasury Notes 0.125% Coupons	2.413%	6/30/2023	Semi Annual	\$	99,251	\$	102.79	Foundation	D106.1
Foundation - checking				\$	37,736			Foundation	D103.5
				\$	184,986	\$	286.65		
Key Bank - Conservation Trust Fund/Lotter	у		Monthly	\$	149,832	\$	50.00	Conservation	D104
US Treasury Notes 2.125% Coupons	2.870%	7/31/2024	Semi Annual	\$	246,396	\$	592.86	Enterprise	D106
Fed Farm Credit Bank Bonds	3.375%	8/26/2024	Semi Annual	\$	249,785	\$	702.52	Enterprise	D106
US Treasury Notes 3.00% Coupons	3.00%	7/31/2024	Semi Annual	\$	250,000	\$	625.00	Enterprise	D106
Net Inc/(Decr) in FMV of Investments	(1)			\$	(16,791)				
				\$	729,390	\$	1,920.38		
KeyBanc Capital Mkts - Money Market									
Federated Hermis Govt Oblig SS	4.13%	N/A	Monthly	\$	1,002,588	\$	3,451.00	Enterprise	D103
Total Investment				\$	2,066,796	\$	2,257.02		

<sup>(1) -</sup> The Enterprise investments are held to maturity. Because the investments are considered LT, we are required to report them at market value. The net increase or decrease in fair market value will be eliminated at maturity. Adjustment will be made at the end of the year.

MD Heather Gardens Metropolitan District Metropolitan District Profit or Loss 02/28/2023

Page: 1

		CURR MONTH	CURR MONTH	CURR MONTH	YTD	YTD	YTD	ANNUAL
	DEVENUE	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
D503	REVENUE	0	0	0	0	0	0	20,075
D503 D504	Conservation Trust (Lottery) Interest Income	3,772	130	3,642	6,415	260	6,155	1,560
	2010 Bond Restr Interest	439	28	411	875	56	819	336
	Interest Income Lottery	46	1	45	97	2	95	12
D504.5	Recreation Fee Income	144,846	144,948	(102)	289,737	289,896	(159)	1,739,378
D303	Restaurant Income	38,479	41,885	(3,406)	78,738	86,949	(8,211)	675,363
D507	Golf Fees Daily	537	0	537	537	2,075	(1,538)	346,760
	Golf Simulator	915	457	459	1,465	754	712	1,393
	Golf Disc - 40 Play	63	0	63	63	388	(325)	19,735
D511	Golf Cart Rental Income	160	0	160	160	392	(232)	83,432
	Golf Merchandise	137	884	(747)	503	2,077	(1,574)	30,711
	Golf Lesson	405	149	257	825	149	677	8,893
	Golf Bag Storage	120	0	120	120	0	120	7,970
	Golf Pull Cart	0	0	0	0	40	(40)	5,730
D511.4	CH Building Rentals	780	3,120	(2,340)	3,143	4,724	(1,581)	25,185
D512	Events	1,423	2,639	(1,216)	3,326	5,278	(1,952)	31,668
	Trips Revenue	1,423	3,025	(1,625)	832	6,050	(5,218)	36,300
D513.1	RV Lot Income	1,400	0,023	112	8,017	8,000	(5,216)	32,000
	Garden Plot Income	80	0	80	2,570	2,450	120	2,450
D514.1	Classes	8,063	8,360	(297)	17,086	16,721	365	100,326
	Donation Revenue	50	0,300	50	340	0	340	100,320
	Interest Income - Foundation	341	0	341	647	0	647	0
D515.5	Miscellaneous Revenue	370	0	370	610	0	610	0
					336			•
	Coffee Revenue Property Tax Revenue	168	250 6,827	(82)		500	(164)	3,000
D517 D518	Specific Ownership Tax Revenue	6,787 2,540	2,417	(40) 123	6,787 4,874	6,827 4,834	(40) 40	503,745 29,004
D316	•							
	TOTAL REVENUE	212,034	215,120	(3,086)	428,102	438,420	(10,317)	3,705,027
D590	Cost of Goods Sold	12,400	13,714	1,314	25,540	28,859	3,319	234,140
	GROSS PROFIT	199,634	201,406	(1,772)	402,562	409,561	(6,999)	3,470,886
	OPERATING EXPENSES							
D519	Zion Bank Payee Fee	400	400	0	400	400	0	1,000
D520	Debt Service Interest	24,683	24,683	Ő	49,367	49,366	(1)	295,230
D522	Services - Insurance	4,651	4,882	230	9,303	9,764	461	58,581
D523	Services - Audit	1,600	1,600	0	11,800	11,800	0	36,000
D524	Services - Professional	2,664	4,000	1,336	2,664	8,000	5,336	48,000
D525	County Collection Fee	102	140	39	102	140	39	7,855
	Election Expense	553	2,083	1,531	553	4,167	3,614	25,000
D526	Miscellaneous Expense	0	200	200	0	400	400	2,400
	SDA Membership Dues	0	0	0	1,238	1,250	13	1,250
D550	Club House Expenses	66,645	71,832	5,187	133,346	150,400	17,054	881,231
D555	Golf Course Expenses	32,134	41,946	9,812	83.508	98,274	14,766	742,978
D557	Restaurant Expenses	39,416	41,435	2,019	81,886	91,684	9,798	562,956
D560	RV Lot Expenses	1,234	105	(1,129)	1,312	210	(1,102)	1,260
D565	Garden Plot Expenses	1,234	25	(1,129)	1,312	50	(1,102)	300
D566	Conservation Expenses	5,640	0	(5,640)	5,640	0	(5,640)	55,000
D601	Capital Outlay	0,040	0	(3,040)	0,040	0	(3,040)	556,758
	2022 Cap Carry Foward Projects	32,702	33,000	298	38,097	33,000	(5,097)	265,656
D700	Bond Principal Payment	0	0	0	0 0	0	(3,097)	290,000
	TOTAL OPERATING EXPENSES	212,424	226,331	13,907	419,214	458,904	39,690	3,831,455
	NET ODEDATING DEVENUE EVOENCE	(40.700)	(04.005)	40 405	(40.050)	(40.040)	22.004	(200 500)
	NET OPERATING REVENUE/EXPENSE	(12,790) ======	(24,925)	12,135 ======	(16,652) ======	(49,343)	32,691 	(360,569)
	NET REVENUE EXPENSE	(12,790)	(24,925)	12,135	(16,652)	(49,343)	32,691	(360,569)
				<u> </u>	<u> </u>			

#### MD Heather Gardens Metropolitan District Metro District Profit & Loss by Fund 02/28/2023

Page: 1

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUA BUDGE
	ENTERPRISE FUND							
	REVENUE							
D504	Bnk Intrst Rsv Acct	3,772	130	3,642	6,415	260	6,155	1,560
D505	Rec Fee Income	144,846	144,948	(102)	289,737	289,896	(159)	1,739,378
	Restaurant Income	38,479	41,885	(3,406)	78,738	86,949	(8,211)	675,363
D507	Golf Fees Daily	537	0	537	537	2,075	(1,538)	346,760
D507.1	Golf Simulator	915	457	459	1,465	754	712	1,393
D509.2	Golf Disc - 40 Play	63	0	63	63	388	(325)	19,735
D511	Golf Cart Rental Income	160	0	160	160	392	(232)	83,432
	Golf Merchandise	137	884	(747)	503	2,077	(1,574)	30,71
D511.2	Golf Lesson	405	149	257	825	149	677	8,893
D511.3	Golf Bag Storage	120	0	120	120	0	120	7,970
	Golf Pull Cart	0	0	0	0	40	(40)	5,730
D512	CH Building Rentals	780	3,120	(2,340)	3,143	4,724	(1,581)	25,185
D513	Events	1,423	2,639	(1,216)	3,326	5,278	(1,952)	31,668
	Trips Revenue	1,400	3,025	(1,625)	832	6,050	(5,218)	36,300
D514	RV Lot Income	112	0	112	8,017	8,000	17	32,000
	Garden Plot Income	80	0	80	2,570	2,450	120	2,450
D515	Classes	8,063	8,360	(297)	17,086	16,721	365	100,326
D516	Miscellaneous Revenue	370	0	370	610	0	610	(
D516.1	Coffee Revenue	168	250	(82)	336	500	(164)	3,000
	TOTAL ENTERPRISE REVENUE	201,831	205,847	(4,016)	414,483	426,701	(12,218)	3,151,855
D590	Cost of Goods Sold	12,400	13,714	1,314	_25,540	28,859	3,319	234,140
	GROSS PROFIT	189,431	192,133	(2,702)	388,943	397,842	(8,899)	2,917,714
	OPERATING EXPENSES							
D550	Club House Expenses	66,645	71,832	5,187	133,346	150,400	17,054	881,23
D555	Golf Course Expenses	32,134	41,946	9,812	83,508	98,274	14,766	742,978
D557	Restaurant Expenses	39,416	41,435	2,019	81,886	91,684	9,798	562,956
D560	RV Lot Expenses	1,234	105	(1,129)	1,312	210	(1,102)	1,260
D522	Services - Insurance	4,651	4,882	230	9,303	9,764	`461	58,58
D523	Services - Audit	1,600	1,600	0	11,800	11,800	0	36,000
D524	Services - Professional	2,664	4,000	1,336	2,664	8,000	5,336	48,000
D525.1	Election Expense	553	2,083	1,531	553	4,167	3,614	25,000
D526	Miscellaneous Expense	0	200	200	0	400	400	2,400
	SDA Membership Dues	0	0	0	1,238	1,250	13	1,250
D519	Zion Bank Payee Fee	400	400	0	400	400	0	1,000
D565	Garden Plot Expenses	0	25	25	0	50	50	300
D601	Capital Outlay	0	0	0	0	0	0	556,758
D601.2	2022 Cap Carry Foward Projects	32,702	33,000	298	38,097	33,000	_(5,097)	265,656
	TOTAL OPERATING EXPENSES	181,999	201,508	19,509	364,106	409,398	45,293	3,183,370
	NET OPERATING REVENUE/EXPEN	7,432	(9,375)	16,807	24,837	(11,556)	36,393	(265,656
	NET ENTERPRISE FUND REVENUE/EX	7,432	(9,375)	16,807	24,837	(11,556)	36,393	(265,656

#### MD Heather Gardens Metropolitan District Metro District Profit & Loss by Fund 02/28/2023

Page: 2

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
	RESTRICTED FUNDS							
	CONSERVATION TRUST FUND (Lottery)							
D503 D504.3	REVENUE Conservation Trust (Lottery Ac Interest Inc Lottery	0 46	0	0 45	0 97	0 2	0 95	20,075 12
	TOTAL LOTTERY REVENUE	46	1	45	97	2	95	20,087
	EXPENSES			(			(=	
D566	Conservation Expenses	5,640	0	(5,640)	5,640	0	_(5,640)	55,000
	TOTAL LOTTERY EXPENSES	5,640	0	(5,640)	5,640	0	(5,640)	55,000
	REVENUE OVER(UNDER) EXPENSES	(5,594)	1	5,595	(5,543)	2	5,545	(34,913)
	FOUNDATION FUND				· · · · · · · · · · · · · · · · · · ·			
	REVENUE Donation Revenue Interest Inc - Found	50 341	0	50 341	340 647	0	340 647	0
	TOTAL FOUNDATION REVENUE	391	0	391	987	0	987	0
	REVENUE OVER(UNDER) EXPENES	391 	0	391 	987	0	987	0
	DEBT SERVICE FUND 2010 BOND ISSUE	Ē						
	REVENUE							
D517 D518	Property Tax Revenue Specific Ownership Tax Bond Restricted Interest	6,787 2,540 439	6,827 2,417 28	(40) 123 411	6,787 4,874 875	6,827 4,834 56	(40) 40 819	503,745 29,004 336
	TOTAL DEBT SERVICE REVENUE	9,766	9,272	494	12,536	11,717	819	533,085
D520	EXPENSES Debt Serv Interest	24,683	24,683	0	49,367	49,366	(1)	295,230
D525 D700	Cnty Collection Fee Bond Principal Pymnt	102 0	140	39 0	102 0	140 0	39 0	7,855 290,000
	TOTAL DEBT SERVICE EXPENSES	24,785	24,823	39	49,469	49,506	38	593,085

CUIDDENT ASSETS	2/28/2023	1/31/2023	12/31/2022	12/31/2021
CURRENT ASSETS Cash - Operating	184,346	254,794	537,432	355,135
Money Market	1,002,588	200,578	007,402	0
Capital Projects - Savings	112,762	821,627	799,028	654,961
Conservation (Lottery) Bank Acct	149,832	149,786	149,823	173,157
Enterprise Investments	729,390	729,390	729,390	750,000
Investments - Foundation	147,249	146,908	148,872	150,000
Zion Debt Service	140,248	130,584	127,813	183,438
Foundation Account	37,736	37,446	40,018	38,293
Accrued Interest Accounts Receivable Net of Allowance	1,058 5,892	3,644 6,181	8,257 7,376	438 24,789
Inventory	53,579	44,364	43,040	41,182
Prepaid Expenses	46,514	51,166	59,117	50,935
Prop Tax Receivable	503,744	503,744	503,744	500,779
TOTAL CURRENT ASSETS	3,114,938	3,080,209	3,153,910	2,923,106
PULL DING LAND & FOURDMENT (Not of Dopp)				
BUILDING, LAND & EQUIPMENT (Net of Depr) CIP Asset	10,460	10,460	10,460	32,195
Restaurant Equipment	128,042	128,042	128,042	144,891
Equipment	226,011	226,011	226,011	281,468
Property	8,123,985	8,123,985	8,123,985	8,406,712
Land At Cost	1,725,000	1,725,000	1,725,000	1,725,000
Intangible Assets	133,190	133,190	133,190	133,190
TOTAL BUILDING, LAND & EQUIPMENT	10,346,688	10,346,688	10,346,688	10,723,456
TOTAL ASSETS	13,461,627	13,426,898	13,500,598	13,646,563
OUDDENT LIADUITIES				
CURRENT LIABILITIES	02.057	E4 0E6	26.000	00.000
Accounts & Interest Payable Due To/From HGA	92,057 51,547	51,856 40,000	26,000 136,705	80,988 114,306
Bonds Payable - Short Term	290,000	290,000	290,000	280,000
Unearned Revenue	62,308	66,697	74,869	51,699
Prepaid Rec Fees	33,614	35,928	29,706	33,629
Gift Cards	12,468	12,408	11,859	11,938
Sales Tax Payable	6,475	6,553	6,087	5,662
Server Tips Payable	4,474	1,946	0	939
Deferred Property Tax	503,744	503,744	503,744	500,779
Deferred Insurance Claims	22,964	22,964	22,964	22,964
Deferred Revenue - PARQ	7,204	7,204 	7,204 	7,204
TOTAL CURRENT LIABILITIES	1,086,855	1,039,300	1,109,139	1,110,109
LONG TERM DEBT				
Bond Issue	7,115,000	7,115,000	7,115,000	7,405,000
Deferred Loss Series 2017 Refunding Bond	(582,096)	(582,096)	(582,096)	(614,585)
Original Issue Premium 2017 Bonds	600,681	600,681	600,681	634,207
RV Lot Gate Opener Deposit	1,295	1,330	1,330	1,715
TOTAL CURRENT & LONG TERM LIABILITIES	8,221,735	8,174,215	8,244,054	8,536,446
FUND EQUITY				
Investment In Property	2,912,134	2,912,134	2,912,134	3,007,866
Debt Service Fund	127,813	127,813	127,813	183,438
Conservation Trust Fund (Lottery)	149,735	149,735	149,735	152,789
Heather Gardens Foundation	189,393	189,393 1 715 050	189,393	187,778
Unrestricted Net Assets Tabor Reserve	1,715,059 15,984	1,715,059 15,984	1,715,059 15,984	1,425,259 15,831
2022 Net Income/(Loss)	146,427	146,427	15,964	15,631
Net Income/(Loss)	(16,652)	(3,862)	146,427	137,156
Total Equity	5,239,892	5,252,682	5,256,544	5,110,117
TOTAL LIABILITIES			40.500.500	
TOTAL LIABILITIES AND EQUITY	13,461,627 			

#### Heather Gardens Metropolitan District Club House P&L 2/28/2023

D512 CH Building Rentals   780   3.120   (2.340)   3.143   4.724   (1.581)   25.165   5.165			CURRENT ACTUAL	CURRENT BUDGET	CURRENT VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
D515   Classes		REVENUE							
D513   Events	D512	CH Building Rentals	780	3,120	(2,340)	3,143	4,724	(1,581)	25,185
D516.1   Coffee Revenue		Classes	8,063	8,360	(297)	17,086	16,721	365	100,326
Trips Revenue					(1,216)				
TOTAL REVENUE									
WAGES/BENEFITS   Salaries - FTP	D513.1								
Solid   Salaries - FTP		TOTAL REVENUE	11,834	17,394	(5,560)	24,723	33,273	(8,550)	196,479
C510         Salaries - Part Time         8,047         6,013         (2,034)         16,841         13,468         (3,172)         73,595           C520         Salaries - Cvertime         88         0         (88)         106         0         (106)         0           C530         Salaries - Teachers         8,441         10,306         1,865         17,166         18,444         1,277         104,159           C540         Taxes - Payroll         2,509         3,072         563         5,509         6,487         978         33,084           C550         Relitement Expense         281         0         (281)         281         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         0         (281)         0         0         (281)         0         0         207         0         4         10         0         362         428         6         342         247         65,582         64,639         941)         362,034         941         967         13,922		WAGES/BENEFITS							
Salaries - Overtime	C500	Salaries - FTP	9,782	9,869	87	23,692	23,387	(304)	133,363
C530   Salaries - Teachers   8.441   10.306   1.865   17.166   18.444   1.277   104.159   1.545   1.				,			,		
C540         Taxes - Payroll         2,509         3,072         563         5,509         6,487         978         33,084           C550         Retirement Expense         281         0         (281)         281         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         0         (281)         281         0         (281)         281         0         (281)         281         0         (281)         281         0         (281)         281         0         (281)         281         0         (281)         481         0         (281)         481         14,889           C5754         Recultif Tain/Services         0         207         207         0         413         413         2479           OPERATING EXPENSES           OPERATING EXPENSES           C875.2         Salaries-Charge Out         (1,886)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C676         Golf Hours         1,30         965         (165)         3,514         1,773         (1,741)         1,952           C876         Custodial H				-			-		-
C550         Retirement Expense         281         0         (281)         281         0         (281)         1, 93         14, 989           C554         Recruit/Train/Services         0         30         30         0         61         61         365           C588         Workers Comp Insurance         0         207         207         0         413         413         2.479           TOTAL WAGES/BENEFITS         30,239         30,687         447         65,582         64,639         (941)         362,034           OPERATING EXPENSES           C675.2         Salaries-Charge Out         (1,866)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C676         Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,963           C677         R & G Hours         0         551         551         0         1,286         5,496           C677         R & G Hours         0         551         551         0         1,286         1,493           C677         R & G Hours         1,150         9,581         1,677         15,512         1									
C553   Insurance - Personnel   1,093   1,190   96   2,187   2,379   193   14,989									
C578         Recruit/Train/Services         0         30         30         0         61         61         61         365           C588         Workers Comp Insurance         0         207         207         0         413         413         2.479           OPERATING EXPENSES           C675.2         Salaries-Charge Out         (1,866)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C676.3         Maintenance Hours         7,368         6,394         (974)         9,667         13,962         4,296         8,742           C676.7         Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,963           C677.7         & Golf Hours         0         551         551         0         1,266         1,266         4,296         8,743           C677.8         Custodial Hours         8,004         9,881         1,677         15,512         19,382         3,850         116,173           C621.1         Mileage Reimbursement         0         8         8         0         16         16         103           C621.2         Mileage Reimbursement							-		-
C588         Workers Comp Insurance         0         207         207         0         413         413         2.479           TOTAL WAGES/BENETITS         30,239         30,687         447         65,582         64,639         (941)         362,034           OPERATING EXPENSES           C675.2         Salaries-Charge Out         (1,866)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C676         Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,962           C677         R & G Hours         0         551         551         0         1,286         1,286         5,403           C678         Claudial Hours         8,004         9,881         1,677         1,5152         19,362         3,850         116,173           C678         Custdaid Hours         8,004         9,881         1,677         1,5152         19,362         3,286         5,403           C678         Custodial Hours         0         8         8         0         16         16         103           C679         Pool Care & Supplies         0         1,791         1,791         348									
OPERATING EXPENSES   C675.2   Salaries-Charge Out									
C675.2 Salaries-Charge Out         (1,866)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C673 Maintenance Hours         7,368         6,334         (974)         9,667         13,962         4,296         87,742           C676 Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,963           C677 R & G Hours         0         551         551         0         1,286         1,286         5,403           C678 Custodial Hours         8,004         9,681         1,677         15,512         19,362         3,850         116,173           C4ARGE-OUT SUBTOTALS         14,636         15,752         1,116         24,761         32,508         7,748         187,310           C621.1 Mileage Reimbursement         0         8         8         0         16         16         103           C627 Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,885           C637 Pool Care & Supplies         0         1,791         1,791         348         651         680         29         4,080           C639 Software & IT         312         3	0300								, -
C675.2 Salaries-Charge Out         (1,866)         (1,839)         27         (3,932)         (3,875)         57         (23,971)           C673 Maintenance Hours         7,368         6,334         (974)         9,667         13,962         4,296         87,742           C676 Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,963           C677 R & G Hours         0         551         551         0         1,286         1,286         5,403           C678 Custodial Hours         8,004         9,681         1,677         15,512         19,362         3,850         116,173           C4ARGE-OUT SUBTOTALS         14,636         15,752         1,116         24,761         32,508         7,748         187,310           C621.1 Mileage Reimbursement         0         8         8         0         16         16         103           C627 Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,885           C637 Pool Care & Supplies         0         1,791         1,791         348         651         680         29         4,080           C639 Software & IT         312         3		ODERATING EVENIORS							
C673         Maintenance Hours         7,368         6,394         (974)         9,667         13,962         4,296         87,742           C676         Golf Hours         1,130         965         (165)         3,514         1,773         (1,741)         1,962           C677         R & G Hours         0         551         551         0         1,286         1,286         5,403           C678         Custodial Hours         8,004         9,681         1,677         15,512         19,362         3,850         116,173           CHARGE-OUT SUBTOTALS         14,636         15,752         1,116         24,761         32,508         7,748         187,310           C621.1         Mileage Reimbursement         0         8         8         0         16         16         103           C627         Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639         Software & IT         312         340         28         661         680         29         4,080           C643         Gas         1,910         2,009         9         3,955         4,054         99         24,056	C675.2		(4.966)	(4.930)	27	(2.022)	(2.075)	E7	(22.074)
G676         Golf Hours         1,130         965         (185)         3,514         1,773         (1,741)         1,963           C677         R & G Hours         0         551         551         551         0         1,286         1,286         5,403           C678         Custodial Hours         8,004         9,681         1,677         15,512         19,362         3,850         116,173           CHARGE-OUT SUBTOTALS         14,636         15,752         1,116         24,761         32,508         7,748         187,310           C621.1         Mileage Reimbursement         0         8         8         0         16         16         103           C627         Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639         Software & IT         312         340         28         651         680         29         4,080           C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         9,84           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305									
C677         R & G Hours         0         551         551         0         1,286         1,286         5,403           C678         Custodial Hours         8,004         9,681         1,677         15,512         19,362         3,850         116,173           C621.1         Mileage Reimbursement         0         8         8         0         16         16         103           C627         Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639         Software & IT         312         340         28         651         680         29         4,086           C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,884           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,772         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489									
C678         Custodial Hours CHARGE-OUT SUBTOTALS         8,004         9,681         1,677         15,512         19,362         3,850         116,173           C621.1         Mileage Reimbursement         0         8         8         0         16         16         103           C627.7         Pool Care & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639.3         Software & IT         312         340         28         651         680         29         4,080           C640.1         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,884           C643.2         Gas         1,910         2,009         99         3,955         4,054         99         24,905           C662.0         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671.2         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610									,
C621.1 Mileage Reimbursement 0 8 8 8 0 16 16 16 103 C627 Pool Care & Supplies 0 1,791 1,791 348 3,582 3,234 2,685 C639 Software & IT 312 340 28 651 680 29 4,080 C640 Electric 8,940 8,790 (150) 17,663 17,513 (150) 98,884 C643 Gas 1,910 2,009 99 3,955 4,054 99 24,305 C662 Office Supplies & Postage 508 638 128 992 1,272 280 7,632 C662.1 CC & ActiveNet 497 592 95 915 1,175 260 13,489 C663 Repairs - Equipment 218 513 295 218 1,026 808 61,56 C684 Supplies 584 1,125 541 990 3,000 2,010 21,000 C684.2 Coffee Supplies 200 230 (30) 618 460 (158) 2,777 817 7,933 C686.1 Special Event Supplies (67) 516 583 1,960 2,777 817 7,933 C686.2 Special Event Contractors 409 790 381 1,439 1,581 142 9,484 C687 Trips Expense 1,654 3,025 1,371 3,309 6,050 2,742 36,300 C689 Phone & Internet 490 377 (113) 797 754 (43) 4,524 C690 ROU Equip Leases 226 0 (226) 453 0 (275) 2,099 TOTAL OPERATING EXPENSES 36,401 41,145 4,744 67,764 85,760 17,998 519,198									
C627         Pool Čare & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639         Software & IT         312         340         28         651         680         29         4,080           C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,840           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C662.1         Cutside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684.1         Custodial Supplies         584         1,125         541         990         3,000         2,010		CHARGE-OUT SUBTOTALS							
C627         Pool Čare & Supplies         0         1,791         1,791         348         3,582         3,234         23,685           C639         Software & IT         312         340         28         651         680         29         4,080           C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,840           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C662.1         Cutside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684.1         Custodial Supplies         584         1,125         541         990         3,000         2,010									
C639         Software & IT         312         340         28         651         680         29         4,080           C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,884           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671         Outside Contractors         2,311         1,305         (1,006)         2,888         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,0	C621.1	Mileage Reimbursement	0	8	8	0	16	16	103
C640         Electric         8,940         8,790         (150)         17,663         17,513         (150)         98,884           C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)									
C643         Gas         1,910         2,009         99         3,955         4,054         99         24,305           C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.1         Special Event Supplies         260         230         (30)         618         460         (158)         2,760           C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         81									,
C662         Office Supplies & Postage         508         636         128         992         1,272         280         7,632           C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1.3         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Supplies         1,654         3,025         1,371         3,309         6,050<				,					
C662.1         CC & ActiveNet         497         592         95         915         1,175         260         13,489           C671         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050									
C671         Outside Contractors         2,311         1,305         (1,006)         2,858         2,610         (248)         20,355           C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C684.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Phone & Internet         490         377         (113)         797         754									
C683         Repairs - Equipment         218         513         295         218         1,026         808         6,156           C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43									
C684         Supplies         584         1,125         541         990         3,000         2,010         21,000           C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1.3         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)				,			,		,
C684.1         Custodial Supplies         2,215         2,000         (215)         3,433         4,000         567         24,000           C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27) </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td>.,</td>							,		.,
C684.2         Coffee Supplies         260         230         (30)         618         460         (158)         2,760           C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998<									
C686.1         Special Event Supplies         (67)         516         583         1,960         2,777         817         7,933           C686.2         Special Event Contractors         409         790         381         1,439         1,581         142         9,484           C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998         519,198									
C686.2 C686.2 C686 / C687         Special Event Contractors         409 / 790         381 / 381         1,439 / 380         1,581 / 380         142 / 36,300           C687 Trips Expense         1,654 / 3,025 / 1,371         3,309 / 6,050         2,742 / 36,300         36,300           C688 Non Capital Equipment         275 / 350 / 75         375 / 700         325 / 4,200           C689 Phone & Internet         490 / 377 / (113)         797 / 754 / 433         4,524           C690 ROU Equip Leases         226 / 0 / (226)         453 / 0 / (453)         0 / (453)         0           C698 Water & Sewer         1,023 / 996 / (27)         2,029 / 2,002 / 2,002         (27) / 22,998         22,998           TOTAL OPERATING EXPENSES         36,401 / 41,145 / 4,744         4,744 / 67,764         85,760 / 17,998         519,198								` '	
C687         Trips Expense         1,654         3,025         1,371         3,309         6,050         2,742         36,300           C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998         519,198									
C688         Non Capital Equipment         275         350         75         375         700         325         4,200           C689         Phone & Internet         490         377         (113)         797         754         (43)         4,524           C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998         519,198	C687		1,654	3,025	1,371			2,742	
C690         ROU Equip Leases         226         0         (226)         453         0         (453)         0           C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998         519,198	C688		275	350	75	375	700	325	4,200
C698         Water & Sewer         1,023         996         (27)         2,029         2,002         (27)         22,998           TOTAL OPERATING EXPENSES         36,401         41,145         4,744         67,764         85,760         17,998         519,198				377	(113)		754	(43)	4,524
TOTAL OPERATING EXPENSES 36,401 41,145 4,744 67,764 85,760 17,998 519,198		• •							-
<u></u>	C698	Water & Sewer	1,023	996	(27)	2,029	2,002	(27)	22,998
NET REVENUE & EXPENSE (54,806) (54,438) (369) (108,623) (117,126) 8,507 (684,753)		TOTAL OPERATING EXPENSES	36,401	41,145	4,744	67,764	85,760	17,998	519,198
		NET REVENUE & EXPENSE	(54,806)	(54,438)	(369)	(108,623)	(117,126)	8,507	(684,753)

#### Heather Gardens Metropolitan District Golf P&L 2/28/2023

		CURR MONTHC	URR MONTH	CURR MONTH VARIANCE	YTD ACTUAL	YTD	YTD VARIANCE	ANNUAL BUDGET
		ACTUAL	DODGET	VARIANCE	ACTUAL	BODGET	VARIANCE	DODGET
D = 0 =	REVENUE		•				(4.500)	0.40 =00
D507	Golf Fees Daily	537	0	537	537	2,075	(1,538)	346,760
D507.1	Golf Simulator	915	457	459	1,465	754	712	1,393
D509.2 D511	Golf Disc - 40 Play	63 160	0	63 160	63 160	388 392	(325)	19,735
D511 D511.1	Golf Cart Rental Income Golf Merchandise	137	884	(747)	503	2,077	(232) (1,574)	83,432 30,711
D511.1	Golf Lesson	405	149	257	825	149	(1,374)	8,893
D511.2 D511.3	Golf Bag Storage	120	0	120	120	0	120	7,970
D511.4	Golf Pull Cart	0	0	0	0	40	(40)	5,730
B011.4	TOTAL REVENUE	2,337	1,490	849	3,673	5,875	(2,200)	504,624
	WAGES/BENEFITS							
G500	Salaries - FTP	22,180	25,119	2,939	55,033	60,730	5,697	340,950
G510	Salaries - Part Time	5	2,179	2,174	4,618	4,286	(331)	84,639
G520	Salaries - Overtime	80	470	391	95	780	685	5,522
G540	Taxes - Payroll	2,243	2,652	409	5,852	6,565	713	37,635
G550	Retirement Expense	1,042	861	(181)	2,222	2,040	(183)	13,364
G553	Insurance - Personnel	2,162	1,817	(345)	4,363	3,634	(730)	22,891
G574	Recruit / Train / Service	0	200	200	220	1,005	785	5,498
G588	Workers Comp Insurance	0	383	383	0	767	767	4,601
	TOTAL WAGES/BENEFITS	27,712	33,681	5,970	72,403	79,807	7,403	515,100
00750	OPERATING EXPENSES	(4.400)	(0.05)	40-	(0.544)	(4 ==0)		(4.000)
G675.2	Salaries-Charged Out	(1,130)	(965)	165	(3,514)	(1,773)	1,741	(1,963)
G450	COGS - Merchandise	84	508	424	93	1,193	1,100	17,634
G621	Fuel Expense	316	177	(139)	719	748	29	11,862
G621.1	Mileage Reimbursement	12	21	9	39	42	3	325
G624	Contingency-Water	41	40	(1)	108	80	(28)	10,400
G639	Software & IT	245	258	13	417	516	99	3,096
G640	Electric	716	615	(101)	1,303	1,202	(101)	8,546
G640.1 G643	Electric - Pump Gas	755 315	0 187	(755)	755 503	0 375	(755)	51,114
G645	Uniforms	0	62	(128) 62	0	124	(128) 124	1,549 2,044
G662	Office Supplies & Postage	0	0	0	0	100	100	2,044
G662.1	Credit Card Expense	220	360	140	1,280	1,799	519	22,156
G665	Rent - Equipment	0	0	0	0	1,733	0	2,500
G671	Outside Contractors	688	290	(398)	1,909	1,230	(679)	26,095
G676.1	Golf Shop Supplies	178	176	(2)	178	396	218	2,112
G680	Radio Communications	0	0	0	0	0	0	400
G683	Repairs - Equipment	902	1,450	548	1,393	2,900	1,507	21,400
G684	Supplies	298	4,877	4,579	4,799	9,297	4,498	52,440
G688	Non Capital Equipment	0	0	0	0	0	0	5,000
G689	Telephone	306	300	(6)	606	600	(6)	3,600
G697	Marketing	560	416	(14 <u>4</u> )	610	832	222	5,000
	TOTAL OPERATING EXPENSES	4,506	8,772	4,266	11,198	19,661	8,463	245,510
	NET REVENUE & EXPENSE	(29,881)	(40,963)	11,085	(79,928)	(93,593)	13,666	(255,986)

#### FEBRUARY 2023

#### **HGMD Golf Usage Report**

Revenue	Current Year Prior Year																
	I MTD				MTD YTD YTD										TD YTD		
Daily Rates		Rate	Tally	1	evenue	Tally	Re	evenue		Rate	Tally	Re	evenue	Tally	R	evenue	
85+	\$	10.00	1	\$	10	1	\$	10	\$	9.00	0	\$	1	1	\$	9	
Resident	\$	9.95		\$					\$	9.95	0	\$	-	61	\$	607	
Resident Everyday	\$	11.00	22	\$	242	22	\$	242	\$	10.00		\$	1				
Guest of Resident- weekday	\$	14.00	5	\$	70	5	\$	70	\$	13.00	0	\$		10	\$	130	
Guest of Resident- weekend	\$	15.80		\$	-				\$	15.80	0	\$	-	5	\$	79	
Non-Resident Sr No Timeframe	\$	17.00		\$					\$	17.00	0	\$		(4)	\$	(68	
Non-Resident Sr Weekday	\$	15.00	7	\$	105	7	\$	105	\$	15.00	0	\$	-	21	\$	315	
Non-Resident Sr Weekend	\$	15.47		\$	-				\$	15.47	0	\$	-	17	\$	263	
Non-Resident - Weekday	\$	18.00	3	\$	54	3	\$	54	\$	18.20	0	\$	-	10	\$	182	
Non-Resident - Weekend	\$	23.00		\$	-				\$	23.00	0	\$	-	1	\$	23	
Junior- weekday	\$	9.00		\$	-				\$	9.00		\$	-				
Junior- weekend	\$	12.00		\$	-				\$	12.00	0	\$	-	1	\$	12	
Twilight	\$	12.00		\$	-				\$	12.00		\$	-				
2 for 20 Special	\$	-		\$	-				\$	-		\$	-				
2 for 26 Special	\$	13.00	2	\$	26	2	\$	26	\$	12.00	0	\$	-	44	\$	528	
2 for 1	\$	18.00		\$	-				\$	18.00		\$	-				
2 for 1 (free player)	\$	-		\$	-				\$	-		\$	-				
League - Weekend	\$	18.00		\$	-				\$	18.00		\$	-				
League - Weekday	\$	14.00		\$	-				\$	14.00		\$	-				
40 Play Punches	\$	9.00	7	\$	63	7	\$	63	\$	9.00	0	\$	-	15	\$	135	
Complimentary Round-Employee	\$	-		\$	-				\$	-		\$	-				
Complimentary Round	\$	-		\$	-				\$	-		\$	-				
Adjustment to Income	\$	-		\$	30		\$	30	\$	-		\$	-		\$	1	
Golf Daily Fee			47	\$	600	47	\$	600	\$	-	0	\$	-	182	\$	2,216	
-																	
Other Golf Revenue																	
40 Play Card	\$	8.10		\$	-				\$	8.10	0	\$		3	\$	24	
Rider Carts	\$	8.42	19	\$	160	19	\$	160	\$	8.48	0	\$	-	42	\$	356	
Pull Cart	\$	6.00		\$	-				\$	6.00	0	\$	-	6	\$	36	
Golf Simulator	\$	24.90	37	\$	915	63	\$	1,465	\$	20.77	21	\$	415	34	\$	685	
Golf Merchandise D511.1				\$	137		\$	503				\$	804		\$	1,888	
Golf Lessons	\$	135.00	3	\$	405	8	\$	825			1	\$	135	1	\$	135	
Golf Bag Storage	\$	120.00	1	\$	120	1	\$	120	\$	120.00							
Golf Club Rentals	\$	12.00		\$	-				\$	12.00		\$	-				
Total Revenue				\$	2,337		\$	3,673				\$	1,354		\$	5,340	
Golf Course Expenses				\$	32,218		\$	83,601				\$	35,740		\$	79,460	
Profit/(Loss)				\$	(29,881)		Ś	(79,928)				Ś	(34,386)		Ś	(74,120	

#### Heather Gardens Metropolitan District Restaurant P&L 2/28/2023

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET V	YTD ARIANCE	ANNUAL BUDGET		
	SUMMARY									
	Sales	38,480	41,885	(3,406)	78,739	86,949	(8,211)	675,363		
	Cost of Goods Sold	12,317	13,206	889	25,447	27,666	2,219	216,506		
	Gross Profit	26,163	28,679	(2,516)	53,292	59,283	(5,991)	458,857		
	Wages & Benefits	29,329	30,690	1,362	63,571	69,253	5,681	421,174		
	Operating Expense	10,086	10,744	657	18,315	22,430	4,116	141,783		
	Net Income/(Loss)	(13,252)	(12,755)	(497)	(28,594)	(32,400)	3,806	(104,100)		
	SALES									
506	Restaurant Food	31,633	33,022	(1,389)	65,016	69,862	(4,846)	559,959		
0506.1	Restaurant Beer	2,284	2,992	(708)	4,526	6,045	(1,519)	39,050		
0506.2	Restaurant Wine	2,648	3,110	(462)	5,392	6,247	(856)	38,235		
0506.3	Restaurant Liquor	1,915	2,761	(847)	3,805	4,795	(990)	38,119		
	TOTAL SALES	38,480	41,885	(3,406)	78,739	86,949	(8,211)	675,363		
	COST OF GOODS SOLD								COGS Pe Current	rcent Y
1450	COGS - Food	10,398	11,393	995	22,082	24,103	2,021	193,187	32.9%	34
1455	COGS - Beer	571	745	174	1,132	1,505	373	9,723	25.0%	25
1455.1	COGS - Wine	870	750	(120)	1,528	1,506	(22)	9,213	32.9%	28
H455.2	COGS - Liquor	478	318	(160)	705	552	(153)	4,383	25.0%	18
	TOTAL COST OF GOODS	12,317	13,206	889	25,447	27,666	2,219	216,506	32.0%	32
	GROSS PROFIT	26,163	28,679	(2,516)	53,292	59,283	(5,991)	458,857		
		68%	68%		68%	68%				
	WAGES/BENEFITS									
1500	Salaries - Full Time	17,288	17,429	141	39,041	41,307	2,266	234,197		
1510	Salaries - Part Time	6,462	5,963	(498)	13,130	12,380	(750)	96,156		
1520	Salaries - Overtime	566	0	(566)	578	0	(578)	0		
1540	Taxes - Payroll	2,793	3,179	386	6,370	7,296	926	39,152		
1550	Retirement Expense	78	309	231	182	651	468	4,026		
1553	Insurance Emp Health	2,142	3,044	902	4,270	6,088	1,818	38,357		
1574	Recruitting/Training	0	451	451	0	902	902	5,511		
1588	Workers Com Insurance	0	315	315	0	629	629	3,775		
	TOTAL WAGES/BENEFITS	29,329	30,690	1,362	63,571	69,253	5,681	421,174		
	OPERATING EXPENSES									
								4.007		
H673	Maintenance Hours	249	332	83	514	564	50	4,937		
H673 H674	Maintenance Hours Custodial Hours	249 764	332 716	83 (48)	514 1,623	564 1,432	(191)	4,937 8,593		

#### Heather Gardens Metropolitan District Restaurant P&L 2/28/2023

		CURR MONTH (	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET V	YTD /ARIANCE	ANNUAL BUDGET
H639	Software & IT	620	500	(120)	1.173	1,000	(173)	6,000
H640	Electric	2,235	2,198	(38)	4,416	4,378	(38)	24,721
H643	Gas	478	502	25	989	1,013	25	6,076
H644	Water	90	88	(2)	180	178	(2)	2,229
H645	Phone & TV	356	350	(6)	686	700	14	4,200
H646	Trash Removal	400	430	30	801	860	59	5,160
H651	Uniforms	0	0	0	0	200	200	1,200
H652	Discounts & Comps	661	500	(161)	1,442	1,000	(442)	6,000
H655	Linen Service	220	350	130	220	700	480	4,200
H662	Office Supplies	0	0	0	11	150	139	2,100
H671	Outside Contractors	615	500	(115)	720	1,000	280	6,000
H681	Credit Card Fees	1,098	1,053	(46)	2,004	3,255	1,251	23,717
H683	Repairs - Equipment	0	150	150	0	300	300	1,800
H684	China/Glass/Flatware	15	125	110	82	250	168	1,500
H684.1	Kitchen Supplies	855	1,000	145	1,639	2,000	361	12,000
H685	Cleaning Supplies	405	500	95	740	1,000	260	6,000
H688	Non Capital Equipment	0	500	500	0	1,000	1,000	6,000
H689	Marketing	595	500	(95)	645	1,000	355	6,000
H690	Licenses	430	450	20	430	450	20	3,350
	TOTAL OPERATING EXPENSES	10,086	10,744	657	18,315	22,430	4,116	141,783
	NET REVENUE & EXPENSE	(13,252)	(12,755)	(497)	(28,594)	(32,400)	3,806	(104,100)

Feb-23					
Sales per hour	•				
	Hour	Net Sales per hour	# Checks	# Guests	GCA
	9:00 AM	\$45.00	1224	2433	\$15.50
	10:00 AM	\$2,417.75			
	11:00 AM	\$4,539.80			
	12:00 PM	\$6,934.66			
	1:00 PM	\$4,498.55			
	2:00 PM	\$3,353.65			
	3:00 PM	\$1,606.30			
	4:00 PM	\$4,862.30			
	5:00 PM	\$7,872.80			
	6:00 PM	\$948.00			
	7:00 PM	\$443.75			
	8:00 PM	\$119.25			
	9:00 PM	\$73.00			
	Grand Totals	\$37,714.81			
op selling iter	ns				
<u> </u>	Sunday Brunch	465			
	Fish"n Chips	105			
	Dinner Special	116			
	H. Gardens Cheeseburger	118			
	Open Food	18			
	Lunch Special \$11.50	119			
	Coconut Shrimp	92			
	<u>Chicken Basket</u>	74			
	Chicken Croissant Sand.	56			
	Steak Philly	48			
	<u>Turkey Club</u>	47			
	<u>reuben</u>	42			
	<u>Chef Cobb Salad</u>	39			
	Super Bowl Tickey	73			
	Bowl of Soup	94			
	House Salad	55			
	VD DAY	29			
	BBQ Pulled Pork Sand.	33			
	Wrap Chicken	29			
	Baja Style Fish Tacos	29			
	Cup of Soup	88			
	Greek Chicken Salad	26			

Feb-23				
	Asian Chicken Salad	26		
	Breaded Chicken Sand.	27		
	Black and Bleu Burger	24		
	Chili Rellanos	33		
	Shrimp Louis	20		
	BBQ Bacon Cheeseburger	19		
	Impossible Veg. Burger	16		
	Chicken Caesar Salad	15		
	Cubano	16		
	<u>French Fries</u>	207		
	Brat & Chips with Kraut	18		
	Warm Lattice Cherry Pie	22		
	Mac and chez bites	14		
	Jalapeno poppers	11		
	Mozzarella Sticks	12		
	Sweet Potato Fries	57		
	Kids- Mac and Cheese	9		
	BLT	6		
	Brownie Ala Mode	13		
	Gluten Free Basket	5		
	Ice Cream Sundae	10		
	Crispy Chicken Salad	3		
	Fries	13		
	Steak of the Day	2		
	Homemade Chips	284		
	KIDS Brunch	3		
	Scoop Of Ice Cream	16		
	Coleslaw	17		
	Kids- Grill ChezN'FF	2		
	Grilled Cheese	1		
	Fruit	3		
	Cottage Cheese	4		
	Kids- Chick StripN"FF	1		
	Kids- Hot DogN'FF	1		
	Dinner Roll	7		
	Tortilla Chips	1		
	Boston Cream Pie	1		
	Fruit	2		
	Caesar Salad			
		1		
	Pepper cheese bites	1		
	Kids- 2 Sliders w/ FF	1		
	Kids- Hot DogN'FF	1		

Feb-23				
	Green Beans	2		
	Brownie Ala Mode	1		
	Dinner Roll	4		
	<u>Fruit</u>	1		

Jan thru F	eb				
Sales per hour					
ales per nour	Hour	Net Sales per hour	# Checks	# Guests	GCA
	Hour	Net Sales	2417	4853	\$15.90
	9:00 AM	\$834.00			
	10:00 AM	\$3,578.65			
	11:00 AM	\$9,210.05			
	12:00 PM	\$15,705.71			
	1:00 PM	\$9,943.25			
	2:00 PM	\$6,238.20			
	3:00 PM	\$4,116.30			
	4:00 PM	\$9,991.35			
	5:00 PM	\$14,177.65			
	6:00 PM	\$2,101.25			
	7:00 PM	\$813.25			
	8:00 PM	\$201.25			
	9:00 PM	\$269.50			
	10:00 PM	\$15.00			
	Grand Totals	\$77,195.41			
	Sunday Brunch	905			
	Fish"n Chips	215			
	Lunch Special \$11.50	272			
	H. Gardens Cheeseburger	233			
	Dinner Special	194			
	Coconut Shrimp	177			
	Open Food	72			
	<u>Chicken Basket</u>	152			
	Chicken Croissant Sand.	122			
	Steak Philly	96			
	<u>reuben</u>	92			
	Turkey Club	90			
	Chef Cobb Salad	75			
	Bowl of Soup	203			
	Baja Style Fish Tacos	73			
	Asian Chicken Salad	61			
	House Salad	100			

Jan thru Fe	b			
	Greek Chicken Salad	58		
	Cup of Soup	176		
	BBQ Pulled Pork Sand.	57		
	Shrimp Louis	48		
	Cubano	51		
	Black and Bleu Burger	48		
	BBQ Bacon Cheeseburger	47		
	Super Bowl Tickey	82		
	Impossible Veg. Burger	42		
	Wrap Chicken	42		
	Chili Rellanos	59		
	Breaded Chicken Sand.	43		
	Chicken Caesar Salad	35		
	VD DAY	29		
	Brat & Chips with Kraut	42		
	French Fries	409		
	Crispy Chicken Salad	22		
	Warm Lattice Cherry Pie	49		
	Sweet Potato Fries	161		
	Mozzarella Sticks	26		
	Jalapeno poppers	23		
	Mac and chez bites	23		
	Dinner special Steak	15		
	BLT	13		
	Rueben	10		
	Rosemary Chicken	10		
	Brownie Ala Mode	27		
	Ice Cream Sundae	19		
	Kids- Mac and Cheese	13		
	Gluten Free Basket	7		
	<u>Fries</u>	24		
	Scoop Of Ice Cream	42		
	Homemade Chips	612		
	Coleslaw	40		
	Steak of the Day	3		
	Kids- Hot DogN'FF	5		
	KIDS Brunch	4		
	Kids- Chick StripN"FF	3		
	<u>Cottage Cheese</u>	11		
	BLT with Chips	2		
	<u>Dinner Roll</u>	17		
	<u>Fruit</u>	5		

		31010111		
Jan thru	ı Feb			
	Kids- Grill ChezN'FF	2		
	Grilled Cheese	1		
	Kids- 2 Sliders w/ FF	1		
		1		
	Boston Cream Pie			
	Tortilla Chips	1		
	<u>Caesar Salad</u>	1		
	1/2 Chic Salad	19		
	Gluten Free Basket	7		
	1/2 Turk & Swiss	18		
	<u>Crispy Chicken Salad</u>	6		
	<u>Cottage Cheese</u>	38		
	Chicken Salad Croissant	5		
	<u>Dinner Salad Bar</u>	4		
	<b>Golf ladies Wed Special</b>	4		
	<u>Rueben</u>	3		
	Green Beans	15		
	Pepper cheese bites	5		
	1/2 Ham and cheese	7		
	Chicken Quesadilla	4		
	Fruit	8		
	Kids- Mac and Cheese	3		
	BLT with Chips	2		
	Dinner Roll	18		
	Mashed Potatoes	6		
	Kids- Grill ChezN'FF	2		
	Kids- Hot DogN'FF	2		
	Box Lunch #1	1		
	Salad Bar with Entree	2		
	Side Bacon	3		
	Kids- 2 Sliders w/ FF	1		
	Onion Rings	2		
	Cookies	3		
	Add Guacamole	1		
	Aud Guacamore	Τ		

#### **BUDGET AND FINANCE COMMITTEE**

#### **AUDIT SUB-COMMITTEE**

#### Monday, February 27, 2023

To: Terry Hostetler, HGA Treasurer

Bill Archambault, HGMD Treasurer

From: Bev Havens, Chair – Audit Sub-Committee

Committee Members: Karen Gold, Karen Kasprzak, Rita Luck, Karen McClaury, Barbara Schneller, and Karen Simon

The Audit Sub-Committee met on February 27, 2023, at 9:00 AM to review January 2023 paid invoices. The review was based on the nine steps outlined in the Joint Procedure JPM B-3.

Total checks written and validated: 113. Total check disbursements: \$292,833.40.

Total ACH transfers validated: 28. Total ACH disbursements: \$90,738.27.

Each page of the check register for January 2023 was initialed by the Chair, Bev Havens. All checks were accounted for. These copies will be retained by the CFO for the auditors.

Findings: All vendor payments were verified and properly authorized. All checks were accounted for.

Vicki does a great job.

Questions: None

Our next meeting will be Monday, March 27, 2023, at 9:00 AM to audit February 2023 payments.

Bev Havens, Chair

cc: Jon Rea, CEO

Jerry Counts, CFO

**Evelyn Ybarra** 

**Budget and Finance Committee** 

Date: March 20, 2023

Motion: Recommend 2023 Carpet Replacement Project

**Project Cost:** \$198,720

Based on the recommendation of the Maintenance Committee, I move that the Budget and Finance Committee recommends that the Heather Gardens Association Board of Directors approve the contract with Carpet One and Flooring to replace the carpets for 17 floors of various multi-story buildings. The specific floors are reflected on the request for capital expenditure dated March 6, 2023. The total contract cost is \$183,958.36, plus a change order of \$14,761.64 for a total cost of \$198,720. This is an approved budgeted project.

Motion made by:	
Seconded by:	
Outcome of Vote:	
For:	
For: Against:	
Absent/Abstaining:	
Notes:	

Rationale/Notes: See the attached capital request expenditure.



## HEATHER GARDENS ASSOCIATION REQUEST FOR CAPITAL EXPENDITURE

PROJECT: 2023 Carpet Replacement Project

DEPT: Contracts DATE: March 6, 2023

BUDGET	Budget Amount:	\$ 198,720	Contract Amount:	\$183,958.36
Year: 2023	Expended YTD:	\$ 0.00	Change Order Res.:	\$14,761.64
Tab:	Unexpended Balance:	\$ 0.00	Total Project Cost:	\$198,720
Page:			Add. Funds Requested:	

**DESCRIPTION:** Replace 4,088 square yards of carpet tile in 17 corridors of the multi-story buildings. The following corridors are scheduled for replacement; B201 - 3<sup>rd</sup> and 4<sup>th</sup> floors, B208 - 4<sup>th</sup> Floor, B209 - 4<sup>th</sup> Floor, B210 - 4<sup>th</sup> Floor, B211 - 3<sup>rd</sup> and 4<sup>th</sup> floors, B212 - 2<sup>nd</sup> and 4<sup>th</sup> Floor, B214 - 3<sup>rd</sup> and 4<sup>th</sup> Floor, B216 - 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> Floors, B218 - 6<sup>th</sup> Floor, and B221 - 2<sup>nd</sup> and 4<sup>th</sup> Floors. The existing carpet tiles will be replaced with Shaw's Commercial Line of Carpet Tile - Philadelphia Commercial. The selected carpet tiles are from the "Hook-up" line of Shaw Commercial Carpet products. There will be 4 different colors of carpet tile to choose from. The residents of each building corridor receiving carpet replacement will vote to choose the new color. The 2023 Carpet Replacement Project will also include removing the existing carpet base and replacing it with 9,360 linear feet of Shaw Profusion 20 Carpet Base.

#### JUSTIFICATION: (Attach backup material as required)

The proposed carpet replacements were last replaced between 1994 and 1997 and currently listed as a 2 out of 5 on the HGA wear scale, according to the 2019 Carpet Replacement Condition Report. Due to a \$6/SY cost increase for HG's preferred EF Contract Carpet Tile we selected a different carpet tile and base to use for the 2023 replacement project. Jon Howell – Maintenance Facilities Engineer conducted a stain test on different manufacturers carpet tile samples, using dirty motor oil and old coffee grounds. The HG custodial team then cleaned the samples, using their carpet cleaners. The Shaw – Hookup Carpet Tiles showed the most resistance to staining due to the patterns and colors Shaw offers. The Shaw's Hookup line of carpet tile also falls within HG's 2023 budget to replace carpet.

#### BID COMPARISON: (If required, summarize, or attach separate schedule.)

Carpet One Floor & Home: \$183,958.36

Carpet Exchange: \$182,881.95

Commercial Flooring Specialist: (Bid EF Contract in Lieu of Shaw with wrong quantities) \$212,825.76

Expressions in Flooring: No Bid Received. Coventry Carpets: No Bid Received.

Carpet Mill of Aurora Colorado: No Bid Received.

#### RECOMMENDATION:

The HG Contracts Department recommends the HGA Board of Directors award Carpet One and Flooring the 2023 Carpet Replacement Contract to replace carpet tile in 17 corridors of HG multi-story buildings. Carpet One will use Shaw's Commercial Line of Carpet Tile (Philadelphia Commercial) from the Hookup line/ style of commercial carpet tile. Carpet One plans to complete a corridor in 3 days whereas Carpet Exchange estimates 5 days, adding inconvenience and potential safety concerns for a longer period. The contract amount for this project is \$183,958 with a 12.5% change order reserve of \$14,762.64 to cover the cost of unforeseen conditions. This project is not to exceed \$198,720 without prior board approval.

1. Dept. Head	2. CFO	3. CEO	4. Dept. Chair	5. B&F Committee	6. HGA President
Concur Non-concur	Concur Non-concur Concur with Justification	Concur  Non-concur	☐ Concur ☐ Non-concur	☐ Concur ☐ Non-concur	□ Concur □ Non-concur

Check: Concur, Non-concur or Concur with justification, then initial. Attach comment sheet if you like.

\*Capital expenditures, except emergency replacements and weatherproofing performed by HGA labor, are approved/revised as follows:

All Items require Block 1, 2 (when needed), and 3 through 8 completed.

2023 Carpet Replacement Cost Proposal Breakdown

Added Carpet Carpet Quantity in Square Yards. Total Needed 4,088 Yards. Total Needed 4,088 S106,901.20 at 4,088 SY S101,498 at 3,701.31 SY Add 1,088 SY S25.15 S102,692.96  \$212,092.96														
re Floor change \$106,901.20 at 4,088 SY 0 \$26.15 \$106,901.20 change \$101,498 at 3,701.31 SY 386.69 \$27.42 \$112,092.96 ial specialist \$154,726 at 3000 SY Add 1,088 SY \$37.85 \$154,731.00 carpets	Vender	Carpet Quantity in Square Yards. Total Needed 4,088	Added Carpet Needed in Square Yards	Cost Per Square Yard	Carpet Actual Cost	Carpet Base/ Binding in Added Carpet Base Carpet Base; Carpet Base and Linear Feet Total Needed in Linear Cost Per Linear Binding Actual Needed 9,360 Feet Cost	Added Carpet Base Needed in Linear Feet	Carpet Base; Cost Per Linear Feet	Carpet Base and Binding Actual Cost	Material Cost; Transitions, Adhesives	Labor	Тах 8%	Total	Venders Price if Different from Breakdown
change \$101,498 at 3,701.31 SY 386.69 \$27.42 \$112,092.96 specialist \$154,726 at 3000 SY Add 1,088 SY \$37.85 \$154,731.00 or sin fill of blorado	Carpet One Floor and Home	\$106,901.20 at 4,088 SY	0	\$26.15	\$106,901.20	\$15,490.80 at 9,360 LF	0	\$1.65	\$15,490.80	\$4,875	\$46,510	\$10,181.36	\$183,958.36	
isal specialist \$154,726 at 3000 SY	Carpet Exchange	\$101,498 at 3,701.31 SY	386.69	\$27.42	\$112,092.96	\$22,500 at 12,020 LF	-2660	\$1.87	\$17,503.20	\$7,934	\$40,426	\$10,522	\$188,478.16	\$182,881.95
Expressions in Flooring Coventry Carpets Carpet Mill of Aurora Colorado	Commercial Flooring Specialist	220	Add 1,088 SY	\$37.85	\$154,731.00	\$8,268 at 2,400 LF	6,960 LF	\$3.45 (\$3.45x9,360)	\$32,292.00	Included	\$10,842	\$14,961.76	\$212,825.76	\$179,494
Coventry Carpets Carpet Mill of Aurora Colorado	Expressions in Flooring						No Bid R	No Bid Received			L			
Carpet Mill of Aurora Colorado	Coventry Carpets						R Pig oN	No Bid Received						
	Carpet Mill of Aurora Colorado						No Bid R	No Bid Received						
Denver Carpet & Hardwood	Denver Carpet & Hardwood					-	No Bid R	No Bid Received						

\* The difference in cost between Carpet One and Carpet Exchange is \$6,074.59 if we use 9,360LF for Carpet Base. If we use Carpet Exchange's Carpet Base Total of 12,020LF there is a difference in cost of \$1,076.41. Is it worth takeing \$1,076.41 - \$6,074.59 risk to contract with Carpet Exchange in Lieu of our preferred vender Carpet One?

## CARPET TILE

#### HOOK LIP





## CARPET TILE



HOOK UP Style Name

Collection Name

Link 54491

Style Number Product Type

Carpet Tile

Fiber

Eco Solution Q® Nylon

Dye Method

SOLUTION DYED

Primary Backing

Synthetic

Secondary Backing

Ecoworx

Traffic Rating

Heavy

**Protective Treatments** 

SSP Protective Treatments

U.S.

Metric

Product Size

24 in x 24 in

60.96 cm x 60.96 cm

Area Per Carton

48 ft2

4.46 m<sup>2</sup>

Pieces Per Carton

12

1/10 in

39.37 per 10 cm

Gauge Stitches

8 per in

30 per 10 cm

Finished Pile Thickness

0.132 in

3.35 mm

Average Density

4091 oz/yd3

**Total Thickness** 

0.271 in

6.88 mm

Tufted Weight

15 oz/yd2

508.6 g/m<sup>2</sup>



#### Recommended Installation Methods









#### Performance Testing

Pill Test

**NBS Smoke** 

Radiant Panel

Electrostatic Propensity

Pass Class I

Less than 450

Less than 3.5 kv

CRI Greenlabel Plus

GLP9968

ADA Compliance

>0.6, meets the recommended static coefficient of friction

for ADA walking surfaces and accessible routes

Test Reports may be included or listed by the manufacturing/inventory style number as opposed to the noted selling style number.

#### Warranties

Carpet Tile Lifetime Commercial Limited Warranty with Stain and Color

#### Environmental

Recycled Content

Pre-consumer - 39%, Post-consumer - 0%

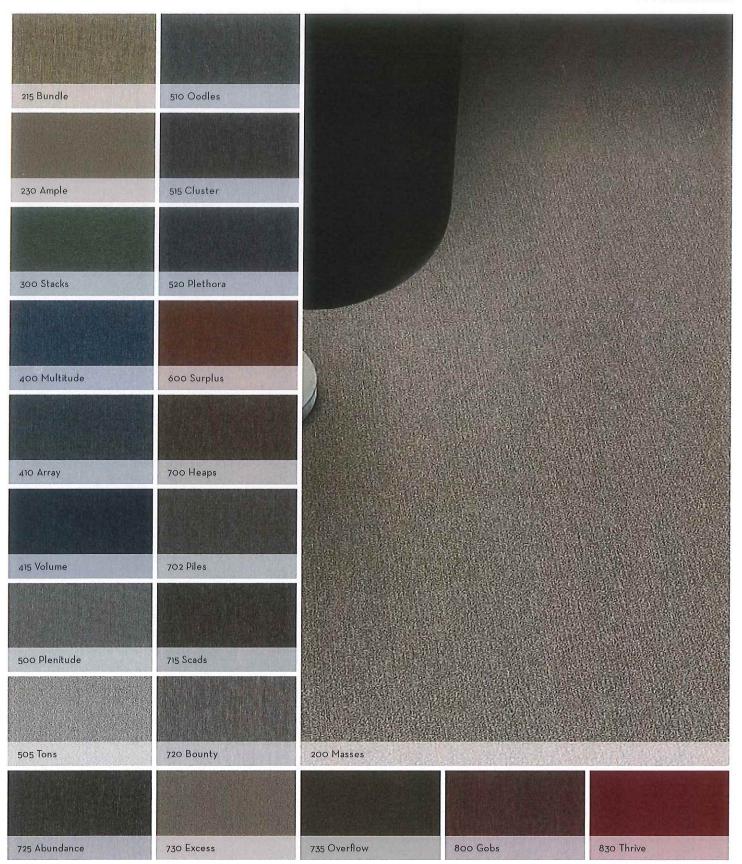
Specifications are subject to nominal manufacturing variance. Material supply and/or manufacturing processes may necessitate changes without notice.





## PROFUSION 20







#### PROFUSION 20



Style Name

PROFUSION 20

Style Number

54933

Product Type

Broadloom

Construction

Level Loop

Fiber

Pivotal™

Dye Method

Solution Dyed

Primary Backing

Synthetic

Secondary Backing

Classicbac

Traffic Rating

Moderate

U.S.

Metric

**Product Size** 

12 ft

3.66 m

1/10 in Gauge Stitches

39.37 per 10 cm 41 per 10 cm

Finished Pile Thickness

10 per in 0.141 in

3.58 mm

Average Density

Tufted Weight

5106 oz/yd3

Total Thickness

0.284 in

20 oz/yd2

7.21 mm 6781 g/m<sup>2</sup>



#### Recommended Installation Methods

Direct Glue

#### Performance Testing

Pill Test

Pass

Radiant Panel

Class I

**NBS Smoke** 

Less than 450

Electrostatic Propensity

Less than 3.5 kv

CRI Greenlabel Plus

GLP9970

ADA Compliance

>0.6, meets the recommended static coefficient of friction

for ADA walking surfaces and accessible routes

Test Reports may be included or listed by the manufacturing/inventory style number as opposed to the noted selling style number.

#### Warranties

Broadloom 10 year Commercial Limited Warranty with Stain and Color

Specifications are subject to nominal manufacturing variance. Material supply and/or manufacturing processes may necessitate changes without notice.



## [ **total**worx ]

#### LOKWORX+ CARPET TILE ADHESIVE

#### DESCRIPTION

Shaw LokWorx+ Carpet Tile adhesive is a premium acrylic based pressure sensitive adhesive designed for Shaw commercial carpet tile carpet.

#### APPROVED SUBSTRATES

- · For interior use only.
- Wood Association approved wood underlayment and subflooring. See Wood Substrate Information.
- · Sound and properly prepared concrete (on, above or below grade), metal, wood fiberglass and terrazzo.
- Existing resilient products should be over 1 year old, secure and fully adhered with a full spread of adhesive. Remove all waxes and
  polishes from the existing floor before installation.

#### SUBSTRATE TESTING

- RH 97% (ASTM F-2170), provided the site is absent of hydrostatic pressure.
- CaCl / MVER 15 lbs (ASTM F-1869)
- pH 5-11

RH testing is the qualifying standard.

For older slabs or slabs with a prior history of moisture related issues, Shaw Technical Support recommends moisture mitigation in the form of a 2-part epoxy system, such as MoistureTEK.

For newer slabs with an intact moisture retarder, initial moisture levels should recede over time. For recorded levels above 95%, higher moisture resistant adhesives are recommended.

#### SUBSTRATE PREPARATION

- Substrate must be structurally sound, clean, level and dry.
- Substrate must be free of dust, dirt, oil, grease, paint, curing agents, concrete sealers, adhesives, loosely bonded toppings, loose particles and any other substance or condition that may prevent or reduce adhesion.
- · Do not use over substrates containing asbestos or active cutback.
- Fill depressions or cracks with a cementitious patching / leveling compound that meet or exceed Shaw Industries maximum moisture level and pH requirements. Use of gypsum-based patching and/or leveling compounds which contain Portland or high alumina cement and meet or exceed the compressive strength of 3,000 psi are acceptable.
- · For cracks or saw cuts deeper that 1", Shaw QuikFil is recommended.
- Installation site must be acclimated with HVAC in operation or the temperature must be controlled between 65-95° F (18-35° C) and the ambient relative humidity controlled between 30-65% before, during and permanently after the installation.
- Do not use over chemically abated substrates.

#### APPLICATION INSTRUCTIONS AND SPREAD RATES

Read and follow the product specific installation guidelines for layout, design and any special instructions for installation.

- Spread adhesive using the recommended trowel or 3/8" nap roller.
- Spread adhesive evenly over substrate, keeping the trowel at a 45° angle to the substrate.



## [totalworx]

Application Method	Coverage
1/16" x 1/32" x 5/64" U-notch trowel	$28 - 33 \text{ yd}^2/\text{gallon}$ $250 - 300 \text{ ft}^2/\text{gallon}$
3/8" foam or medium nap roller	$35 - 40 \text{ yd}^2$ /gallon $300 - 350 \text{ ft}^2$ /gallon

After installation, roll floor covering with a 75 - 100 lb. roller.

Dry Time	30 – 60 minutes or until tacky
Working Time	24 hours
Cure Time	24 Hours

**Note:** Coverage rate, flash time and working time may vary based on temperature, humidity, substrate porosity, jobsite conditions and application practices. Coverages are estimates only. Actual jobsite coverages may vary according to substrate conditions, type of trowel used and setting practices. Trowel dimensions are width/depth/space.

#### Areas with lower than normal relative humidity will result in a reduced working time.

For releasable installations, allow the adhesive to become clear and tacky with no transfer. For permanent bond installations, install carpet tile into semi-wet adhesive.

#### PRODUCT CHARACTERISTICS

Weight	35 lbs / 4 gallon 8.75 lbs / 1 gallon
Pallet Quantity	48 / 180
Pallet Weight	1730 lbs / 1625 lbs
Polymer Type	Acrylic
Percent Solids	40 - 60%
VOC's (Rule #1168 of California SCAQMD)	< 7 g/L
Color	Off-White
Tracer	Red Hexagon
Shelf Life	2 years from manufacturing date, in an unopened container.
Storage Conditions	65° F to 95° F (18° C to 35° C) Protect from freezing.
Flash point (ASTM D56)	>212° F / 100° C
Cleaning Instructions	Use warm soapy water while adhesive is still wet. For dried adhesive removal contact Shaw Technical Support 1.800.471.7429.



## [totalworx]

Traffic	Light Traffic – mmediate Heavy Traffic – 24 hours	
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Place plywood over the carpet when heavy objects are moved.

#### **ENVIRONMENTAL**

- California South Coast Air Quality Management District Rule 1168
- · California Department of Public Health Section 01350
- CRI Green Label Plus Certified #60111

#### LEED IEQ Credit Information (2009 and V4)

Credit Requirement	Status	Comment
Meets General Emissions Evaluation Criteria	Complies	CRI Green Label Plus (GLP) #60111
VOC's (Rule #1168 of California SCAQMD amended October 6, 2017)	Complies	VOC Content < 50 g/L

#### WARRANTY

This product is covered by a 10 year limited warranty. For more detailed information on this limited warranty, please see contact information at the bottom of this page.







## WARRANTY

# CARPET TILE LIFETIME COMMERCIAL LIMITED WARRANTY FOR ECOWORX®

Shaw Industries, Inc. ("Company") warrants this EcoWorx®, EcoWorx ES, EcoWorx® NT, EcoWorx® PX, EcoWorx® Walkoff carpet tile products with non-solution-dyed yarn (such as skein dye, beck dye, space dye or a combination of non-solution-dyed yarns) when used in the proper fit-for-use indoor commercial applications. The warranty belongs to you, the original end-use purchaser, and begins when you purchase the carpet and extends for the limited warranty period stated above and for the original installation. The warranty is further limited to the period of time the carpet is owned and maintained by the original end-use purchaser. The basis of any warranty-related claim is the original Company or authorized dealer invoice.

The carpet must be installed in accordance with the Company's installation guidelines and specifications. The product must be maintained in accordance with the Company's cleaning and maintenance guidelines and such product care must continue throughout the duration of the original installation. Damage resulting from a failure to follow installation and cleaning/maintenance guidelines will not be covered under this warranty. Installation and carpet care guidelines are available through your dealer, the website, or from a service representative at the phone number below.

#### WHAT THE WARRANTY COVERS

Under normal use during the warranty period when installed and maintained as recommended, the Company warrants the following:

- Abrasive Wear This carpet using our approved face fiber will lose no more than 10% of the pile
  face fiber, by weight. This warranty does not cover appearance retention, matting, crushing, and
  normal appearance changes.
- Static Protection This carpet will not generate static build-up in excess of 3.5 kV as tested by AATCC Test Method 134.
- Edge Ravel This carpet will not edge ravel.
- Tuftbind/Zippering This backing system will provide superior tuft bind properties.
- Delamination This backing will not delaminate from the face carpet.

### WARRANTY



• Dimensional Stability - This backing will provide dimensional stability, per the AACHEN Test.

#### WHAT CONDITIONS APPLY?

- You must comply with jobsite and floor preparation conditions. See product-specific installation guidelines.
- Any moisture-related testing (calcium chloride, relative humidity and pH) is not the responsibility of the Company and all issues related to moisture, including any carpet-related issues, are excluded from this warranty.
- For best results, ambient temperatures should remain above 50°F and the ambient humidity should not fall below 40%.
- Chair pads are recommended under roller caster chairs to inhibit premature wear of the surface of the carpet.
- Replacement carpet will come only from current running-line products comparable to the warranted product.

#### This warranty does not cover the following:

- Carpet installed on stairs or in areas subject to abnormal foot-traffic use (i.e. golf spikes, other spiked footwear, ski boots, and the like).
- Damage from flooding or excessive moisture from existing moisture or alkalinity-related issues.
- Burns, cuts, fading, matting, pills, pulls, odor, soiling, staining, tears or damage due to improper installation.
- General soiling, discoloration, appearance change due to pile distortion, and exposure to substances or contaminates which degrade or destroy yarn or the color of the carpet.
- Carpet which has been surface treated with materials not recommended by the Company or which
  have been subjected to abnormal use or to cleaning agents or maintenance methods not
  recommended or approved by the Company.





#### WHAT IF YOU NEED WARRANTY SERVICES

You, the original purchaser, will contact your authorized dealer or Company sales representative for claim service. Please provide a valid proof of purchase and a detailed description of the issue, along with photographs showing the concern. Samples should be submitted for review/testing when available. The dealer or Company sales representative will file a claim via www.ShawNow.com and submit the information you provided. A Company claims representative will thoroughly evaluate your claim. If you have questions, you can contact Shaw Industries Financial Services, PO Box 2128, Dalton, GA 30722, 1-800-257-7429.

#### WHAT WE WILL DO

If we find a defect covered under this warranty, we will repair the affected area to conform to the warranty. If repair is not commercially practical, the Company may, at its sole option, replace the affected carpet or refund the proportional purchase price for the affected area. The Company will pay the reasonable costs for product, freight and labor for claims filed within the first 15 years. After 15 years, the Company will pay only for product. Any costs incurred for moving equipment, furnishings, partitions and the like that were installed over the Company's commercial product will be at the customer's expense.

NOTE: The warranty is not transferable. It extends only to the original end use purchaser. Shaw Industries Inc. does not grant to any person or entity the authority to create for it any obligation or liability in connection with this product. Shaw Industries Inc. shall not be liable to the consumer or any other person or entity for any incidental, special or consequential damages, arising out of breach of this limited warranty or any implied limited warranty (excluding merchantability).

All implied warranties, including an implied warranty of merchantability or fitness for a particular purpose, are hereby limited to the duration of this limited warranty. Some states do not allow the exclusion or limitation of implied warranties or the limitation of incidental or consequential damages, so the above limitations or exclusions may not apply to the purchaser. This warranty gives the purchaser specific legal rights, such rights may vary from State to State.



# CARPET TILE LIFETIME COMMERCIAL LIMITED WARRANTY FOR ECOWORX® WITH STAIN AND COLOR

Shaw Industries, Inc. ("Company") warrants this EcoWorx®, EcoWorx®ES, EcoWorx®NT, EcoWorx®PX, EcoWorx® Walkoff carpet tile products made with 100% solution-dyed yarns when used in the proper fit-for-use indoor commercial applications. The warranty belongs to you, the original end-use purchaser, and begins when you purchase the carpet and extends for the limited warranty period stated above. The warranty is further limited to the period of time the carpet is owned and maintained by the original end-use purchaser. The basis of any warranty-related claim is the original Company or authorized dealer invoice.

The carpet must be installed in accordance with the Company's installation guidelines and specifications. The product must be maintained in accordance with the Company's cleaning and maintenance guidelines and such product care must continue throughout the duration of the original installation. Damage resulting from a failure to follow installation and cleaning/maintenance guidelines will not be covered under this warranty. Installation and carpet care guidelines are available through your dealer, the website, or from a service representative at the phone number below.

#### WHAT THE WARRANTY COVERS

Under normal use during the warranty period when installed and maintained as recommended, the Company warrants the following:

- Abrasive Wear This carpet using our approved face fiber will lose no more than 10% of the pile
  face fiber, by weight. This warranty does not cover appearance retention, matting, crushing, and
  normal appearance changes.
- Static Protection This carpet will not generate static build-up in excess of 3.5 kV as tested by AATCC Test Method 134.
- Stain This carpet will resist permanent stains caused by spills of all acid-based substances.

### WARRANTY



- Colorfastness to Light and Atmospheric Contaminants Carpet made exclusively with 100% solution-dyed yarn will not display a significant change in color due to exposure to light or exposure to atmospheric contaminants (Ozone or Oxides of Nitrogen).
- Edge Ravel This carpet will not edge ravel.
- Tuftbind/Zippering This backing system will provide superior tuft bind strengths consistent with accepted industry standards for this type backing.
- Delamination This backing will not delaminate from the face carpet.
- Dimensional Stability This backing will provide dimensional stability, per the AACHEN Test.

#### WHAT CONDITIONS APPLY?

- For jobsite and floor preparation conditions, see product-specific installation guidelines.
- Any moisture-related testing (calcium chloride, relative humidity and pH) is not the responsibility of the Company and all issues related to moisture, including any carpet-related issues, are excluded from this warranty.
- For best results, ambient temperatures should remain above 50°F and the ambient humidity should not fall below 40%.
- Chair pads are recommended under roller caster chairs to inhibit premature wear of the surface of the carpet.
- Replacement carpet will come only from current running-line products comparable to the warranted product.
- In order to make a stain claim under this guarantee, the owner must have attempted to remove the stain within (3) three working days after occurrence of the spill using the Company's recommended cleaning procedures and must notify the Company immediately if stain removal is not successful.
- The owner must allow a Company representative to attempt to remove the stain. If, under testing and analysis performed by the Company, and subject to other limitations set forth herein, the tested carpet or the cleaned area is found to have a rating of less than 8 under the AATCC 175, Stain Resistance of Pile Yarn Floor Covering Test, the Company will pay for the attempted removal of the stain by the Company representative and replace the original carpet in the affected area, up to 100 times the size of the stain, free of charge, including installation. If the stain is removed as warranted, all stain removal costs will be the responsibility of the owner.

### WARRANTY



This warranty does not cover the following:

- Carpet installed on stairs or in areas subject to abnormal foot-traffic use (i.e. golf spikes, other spiked footwear, ski boots, and the like).
- · Damage from flooding or excessive moisture from existing moisture or alkalinity-related issues.
- Burns, cuts, fading, matting, pills, pulls, odor, soiling, staining, tears or damage due to improper installation.
- General soiling, discoloration, appearance change due to pile distortion, and exposure to substances or contaminates which degrade or destroy yarn or the color of the carpet.
- Carpet which has been surface treated with materials not recommended by the Company or which
  have been subjected to abnormal use or to cleaning agents or maintenance methods not
  recommended or approved by the Company.

#### WHAT IF YOU NEED WARRANTY SERVICES

You, the original purchaser, will contact your authorized dealer or Company sales representative for claim service. Please provide a valid proof of purchase and a detailed description of the issue, along with photographs showing the concern. Samples should be submitted for review/testing when available. The dealer or Company sales representative will file a claim via www.ShawNow.com and submit the information you provided. A Company claims representative will thoroughly evaluate your claim. If you have questions, you can contact Shaw Industries Financial Services, PO Box 2128, Dalton, GA 30722, 1-800-257-7429.

#### WHAT WE WILL DO

If we find a defect covered under this warranty, we will repair the affected area to conform to the warranty. If repair is not commercially practical, the Company may, at its sole option, replace the affected carpet or refund the proportional purchase price for the affected area. The Company will pay the reasonable costs for product, freight and labor for claims filed within the first 15 years. After 15 years, the Company will pay only for product. Any costs incurred for moving equipment, furnishings, partitions and the like that were installed over the Company's commercial product will be at the customer's expense.





NOTE: The warranty is not transferable. It extends only to the original end use purchaser. Shaw Industries Inc. does not grant to any person or entity the authority to create for it any obligation or liability in connection with this product. Shaw Industries Inc. shall not be liable to the consumer or any other person or entity for any incidental, special or consequential damages, arising out of breach of this limited warranty or any implied limited warranty (excluding merchantability).

All implied warranties, including an implied warranty of merchantability or fitness for a particular purpose, are hereby limited to the duration of this limited warranty. Some states do not allow the exclusion or limitation of implied warranties or the limitation of incidental or consequential damages, so the above limitations or exclusions may not apply to the purchaser. This warranty gives the purchaser specific legal rights, such rights may vary from State to State.

## CARPET MAINTENANCE CHECKLIST

#### 1. IDENTIFY AND ADDRESS ALL SOURCES OF SOILING

- Parking lots/ Entrances: By maintaining a clean exterior, dirt coming in the building will be minimized.
- Transition areas (hard surface to carpet): Clean frequently to prevent soil from tracking to carpet.
- Food service areas/Restrooms/Water coolers: Matting may be required in areas where moisture, oil and grease are present.

#### 2. USE ENTRY MATS (KEEP DIRT OUTSIDE)

- Two mat categories
  - Soil Removal used at exterior entrances to remove soil from shoes
  - Absorbent mats used inside to prevent moisture trom getting on the carpet
- Mats should cover at least 6 footsteps to capture soil transferring from shoes. Additional matting may be necessary during inclement weather.
- Keep mats clean (mats must be properly placed throughout the facility and maintained on a regular basis).

#### 3. VACUUM (THE MOST IMPORTANT PROCESS IN YOUR MAINTENANCE PROGRAM)

- 80 to 85 % of dry soil can be removed by proper vacuuming.
- Select Vacuum cleaners certified in the Carpet and Rug Institute's Seal of Approval (SOA) / Green Label Vacuum Cleaner Program (www.carpet-rug.org)
- Commercial, dual-motor upright, top-loading vacuums are recommended.
- Maintain working condition of vacuums with special attention to the bag (empty when half full).



## MAINTENANCE GUIDELINES

#### 4. PROMPTLY ADDRESS SPOTS AND SPILLS

- Use General Soil Spot Removers, like Shaw's TOTALCARE® products for most common spots and spills. (For ordering information call or contact your representative.) Additional cleaning agents (wool safe products) are listed in the Carpet and Rug Institute's Seal of Approval (SOA) Program (www.carpet-rug.org)
- Use solvent spotters for oil/grease (petroleum—based spots). Solvent gels preferred. Follow manufacturer's recommendations when using solvents. Rinsing may be necessary.
- Use specialty products (www.proschoice.com) for set stains where color has been added or altered.
  - CTI Pro's Choice Red Relief (acid dye stains colored soft drinks, medicines. etc.)
     CTI Pro's Choice Stain Magic (organic dye stains coffee, tea, mustard, etc.)
- Some disinfectants contain chemicals that can stain, discolor and cause general harm to your flooring product. Quaternary Ammonium Salts are among those that have been found to be harmful to your flooring when used over time. Take care to choose pH neutral products only.

#### 5. USE INTERIM SYSTEMS TO MANAGE APPEARANCE

- Encapsulation process using CRI SOA cleaning agents and a dual—cylindrical counter—rotating brush machine for agitation.
  - Always pre-vacuum.
  - Hot water extraction recommended after every third (3rd) encapsulation.
- Walk Behind Extractors use CRI approved cleaning agents, be sure to operate at lowest speed.
- NOTE: Bonnet cleaning is NOT recommended!

# PHILADELPHIA\*

## MAINTENANCE GUIDELINES

#### 6. FOLLOW DEEP CLEANING PROCESS

- Hot Water Extraction Process:
  - Always pre-vacuum.
  - Apply an approved pre-spray cleaning agent in the CRI (SOA) Program.
  - Agitate with mechanical brush and allow 10 minutes dwell time.
  - Extract with hot water or use a low pH rinse agent in the machine. We recommend CRI Gold Rated Equipment.
- Examples of Equipment:
  - Truck mount units maintain higher pressure and temperature
  - High Flow Extractors
  - Portable box and wand minimum 200 psi and approximalely 1 gallon of water flow per minute.
- To prevent wicking use air movers to expedite drying. Be sure facility HVAC is on during cleaning and remains on for at least 12 hours afterward.

#### 7. WOOL / WOOL BLEND

- Wool is a natural fiber, some shedding may initially occur as fibers work their way out of the product until loose. Loose fibers can easily be trimmed even with the pile.
- Indentions from furniture can be easily steamed out of wool products.
- · Vacuum regularly without the use of beater bar.
- Blot (do not rub) spills with moist white cloth using cold water. Cleaning agents (wool safe products) are listed in the Carpet and Rug Institute's Seal of Approval (SOA) Program (www.carpet-rug.org)

#### 8. RESOURCES

 Shaw's Technical Support web—based training program is available at https://www.youtube.com/watch?v=wH-y6NbFUos&list=PLPIvybF4GS2XOHTVtGL\_soZZ\_Niohyr9D



## MAINTENANCE GUIDELINES

• For Technical assistance or maintenance related questions contact at .

#### SUGGESTED FREQUENCY CHART FOR COMMERCIAL CARPET CARE

Traffic Level	Vacuum	Spot Removal	Interim Cleaning	Hot Water Extraction
<ul><li>Light</li><li>Private offices</li><li>Cubicles</li></ul>	2+ times per week	As needed	As needed	1 time per year
Moderate  Shared offices  Secondary hallways  Conference rooms  Classrooms	1 time per day	As needed	As needed	2 times per year
Common entrances Elevators Main hallways	1+ times per day	As needed	Monthly	4 times per year
<ul> <li>Break rooms</li> <li>Work rooms</li> <li>Mail rooms</li> <li>Patient rooms</li> <li>Waiting areas</li> </ul>				7 72



## MAINTENANCE GUIDELINES

1+ times per day	As needed	Weekly	Monthly
	i+ times per day	It times per day As needed	It times per day As needed Weekly

- This chart represents a general guideline; your program should be customized to your specific conditions.
- Extra heavy traffic and soiling conditions require more frequent attention.
- NOTE: Use of a pile lifter may be a consideration. Pile lifting helps restore the surface pile yarns and helps remove embedded dry sand and soil.

## Heather Gardens Association 2023 Carpet Replacement Project

Heather Gardens Association 2888 South Heather Gardens Way Aurora, Colorado 80014-3665 Telephone: 303-755-0652 Fax: 303-750-8404

## 2023 Carpet Replacement Project Table of Contents

<b>Bidding</b>	Requ	irements
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Management of the William All		
Instructions to Bidders		i.
Bid Form		ii.
Conditions of Contract		
Section	Description	Page
I. II. III. IV. V.	Statement of Work General Conditions Special Conditions Scope of Work Technical Specifications	1 3 13 17 19
Attachments		
A. B. C. D.	Lien Release Notification of Asbestos Work Permit Contract Agreement	

Instructions to Bidders

#### Instructions to Bidders for 2023 Carpet Replacement Project

- A. It is recommended that prospective bidders visit the project site to familiarize themselves with the existing conditions and to verify dimensions, etc. Not visiting the site does not relieve the bidder of any responsibility because of unusual conditions. Bidders may schedule visits to the project site by contacting the Contracts Management Office by calling 720-974-6906.
- B. Questions as to the Scope of Work and/or the intent of any statement contained in the General Conditions should be directed to the Contracts Management Office.
- C. Bids shall be submitted in the format indicated on the Bid Sheet(s).
- D. Bids for the completion of this work as described in the General Conditions and Scope of Work may be mailed, faxed, or delivered in person.
  - 1. Mail bids to:

Heather Gardens Association Attention: Contracts Manager 2888 S. Heather Gardens Way Aurora, CO 80014-3665

- E-mail bids to the Contracts Manager at <u>Don.OGorman@heathergardensmail.com</u>.
- 3. Hand deliver bids to the Heather Gardens Receptionist located in the Heather Gardens Management Office at 2888 S. Heather Gardens Way or to the Contracts Management Office located in the Maintenance Facility located at 2887 S. Heather Gardens Way.
- E. Bids must be received no later than 12 o'clock, noon, on March 8th, 2023.
- F. Bids must be signed by an officer of the company.
- G. Copies of letters of recommendation, letters acknowledging outstanding performance, etc. will also be accepted at this time.
- H. Upon request, bidders will furnish a list of creditors for credit history verification and trade references of similar work performed with points of contact, telephone and fax numbers, and the periods of performance.
- I. Bidders may be requested to submit evidence of financial capability to perform this contract. Evidence requested may be confidential financial statements of sufficient credit to support the purchase of supplies and equipment with the payment schedule defined in Section III., General Conditions, of the Conditions of Contract.
- J. The Association reserves the right to reject any and all bids, waive any formalities, or to accept bids on less than all work as specified in the Scope of Work and/or itemized on the Bid Sheet.
- K. The Association also reserves the right to award this contract based on bids and <u>other considerations</u> as it deems in the best interest of the Association.



## Bid Form for 2023 Carpet Replacement Project

The undersigned bidder, having familiarized themselves with the work required by the contract documents, the site where the work is to be performed, and all laws, regulations, and other factors affecting the performance of the work, and having satisfied themselves of the expense and difficulties attending the performance of the work hereby proposes to complete all work specified in accordance with the contract documents for the total bid price of:

41	Duilding 201	3rd Floor	Color TBD_	Price \$ 9033.57
1)	Building 201			\$ 9,033.59
2)	Building 201	4th Floor	TBD	
3)	Building 208	4th Floor	TBD	\$ 9,033.59
4)	Building 209	4th Floor	TBD	\$ 9,033.59
5)	Building 210	4th Floor	TBD	\$ 9,033.59
6)	Building 211	3rd Floor	<u>TBD</u>	\$ 9,033.59
7)	Building 211	4th Floor	<u>TBD</u>	\$ 9033.59
8)	Building 212	2nd Floor	<u>TBD</u>	\$ 9,033.59
9)	Building 212	4th Floor	<u>TBD</u>	\$ 9,033.64
10)	Building 214	3 <sup>rd</sup> Floor	TBD	\$ 12,832.00
11)	Building 214	4 <sup>th</sup> Floor	<u>TBD</u>	\$ 12,832.00
12)	Building 216	2 <sup>nd</sup> Floor	<u>TBD</u>	\$ 12, 832.00
13)	Building 216	3 <sup>rd</sup> Floor	TBD	\$ 12, 832.0
14)	Building 216	4 <sup>th</sup> Floor	<u>TBD</u>	\$ 12,832.00
15)	Building 218	6th Floor	<u>TBD</u>	\$ /2,832.0
16)	Building 221	2 <sup>nd</sup> Floor	<u>TBD</u>	\$/2,832.00
17)	Building 221	4 <sup>th</sup> Floor	<u>TBD</u>	\$ 12,832.00

Total \$183,958.36

Anticipated Start Date: TBD Anticipated Start Date: TBD
Estimated Number of Days for Completion (Performance Period): 59 DAYS (3DAYS PER 4 STORY) APPRIL
Contractors Warranty: 12 MONTH LABOR WARRANTY FULL MANUFACTURED WARRANTY
For: <u>CARPET ONE FLOOR + HOME</u> DENKE
7m 2/24/2023

Signature of Authorized Representative

2/24/2023

Conditions of Contract

#### I. Statement of Work

This contract consisting of pages 1 through 19, plus attachments provides for the removal of the existing carpet, carpet base, and installation modular carpet in 10 buildings and on 17 floors listed above.

All work shall be accomplished in accordance with the following specifications.

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#### **II. General Conditions**

#### A. Legality of Contract

If any part, term, of provision of this contract is held by any Court of competent jurisdiction to be illegal or to be in conflict with the laws of the State of Colorado, the validity of the remaining portions and provisions of this contract shall not be affected, and the rights and obligations of the parties shall be construed and enforced as if the contract did not contain the particular part, term, or provision held to be invalid.

#### B. Breach of Contract

In the event of a suit by the Association to enforce performance of the contract by the Contractor, the Association shall be entitled to recover as part of the judgment all reasonable attorney's fees and costs incurred by the Association in connection with such action.

#### C. Contractor Supplied Items

- 1. The Contractor shall furnish all labor, supervision, transportation, materials, equipment, and supplies and shall pay the cost of all applicable fees, sales taxes, use taxes, and occupation taxes on the materials, equipment, and supplies necessary to do the work described in these contract specifications.
- 2. The Contractor shall also obtain and pay for all permits, licenses, certificates, and inspections, except as noted in paragraph Y.2. and other fees necessary to do the work described in these contract specifications.
- 3. The Contractor shall provide the Association with a copy of all permits required for the completion of work for this contract.

#### D. Insurance

- The Contractor shall, at their expense, maintain for the term of this contract worker's compensation, general liability and property damage insurance, auto liability and property damage insurance, and all other insurance coverage as may be required by the State of Colorado and other applicable governmental agencies.
- The Association shall be named as an additional insured on such policies.
- 3. Policies shall be for the following minimum amounts:
  - a. General Liability and Property Damage

**Bodily Injury** 

\$1,000,000 each person

\$1,000,000 each occurrence

**Property Damage** 

\$1,000,000 each occurrence

b. Auto Liability and Property Damage Insurance

**Bodily Injury** 

\$250,000 each person

\$500,000 each occurrence

**Property Damage** 

\$100,000 each occurrence or

\$300,000 combined single limits

#### 4. Certificates of Insurance

- a. Certificates of Insurance evidencing the specified coverage shall be provided to the Contracts Department before commencing work.
- b. If such Certificates of Insurance are not tendered to the Contracts Department before the date the Contractor submits their first request for payment, the Association shall be entitled to withhold all sums due the Contractor or the estimated premium cost for all coverages to be maintained by the Contractor, whichever is greater.
- c. Any amount withheld by the Association shall be refunded to the Contractor upon receipt of the Certificates of Insurance, providing the Certificates of Insurance show evidence of insurance coverage from the date the Contractor commended work and the date the Certificates were delivered.
- 5. The Contractor hereby waives any and all rights which they may have against the Association for damages for work, materials, equipment, and/or tools furnished by the Contractor caused by fire or other insured perils, other than any rights which the Contractor may have to the proceeds of any fire and extended coverage insurance, maintained by the Association in regards to the contract.

#### E. Indemnification

To the fullest extent permitted by law, the Contractor shall indemnify and hold harmless the Association, its officers, agents, and employees from and against all claims, damages, losses, and expenses, including but not limited to, attorney's fees arising out of or resulting from the quality and performance of work and/or arising in favor of Contractor's employees on account of bodily injury, death or damage to property.

#### F. Bonds/Lien Waivers

Unless specifically provided for in Section III. Scope of Work, no bond is required for this contract. However, the Contractor shall protect the Association from all liens and damages arising from or caused by the performance of this work by providing lien waivers from the suppliers of any major materials, equipment, etc., and from all subcontractors, as applicable. (Reference Attachment A, Lien Release)

#### G. Warranty/Guarantee

- 1. The Contractor will stipulate on the form the workmanship warranty to be provided for this contract.
- 2. The Contractor shall be responsible for the manufacturer's warranty and shall guarantee all equipment and materials installed under this contract to be free from defects for a period of not less than one (1) year from the date of final acceptance and shall repair or replace without cost to the Association any equipment and/or materials which are defective or improperly installed.
- 3. The Contractor shall provide the Association with two (2) copies of the manufacturer's standard written warranty and/or operator's instructions for the materials and/or equipment installed by this contract with the final request for payment.
- 4. If the manufacturer's warranty of the installed equipment and/or materials exceeds one (1) year, the longer warranty shall apply.

#### H. Contract Change Orders

- 1. The awarded contract amount as set forth in the "Contract Agreement" and the successful bidder's bid sheet is all-inclusive for all work. No additional costs will be considered for additional labor, materials, or equipment costs on items bid.
- 2. Any work items not covered by this contract that the Association desires to have accomplished will be subject to separate negotiations. The Contractor will not proceed with such work until expressly authorized in writing, with the dollar amount, by the Association's General Manager, Board President, or the Board of Directors, as applicable.

#### I. After Hours Contact and Required Meetings

- 1. The Contractor shall furnish the Association's Contracts Department with the name and phone number of an after hours contact to be called in case of an emergency. Emergency shall be defined as, but not limited to, work area left unsecured or in an unsafe condition that could cause injury to a person or persons or cause damage to Association property, construction area or debris not properly secured, and/or construction debris being scattered by wind or other causes.
- 2. The Contractor's on-site representative shall visit the Contracts Management Office to meet with the Contracts Manager on the first day prior to beginning any work on the contract and upon completion of the contract for a joint inspection of the completed work.

#### J. Performance Period

- 1. Unless specifically provided for in these specifications, the performance period of this contract shall be determined from the start date and completion dates as shown on the bid sheet.
- 2. The performance period shall begin upon notification of award of this contract and shall include material delivery lead-time.
- 3. Once started, work shall proceed uninterrupted, weather permitting, until all work is complete.

#### K. Schedule

- 1. The Contractor shall provide the Contracts Management Department a schedule of work indicating the proposed progression of work within the time limits for this contract. The Contracts Department must approve the schedule.
- 2. Normal work hours for contract work are 7:30 A.M. to 4:30 P.M., Monday through Friday. Requests to work hours other than those noted above and/or on Saturdays will be considered. No work shall be performed on Sundays or holidays, except in emergencies.
- Allowance for delays due to weather and delays beyond the control of the Contractor shall be granted if requested in writing by the Contractor and agreed upon by the Association.

#### L. Subcontracting/Transferring of Contract

 This contract shall not be subcontracted or assigned without the written permission of the Association.

- 2. The Contractor shall notify the Association of their intent to use subcontractors and shall provide the Contracts Department with the name, address, and phone number of each subcontractor.
- 3. Subcontractors used in the completion of this contract must comply with the General Conditions of this contract as applicable.

#### M. Laws and Regulations

#### 1. General

a. The Contractor shall comply with all laws, ordinances, codes, rules, and regulations bearing on the conduct of the work of all federal, state, city, and local agencies having jurisdiction over the area in which Heather Gardens is located.

#### 2. OSHA

- a. The Contractor shall comply with the Occupational Safety and Health Administration Hazard Communication Standards.
- b. Material Safety Data Sheets (MSDS)
  - 1) The Contractor shall provide the Contracts Department with one copy of all applicable Material Safety Data Sheets for all materials used on the job site prior to the start of any work on this contract.
  - 2) The Contractor shall also maintain one copy of all MSDS on the job site for the duration of this contract.

#### c. Asbestos Hazard

- 1) As required by OSHA 29 CFR 1926.1101, the Association hereby notifies all contractors that some of the facilities within the Heather Gardens complex, the Community Center building and Buildings 201 through 215, contain non-friable asbestos-containing materials (ACM).
- 2) The identified ACM has been inspected and found to be intact, in good condition, and does not pose a health hazard when not disturbed.
- 3) Prior to beginning any work at Heather Gardens, the Contractor shall ascertain if the facilities affected by this contact have been identified to have ACM and determine if the work involved will affect the ACM.
  - a) Read, comply with, and sign Heather Gardens Association's document titled "Outside Contractor Notification of Asbestos O&M Plan". (Attachment B)
  - b) Complete the Heather Gardens Association form "Work Permit Form for Potential Disturbance of Asbestos-Containing Materials". Attachment C.
- 4) The Association prefers, but does not require, that all contractor personnel working at Heather Gardens have attended a two-hour Class IV Asbestos Awareness Training Course as identified in the OSHA Asbestos Construction Standard.

#### 3. Association Policy

The Contractor shall comply with the following policies established for Association employees.

- a. Smoking is not permitted in any part of the common areas any building in the Heather Gardens complex at any time.
- b. Employees must present a clean, neat appearance at the beginning of each workday. Shirts are to be worn at all times. If shorts are worn, the bottom edges must be hemmed. Cut offs, tank tops and other similar forms of clothing are not acceptable.
- c. The playing of radios while working inside of a building is not permitted. Playing of radios when working outside is allowed, but the volume must be kept low so as to not disturb the residents. Headsets are considered a safety hazard and are not to be worm.
- d. Employees who are involved in an on-the-job "accident" are required to pass a blood and/or urine test for drugs and alcohol unless such testing is prohibited by law.

"Accident" is defined as a single work related injury/incident which required medical treatment, which resulted in property damage, or an incident of such a severity that it could have caused an injury requiring medical treatment.

#### N. Safety

- 1. The Contractor shall provide all safety barriers, signs, etc. as required by existing laws, rules, and/or regulations. The Contractor shall provide additional barriers, signs, etc. as necessary to prevent injury to persons and property damage.
- 2. The Contractor shall be required to place barriers, cones, and/or signs as necessary around walkways, driveways, and parking areas that may be affected by the contract work.
- 3. When working inside of a building, the Contractor shall post signs at the entry/exit doors and in the elevator, as necessary, warning building residents that work is in progress.
- 4. All work shall be conducted to provide the least interference to Heather Gardens' residents.
- All personnel will be required to wear proper PPE and practice social distancing per the CDC and local government COVID-19 mandates.

#### O. Building Security

- 1. All Heather Gardens condominium buildings are secure buildings and all doors are to remain locked at all times.
- 2. When access to a building is required, the Contracts Management Office shall sign out the necessary key(s) to the Contractor. Keys are to be returned at the end of each workday.
- 3. In the event that the Contractor works beyond normal work hours and cannot return the keys to the Contracts Management Office, the key(s) shall be placed in the drop box located to the right of the north entry door to the Heather Gardens Maintenance Office or left with the Heather Gardens Security Officer on duty. Contractor personnel will not keep the keys overnight.

4. Entry/exit doors will not be "blocked" open at any time unless attended by a Contractor employee to prevent unauthorized personnel from entering the building.

#### P. Office Space/On-site Storage

- 1. Unless specifically noted in Section III, there are no provisions in this contract for an on-site office or for storage of materials, parts, and/or equipment.
- 2. If permission is granted to store materials and equipment on site, the Association will not be responsible for theft and/or damage to any Contractor materials and/or equipment left on site.

#### Q. Personnel/Supervision

- All personnel employed by the Contractor shall be properly trained, competent, and possess any licenses necessary to perform the required services. Employees shall be clearly identified during the performance of the work in a manner agreeable with the Association.
- During all periods that work is in progress, the Contractor shall provide a full time onsite supervisor and shall also designate on worker as the lead worker who shall be responsible for the conduct of all other workers and for the quality of work in case of the absence of the Supervisor.
- The Supervisor will work with the Association's representative to coordinate all work.
- 4. Contractor personnel will take their directions from the Contractor's assigned supervisor.
- 5. In the event that neither the Supervisor or lead worker is available, the Contracts Management Office representative may direct a worker to correct an obvious discrepancy in the work being performed which will result in the work being rejected and/or undesirable condition. If the workers are performing an unsafe act, any Association employee may stop or correct a worker.
- 6. The Contractor's supervisor and workmen will not take directions from or perform any work requested by resident. If a worker does follow the directions of a resident and/or performs additional work, the Association will not be responsible for any cost incurred by the Contractor for any additional work. All requests for additional work or changes must be directed to the Contracts Management Office.
- 7. The Contractor shall notify the Contracts Management Office of any change in the designated on-site supervisor and/or lead-worker during the course of the project.

#### R. Installation/Workmanship

- 1. All work performed under this agreement shall be performed in a good, workmanlike manner to the reasonable satisfaction of the Association.
- 2. The appearance of the finished product shall be of equal importance to its proper functioning. Lack of quality workmanship and appearance shall be considered sufficient reason for rejection of the work.

#### S. Utilities

- 1. The Heather Gardens Association will provide all normal utilities (electricity, lights, and water) necessary for the completion of this work when working in areas identified in the Association's Declarations of Condominium as common areas. In some instances, the availability of water and power may be limited or not convenient due to the location of the source. The Contractor should plan accordingly.
- 2. When working in a resident's unit, in or on an area identified as a limited common area, or in the Country Place and Townhome area, the Contractor may have to supply their own power if the resident/owner of the unit will not give the Contractor permission to use their water and or electricity.

#### T. Sanitation Facilities

- 1. There are no public toilet facilities in any of the Heather Gardens condominium buildings or in the Country Place and Townhome areas. Public facilities are available in the Heather Gardens Maintenance Building and in the Community Center facility.
- 2. San-O-Let stations for public use are available for use at three locations on the perimeter of the Association and two locations on the Golf Course.
- 3. In addition, there are public restroom facilities located in the Heather Gardens Maintenance Facility and in the Heather Gardens Community Center. It is preferred that workers use the Maintenance Building facility.

#### U. Equipment

- 1. No equipment in excess of 6,000 pounds shall be driven or placed on the concrete parking decks of the Somerset or Seville buildings or in the "court yard" areas of the Atrium buildings.
- 2. The Contractor shall inform the Contracts Management Office before placing scaffolding or heavy equipment, to include towed and self-powered, off of hard surfaced areas so that the Contracts Management Office's representative can coordinate the work with the various Heather Gardens Departments.
- 3. When off of hard surfaces, heavy equipment shall be driven/placed on plywood sheets (minimum ½" thick) to prevent damage to the grounds.

#### V. Cleanup

- 1. The Contractor shall clean up his work site at the end of each day and shall maintain the work site in a clean condition acceptable to the Association's representative at all times.
- 2. The Contractor shall not dispose of any type of waste products down any storm drain nor down any of the floor drains in the six-story or the Omega buildings.
- 3. With prior approval from the Contracts Management Office, waste products that contain no hazardous or restricted chemicals may be disposed of in the floor drains located in the trash rooms of the six-story buildings.

#### W. Damages

1. The Contractor shall take adequate steps to preclude damages to the exterior and interior of the buildings, to the trees, shrubs, lawns, and plants around the building exteriors and to the walls, doors, trim, carpet, furniture, and decorations inside of the buildings.

- 2. The Contractor shall notify the Contracts Management Office immediately if any damage should occur.
- 3. The Contractor shall be responsible for repairing all damages, or the cost of repairs, caused by Contractor personnel.

#### X. Liquidated Damages

1. Liquidated Damages, if any, are stated in Section III, Special Conditions.

#### Y. Inspections and Acceptance or Work

#### 1. Pre-Work Inspections

- a. Before beginning work on this contract, the Contractor and a representative of the Contracts Management Office shall conduct a joint inspection of the general project area. Any existing damage to the grounds and facilities shall be noted.
- b. Exterior inspections shall include, but not be limited to, the conditions of the exteriors of a facility including the air conditioner grills, sidewalks and concrete drainage pans, trees, shrubs, flower beds, and the grounds in general.
- c. Interior inspections shall include, but not be limited to, the conditions of the walls, wall corners, corner moldings, paneling and trim, decorative mirrors, and base boards in the lobbies and halls. Inspections should also the walls, floors, and ceiling panels of the elevators.
- d. When the Contractor intends to use the building elevator(s) the Association will install elevator pads, at no charge, to protect the elevator walls. A 24-hour notice is required.
- e. Inspections for projects involving building roofs or access to a roof shall include the condition of the roof, parapet walls and parapet caps, roof hatches, walls next to the access ladders, and prior tracking from the roofs onto the stairwell and carpeted areas.

#### 2. Field and Laboratory Tests and Inspections

When required, the initial cost of field and laboratory shall be an expense of the Association. Should a test fail, the cost of all re-tests shall be an expense of the Contractor.

#### 3. Completed Work

- a. The Contractor and a representative of the Contracts Department shall inspect and agree on the percentage of work completed before issuing progress payments.
   Association representatives from other departments concerned may also participate in all inspections.
- b. Before requesting final, a representative of the Contracts Department and the Contractor shall inspect the completed work and produce a written final inspection punch list of discrepancies, if any.
- c. Payment for retention must be requested in writing and will be paid only upon completion of all work including the correction of all discrepancies noted and /or reported before and during the final inspection.

#### Z. Payments

1. 50% deposit will be released to the contractor following the execution of this contract. Remaining balance will be paid within 30 days following completion of the punchfist of last corridor carpet replaced.

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#### III. Special Conditions

#### A. Materials

- Carpet
  - a. Carpet will be EF Contract Bolyu -Tempo the one of six color schemes as designated in Section IV, Scope of Work, installed in accordance with the manufacturer's specifications.

Specifications: EF Contract Boyu - Tempo

Tile size: 24" x 24"

Face Fiber: Encore SD Ultimate (with recycled content)

Face Weight: 30 oz/ sy.

Pile Height: 0.139 inch.

#### OR

b. Shaw Carpet Tile – Beetmill TL/ Hook Up installed in accordance with the manufacturer's specifications.

Specifications: Shaw - Beetmill TL or Hook Up

Tile size: 24" x 24"

Face Fiber: 100% ECO Solution Q Solution Dyed Nylon

Face Weight: 86.40 OZ/ SQ. YD.

Pile Height: 0.132 inch

#### 2. Carpet Base

- a. Carpet Base will be Core Elements Outpouring BL. One of 3 Color selections will be installed in accordance with the manufacturer's specifications.
- 3. Adhesive
  - a. Will be in accordance with EF Contract or Shaw Beetmill TL / Hook Up requirements.
- 4. Miscellaneous Materials and Supplies

All miscellaneous materials and supplies used shall be compatible with and approved for use with the EF Contract Bolyu – Tempo Carpet Tile or Shaw - Beetmill TL / Hook Up.

#### 5 Walk Off Carpet - NA

#### C. Attic Stock

- The Contractor shall provide the Association with attic stock equal to or greater than 2% than the amount of yardage of the field carpet installed.
- Attic stock shall be full cartons.
- Attic stock is to be delivered to the Clubhouse Basement, around the south backside of the clubhouse. Contractor to coordinate delivery with the Contracts Manager and/ or the Custodial Supervisor.

#### D. Certification of Installers

 The lead worker shall be on the job site at all times during the installation of the carpet tile and base.

#### E. Project Coordination

- 1. The Contractor shall designate a Project Manager who will work with the HGA Contracts Department personnel to coordinate all work. The Contracts Department shall be notified in writing of any change in the schedule during the course of the work.
- 2. All workers on the job site will coordinate work through either the Contractor's Project Manager or the Associations' Contracts Department representative. Requests by any Heather Gardens' employee, Building Area Representative, Alternate Representative, or building resident made to any worker must be directed to, except in the case of an emergency or safety hazard, either the Contractor's Project Manager or the Association's Contracts Department Representative.

#### F. Performance Period

All work, including demolition, floor preparation, and installation of the new carpet shall be completed within 5 work days for one floor, not inclusive of material ordering and delivery time.

#### G. Schedule

- 1. Work shall begin on a Monday and be completed NLT than COB on Friday of any given work week for a current floor.
- 2. The Contractor must provide the Contacts Department with a minimum five (5) day work notice of intent to begin work.

#### H. Working Conditions

1. Prior to commencing work, the Contractor shall familiarize their assigned personnel with the contract specifications and drawings, field conditions, and existing dimensions and shall reaffirm that the work can be accomplished as required.

- 2. The drawing provided is for design intent only. The drawing represents a typical installation on a floor for a particular type of building. Actual dimensions may vary from floor to floor and building to building and the floor may be a mirror image of the drawing provided.
- 3. Workers shall park all vehicles away from the main entrance of the building in an area designated for vehicle parking. Contractor personnel shall not park in designated fire lanes, handicapped spaces, or reserved parking areas. Delivery vehicles may temporarily park in loading zones when making a delivery.

#### Delivery of Materials to Job Site

- 1. Carpet to be installed and miscellaneous materials shall not be delivered to the project site from the Contractor's storage area more than 24 hours in advance of the intended use.
- 2. All materials shall be in their original containers and carpet shall be in unopened cartons.
- 3. Prior to beginning work, the Contractor's Project Manager and a representative of the Association shall inventory the carpet to insure that all necessary carpet is on site. No work shall be begin until all materials are on site.

#### J. Disposal of Existing Carpet and Related Materials

- 1. The Contractor shall dispose of all old carpet and related materials off site. The use of the trash dumpsters located in the buildings and/or the roll off trash container located Heather Gardens' maintenance facility yard is prohibited.
- 2. After demolition of the existing carpet, the Contractor shall sweep or vacuum the floor to remove all debris caused by the removal of the old carpet and pad.
- 3. Deteriorated carpet pad shall be completely removed from the building, grounds and roadways.
- 4. The Contractor shall be subject to back charges at a rate of NLT \$36.00 per manhour for Heather Gardens personnel labor cost should carpet debris be swept into and/or left in trash chute rooms, common area hallways, electrical rooms, or on the grounds and/or asphalt drives and parking areas.
  - a. Time and one-half shall be back charged if Association personnel are employed after their normal work hours.
  - Heather Gardens personnel called from home for unscheduled overtime work receive one (1) hour of travel time. This cost will also be assessed against the Contractor.

#### K. Inspections and Acceptance of Work

Prior to starting any work, the Project Manager and a representative of Contracts
Department shall inspect the floor for existing conditions. Special attention shall be given
to corners of walls to include corner molding; existing base; conditions of doors to include
mars, scratches, and splintering along the bottom edge; and decorations to include
paneling, wall mirrors, etc. installed by the residents in the halls and their limited common
areas.

- 2. Any special conditions will be brought to the attention of the Owner's representative as well as the installers. These conditions of pre-existing damages will be the only damages for which the Contractor will not be held responsible.
- 3. Upon completion of the installation, the Contractor and Owner's representative shall make a joint inspection for acceptance. Any discrepancies noted shall be corrected within five (5) workdays.

#### L. Penalties

- The Association shall access a penalty of \$10.00 per day for each day that the floor installation exceeds five working days when the delay is not justified.
- The Association shall access a penalty of \$10.00 per day for each day over five working days that a noted discrepancy is not corrected.
- 3. The Association shall access a penalty of \$50.00 per occurrence for disposing of carpet and/or other debris in the building trash container or in any other trash container located in the Heather Gardens complex.

#### IV. Scope of Work

#### A. General

- 1. The Contractor shall remove and properly dispose of all existing carpet, under pad, if existing, and miscellaneous other floor coverings from the floors to be installed of the buildings; prepare the floor surface for new carpet; and install new carpet tile and related products according to the manufacturer's approved methods and procedures.
- The new carpet shall be installed in accordance with the manufactures instructions unless directed otherwise by the Contracts Department Representative.

#### B. Carpet Color Options

Option 1.

EF Contract - Bolyu.

Style: Tempo

Color Name: Waltz

Option 2.

EF Contract - Bolyu

Style: Tempo

Color Name: The Blues

Option 3

EF Contract - Bolyu

Style: Tempo

Color: Piano Concerto

Option 4

Shaw Carpet Tile - CORE ELEMENTS

Style: Beetmill TL / Hook Up

Color: TBD

#### C. Carpet Base

Option 1.

Dura Weave Floors:

Bronze Commercial Series: Solon II 20

Color: Dark Cloud.

Option 2.

Dura Weave Floors:

Bronze Commercial Series: Solon II 20

Color: Koala

Option 3.

Dura Weave Floors:

Bronze Commercial Series: Brookton III 20

Color: Earth Glow

Option 4.

SHAW - CORE ELEMENTS:

Style: Outpouring BL

Color: TBD

#### D. Walk Off Carpet - NA

#### E. Elevators - NA

#### F. Demolition

All carpet, pad, tack strips, and related materials must be removed and disposed of as instructed in Section III, Special Conditions, paragraph J.

#### G. Floor Preparation

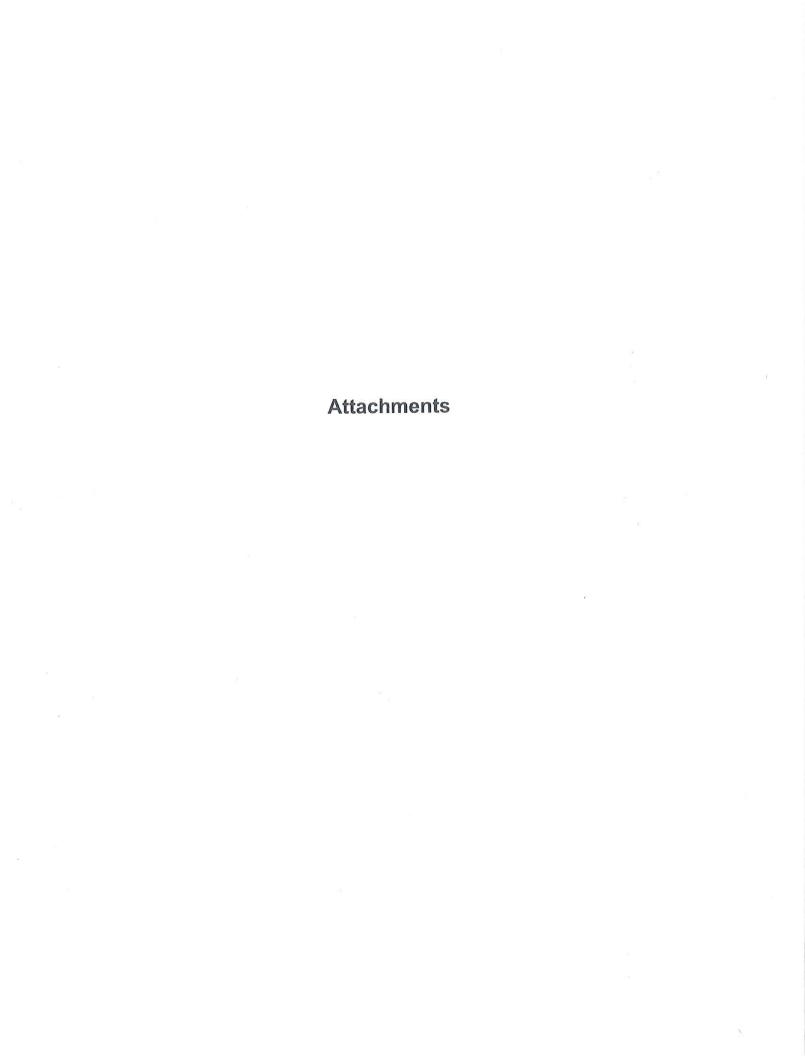
- 1. Minimum floor preparation shall be included with the total installation costs.
  - 3. All necessary floor preparation will be accomplished by the Contractor prior to the installation of the modular carpet.
  - 4. Major floor preparation areas shall be paid on a time and materials basis. The Contracts Department's representative shall be immediately notified of areas requiring major floor preparation and a cost negotiated prior to proceeding with the repairs.

#### H. Installation

Modular carpet shall be installed in accordance with the manufacture's instructions. A
centerline shall be struck, and the carpet laid in each direction off of the center line. When
practical, no pieces of tile of less than three inches (3") in width shall be laid. If necessary, the
centerline may be adjusted to prevent small pieces of carpet tile being used as inserts –
fillers.

#### IV. Technical Specifications

Carpet shall be laid in accordance with EF Contracts or Shaw Carpet technical specifications. The specifications shall be provided to the Association's Contracts Department and shall include procedures for laying out and installing the EF Contract or Shaw Carpet Tile and shall indicate approved floor preparation materials, to include but not necessarily limited to, adhesives and underlayment materials.



#### LIEN RELEASE

known as <u>CARPET ONE Flence Device</u> does hereby state that it has been paid in full for all labor,
services, materials and the like furnished to or on behalf of Heather Gardens Association, hereinafter referred to as "Releasee". Such labor, services, and/or materials were supplied by Releasor for a project identified as
The Releasor warrants and represents that the Releasee has fully paid for all labor, equipment, tools, materials, supplies, services, required taxes or the like used and/or incorporated by the Releasor on the Project and the Releasor agrees to indemnify and hold the Releasee harmless from and against any claims that may be made against Releasee or it's sureties by any person, firm, corporation, or other legal entity on account of or claiming to have provided labor, services, tools, materials, supplies, or the like to the Releasee for the Project. The Releasor agrees to pay or otherwise satisfy any judgment or award which may be rendered against the Releasee on account of any such claims and to pay all expenses of investigation and litigation of such claims, including reasonable attorney fees, incurred by or on behalf of Releasee on account of such claims.
The undersigned whose signature appears below on behalf of the Releasor warrants and represents that he/she has full power and authority to execute this instrument on behalf of the Releasor and to bind the Releasor to the terms and provisions of the Release. The Releasor acknowledges the Releasee's intent to rely on the representations contained herein.
This Release shall inure to the benefit of and be binding upon the Releasee and their sureties and the Releasor and their heirs, personal representatives, successors and assigns forever.
EXECUTED and delivered on the date set forth below:
CARPET ONE FLOOR + Homes DEVINE (Signature)  (Company)  2/24/2023  (Daté)  (Printed Name)
(Daté) (Printed Name)
PAULA A. WIEST (Title)  NOTARY PUBLIC  STATE OF COLORADO  NOTARY ID 20164002989  MY COMMISSION EXPIRES JANUARY 27, 2024
On this day of day of 2003 before me, a Notary Public in and for said County and State, came the above named NGO DOWN , who is personally known to me to be the identical person whose name is affixed to the above instrument as personally known to me to be the identical person whose name is affixed to the above instrument as personally known to me to be the identical person whose name is affixed to the above instrument as his free and voluntary act and deed for himself and as the free and voluntary act and deed of the Control of the uses and purposes therein set forth.
Witness my hand and official seal on the day and year last above written.
My Commission Expires:
NOTE: If the space for describing the Project is too small, write in "See Attached" and describe on a separate sheet.  Notary Public  Notary Public  Address



## **OUTSIDE CONTRACTOR** NOTIFICATION OF ASBESTOS O & M PLAN Retain Copy in Asbestos Operations and Maintenance Plan

Company Name: <u>CARPET ONE TLOOR + HOMIE BENNER</u>
Company Officer: NOEL DRIER Title: PRESISENT
Type of Business: FLOORING RETAILE / CONTRACTOR
I have read and understand the Asbestos Operations and Maintenance Plan for this facility. My company will perform our work in accordance with the Plan or, if unable to do so, will inform the Heather Gardens Association's Maintenance Supervisor or Contracts Manger. If not able to comply with the existing Plan, the Association's representative will provide instructions prior to any asbestos associated work.
For: CARPET ONE FLOOR HOME DEVINE Contractor
(Authorized Representative)  Z/23/23 (Date)
For: Heather Gardens Association, Owner
(Maintenance Supervisor or Contracts Manager) (Date)



## Work Permit Form For

## Potential Disturbance of Asbestos-Containing Materials

(Retain a copy in Asbestos Operations and Maintenance Plan)

Date: 2/23/2023	/endor: CARA	DET ONE	Frank +1	Jomes	Distri
Contact: NOEL DRIEN		_ Phone:	303-757	4896	
Floor/Area: MEATHER GNESSUS	/		3		
Description of the work to be done:	RPET TILE	EDEMO	/ INSTAN	man	
CARPET BASE DEMO/ INS	TAMATION.	F			
					COUNT
Is Worker trained in Asbestos Abatement	Procedures?:	NOT CE	ATIANS (	EN CASE	= -
Type of training: <u>WE HAVE EXP</u>	Encasia in	masona	my PROBUC	7	
Work Started:	Work Finis	shed:		i i	
Heather Gardens Use Only	Yes	No	ÿ		
ACM within work area Disturbance Probable:					
Work Requires Controlled Conditions:					
Comments:					
			39)	20	
				-	
Work Approved By:					
(Maintenance Supervisor/Contracts Manger)		(Date	111		
Completed Action Approved By:	Supervisor/Contracts Manger)	(Date)		e .	
(montenance C		(Date)			



## CARPET ONE FLOOR & HOME DENVER 5125 EAST EVANS AVE DENVER, COLORADO 80222

PH: 303.757.4996 FAX: 303.757.5719

noel@carpetonedenver.com

Page 1 of 2 PO# Date 2/7/23

#### ESTIMATE SUBMITTED TO:

Attn: Don O'Gorman
Heather Gardens Association
2888 S. Heather Gardens Way
Aurora, CO 80014
720-974-6906
Don.ogorman@heathergardensmail.com

#### LOCATION OF INSTALLATION

17 hallways Multiple buildings/multiple floors

#### **ESTIMATE IS AS FOLLOWS:**

Provide and install new carpet tiles, bound 5 ½" wall base and transitions in all needed areas. Demo existing carpet tiles and wall base, dispose of all waste in designated areas. Perform required floor prep and clean up in all designated areas. Designated areas: Building 201 3<sup>rd</sup> & 4<sup>th</sup> Floors, Building 208 4<sup>th</sup> Floors, Building 209 4<sup>th</sup> floor, Building 210 4<sup>th</sup> Floors, Building 211 3<sup>rd</sup> & 4<sup>th</sup> Floors, Building 212 2<sup>nd</sup> & 4<sup>th</sup> floors, Building 214 3<sup>rd</sup> & 4<sup>th</sup> Floors, Building 216 2<sup>nd</sup> & 3<sup>rd</sup> & 4<sup>th</sup> Floors, Building 218 6<sup>th</sup> floor, Building 221 2<sup>nd</sup> & 4<sup>th</sup> floors.

#### **SPECIFICATIONS**

#### Materials:

Carpet Tiles- Shaw 24x24 Hook Up "Colors (TBD)" 4088 sqyds @ \$26.15 = \$106,901.20 Carpet Base — Shaw Profusion 20, "Colors (TBD)", Binding Color (TBD) 12'x390' = 520 sqyds @ \$9.99 yd = \$5,194.80 Binding — 9360 Lin Ft @ \$1.10 per Linft = \$10,296.00 Adhesives — D5000 Locworx Premium PSA 4 Gal— 35ea @ \$125 = \$4,375.00 Transitions - \$500.00

#### Labor:

Demo, Installation Tile/Base, Freight, Disposal, Furniture, High Rise Fee, Transitions. \$46,510.00

- By signing this estimate, you agree to proceed with any unexpected changes found to be necessary by the Installation Team to complete the installation properly. Examples are the "Amount of material required to complete the installation", "Additional material required" and "Any required floor prep or leveling" needed to install the product properly into the application. These discoveries will be discussed with the customer and billed on a time and materials basis accordingly.
- > Customer will have installation areas **empty** with heat, water, and electricity. Please be ready for your installation or additional charges maybe assessed at \$100 per hour.
- Please read "Preparation for Installation" instructions on page 2.
- > Customer will make sure there are no other workers in the areas where installation is to occur.
- > Customer will make sure that there is close access for the Installer parking, and to make material cuts for the installation.
- > If you have any questions or job site changes, please discuss with your Project Manager.

#### <u>TOTAL PRICE:</u>

Materials: \$127,267.00 Tax: (8%) \$10,181.36 Labor: \$46,510.00 Total: \$183,958.36

**PAYMENT TERMS:** 50% deposit at time of order, and the balance due 30 after installation.

\*As with other industries, we have been experiencing random freight and product price increases. We will honor the estimate pricing for 14 Days; at which time we will need a signed proposal and deposit to lock the price for your application. Respectfully submitted by:

**Noel Drier** 

**Carpet One Floor & Home Denver** 

NORTH AMERICA'S LARGEST FLOOR COVERING RETAILER
CARPET, AREA RUGS, WOOD, CERAMIC, VINYL, LAMINATE, CORK, LUXURY VINYL TILE, AND CORETEC
WE MAKE FASHION AFFORDABLE

#### PREPARATION FOR INSTALLATION

Thank you for placing your order with the Carpet One Floor & Home Denver. So that installation will progress smoothly, please complete the following items where applicable:

- All installation areas must have heat, water, and electricity. The temperature should be at least 70 degrees for at least 24 hours before and after the installation.
- 2. We are not professional furniture movers, appliance movers, or plumbers and prefer that you have these jobs completed before installation begins. However, if you choose to have us perform these jobs, please note that we will not be responsible for the condition or working condition of items moved. We will not under any circumstances move firearms, fish tanks, aquariums, electronics, sleep number/electronic beds, Pianos, Safes, Pool tables or grandfather clocks.
- 3. If you choose to have us move appliances, please note that we will not disconnect or reconnect water hook-ups to appliances with water or icemakers and will not be responsible for the working condition of any appliances moved. If you choose to have us remove and reset your toilet (we will not move pedestal sinks or vanities) be aware that occasionally it may be necessary for a qualified plumber to handle the plumbing issues. If this appears to be the case, the installer will notify you, however, we cannot assume responsibility.
- 4. There is a charge for moving furniture and appliances, so if you choose to move your own, please have this done by the time the installers arrive.
- City code will not allow us to disconnect or reconnect any type of gas appliance. Please arrange to have this done before the installers arrive.
- We cannot be responsible for hidden pipes or electrical lines under the floor, and customer must notify us if these conditions exist.
- 7. Please notify your Project Manager of any wires or alarm systems that need to be discussed prior to installation.
- 8. We cannot be responsible for and will not attempt to repair any structural issues such as settling of the house or squeaks in the floor.
- 9. Remove all small furnishings, accessories, and area rugs.
- 10. Unhook all wires and turn off and disconnect and move all computers, office, and electrical equipment.
- 11. Remove any pictures, wall hangings, plants, and objects from desktops.
- 12. Lock all filing cabinets and empty all bookcases and furniture.
- 13. Remove linens from beds. Disassemble any beds other than standard beds.
- 14. Remove all objects from closet floors and remove any floor length hangings.
- 15. It is the customers responsibility to have doors trimmed.
- 16. We cannot be responsible for chipping or breaking of any baseboards or molding.
- 17. The customer should be aware that touch up paint or stain may be required after some installations.
- 18. Please note that if the height of the new flooring is lower than the existing carpet, the baseboards or stringers may need to be repainted or re-stained.
- 19. We do clean up as much debris and scraps as possible.

#### ACCEPTANCE OF PROPOSAL

THE BUYER AGREES TO PAY ITEREST OF 21% COMPOUNDED MONTHLY ON ALL DELINQUENT INVOICES AS WELL AS EXPENSES, ATTORNEY FEES AND COURT COSTS WHICH SELLER INCURS BY REASON OF BUYERS DEFAULT. ANY ALTERATION OR DEVIATION FROM ABOVE SPECIFICATIONS INVOLVING EXTRA COSTS, WILL BE EXECUTED ONLY UPON WRITTEN ORDERS, AND WILL BECOME AN EXTRA CHARGE OVER AND ABOVE THE ESTIMATE. ALL AGREEMENTS ARE CONTINGENT UPON STRIKES, ACCIDENTS OR DELAYS BEYOND OUR CONTROL. NO WARRANTIES, INCLUDING MERCHANTABILITY OR FITNESS OF THE GOODS FOR ANY PURPOSE, HAVE BEEN MADE BY SELLER UNLESS EXPRESSLY INCLUDED IN OR ATTACHED TO THIS ORDER. THERE ARE NO OTHER AGREEMENTS EXPRESSED OR IMPLIED OTHER THAN THOSE SPECIFIED HEREIN. THE TERMS AND CONDITIONS SET FORTH HEREIN MAY NOT BE VARIED EXCEPT UPON THE WRITTEN APPROVAL OF BOTH SELLER AND BUYER.

I understand that my installation may be scheduled but cannot be started or confirmed until all necessary paperwork has been signed and returned to Carpet One — this includes the "Lead" page, invoice, proposal and prep instructions as applicable. I will contact my Project manager for clarification if needed. All special-order products or customer "will calls" require payment in full at the time of order and are not cancellable or refundable.

The above prices, specifications, and conditions are satisfactory and are hereby accepted by the signee. Carpet One Floor & Home Denver is authorized to do work as specified in this document. Payment will be made as outlined above.

Date Accepted		
Signature		
Signature		

\*ELECTRONIC SIGNATURES AND DATES FOR THE PURPOSE OF THIS CONTRACT SHALL BE DEEMED LEGAL AND BINDING

## CARPET EXCHANGE AURORA WAREHOUSE 2121 SOUTH HAVANA

MON-FRI 8:00- 5:00PM SAT 9-5PM AURORA, CO 80014

Telephone: 303-750-0550

## QUOTE

ES304741

Page 1

Sold To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014

#### Ship To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014

Quote Date	Tele #1	PO Number	Quote Number	
02/08/23	410-501-4940	HOOK UP/BEETMILL	ES304741	
Inventory Style/Item	Color/Des	cription	INCINES Pri	ce Extension
This will change with	TO BE DETE R PRODUCT FOR BEETMILL additional colors choses NT NEEDED FOR INSTALL, 10	3701.315Y	OVERAGE	09 101,498.5
	ET TILE ADHESIVE 4 COMMERCIA	AL ADHESIVE	136.	99 7,534.4
C13 CE TAKE UP GLUI	ADO DELIVERY FEE RDF E DOWN TERN FORMATION		<u>1.</u>	27 0.27 75 6,475.00 30 23,310.00
CARPET BASE BINDING THIS IS INCLUDES THE	BINDING CARPET FOR 12020 LF OF CO MUM FOR EACH COLOR. FINAL E.		BASE AND BINDING	00 22,500.00
P CE FLOOR PREP I			45.0	00 1,800.0
CE CARPET MISC BUDGET NUMBER FOR DOO	R TRANSITIONS		1.0	2,241.0
CE CARPET MISC	VERY AND HANDLING OF ATTI	C STOCK/OVERAGE	1.0	00 400.00
CE CARPET MISC INSTALL CARPET COVE			1.0	00 6,000.00
C10 CE FURNITURE			1.8	50 600.00
02/08/23		01		- 3:05PM -
Sales Representative(s): KIM REITER WHOLESALE				
MINITELL WHOLLOALL			Subtotal:	172,359.29
			Sales Tax:	10,522.66
		÷	Misc. Tax:	0.00
			QUOTE TOTAL:	\$182,881.9

## CARPET EXCHANGE AURORA WAREHOUSE 2121 SOUTH HAVANA

MON-FRI 8:00- 5:00PM SAT 9-5PM AURORA, CO 80014

Telephone: 303-750-0550

#### QUOTE

ES304741

Page 2

Sold To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014 Ship To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014

Quote Date

Tele #1

PO Number

**Quote Number** 

02/08/23

410-501-4940

HOOK UP/BEETMILL

ES304741

Inventory

Style/Item

Color/Description

Price Extension

#### COMMON AREAS IN 214,216,218, AND 221 EACH FLOOR

\*\*\*\*\*\*IF FURNITURE MOVE IS INCLUDED IN YOUR ORDER: THE CUSTOMER IS RESPONSIBLE TO MOVE ALL ITEMS 45LBS AND UNDER, AS WELL AS VALUABLES, BREAKABLES, GRANDFATHER CLOCKS, POOL TABLES, ELECTRONICS AND ANTIQUES. ALL CLOSETS HAVING NEW FLOORING INSTALLED MUST HAVE 3 FEET OF CLEARANCE FROM THE FLOOR UP. IF WE ARE MOVING BEDS ALL BEDDING MUST BE STRIPPED PRIOR TO INSTALLERS ARRIVING TO INSTALL NEW FLOORING, AND HEADBOARDS/FOOTBOARDS ARE TO BE DISASSEMBLED BY THE CUSTOMER IN ORDER FOR INSTALLERS TO MOVE THEM.

\*\*WE DO NOT MOVE EXERCISE EQUIPMEMT\*\*

\*\*WE DO NOT DIS/RE-ASSEMBLE ANY FURNITURE\*\*

\*\*\*WE DO NOT MOVE SLEEP NUMBER MATTRESSES, ADJUSTABLE PNEUMATIC OR POWERED BEDS, HOSPITAL BEDS, BUNK-BEDS, PIANOS, OR AQUARIUMS. IF YOU HAVE LARGE OR HEAVY FURNITURE ITEMS THAT NEED TO BE MOVED PLEASE DISCUSS WITH YOUR SALES PERSON PRIOR TO SCHEDULING YOUR INSTALL; ADDITIONAL FEES WILL APPLY.

- 02/08/23			─ 3:05PM ─
Sales Representative(s): KIM REITER WHOLESALE			
		Subtotal:	172,359.29
		Sales Tax:	10,522.66
		Misc. Tax:	0.00
		QUOTE TOTAL:	\$182,881.95

#### CARPET EXCHANGE AURORA WAREHOUSE 2121 SOUTH HAVANA

MON-FRI 8:00- 5:00PM SAT 9-5PM AURORA, CO 80014

Telephone: 303-750-0550

# ES304741

Page 3

#### QUOTE

#### Sold To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014

#### Ship To

HEATHER GARDENS ASSOCIATION 2877 S HEATHER GARDENS WAY AURORA, CO 80014

Quote Date	Tele #1	PO Number	Quote Number	H
02/08/23	410-501-4940	HOOK UP/BEETMILL	ES304741	

Inventory Style/Item

Color/Description

Price Extension

- -HEATHER GARDDENS TO PROVIDE DUMPSTER
- -FINAL CARPET COLORS MAY CHANGE QUANTITY NEEDED AND THEREFORE THE FINAL COST 500 YARD MINIMUM WITH UP TO A 5% OVERAGE REQUIRED ON THIS CARPET STYLE
- THIS QUOTE IS FOR THE FOLLOWING AREAS
- 201-3RD AND 4TH FLOOR
- 208-4TH FLOOR
- 209-4TH FLOOR
- 210-4TH FLOOR
- 211- 3RD AND 4TH FLOOR
- 212- 2ND AND 4TH FLOOR
- 214- 3RD AND 4TH FLOOR
- 216- 2ND, 3RD AND 4TH FLOOR
- 218- 6TH FLOOR
- 221- 2ND AND 4TH FLOOR

#### AND INCLUDES:

00/00/00

CARPET TILES, CARPET BASE, TRANSITIONS, ADHESIVE AND FREIGHT. REMOVE EXISTING CARPET TILES, AND BASE. MOVING FURNITURE ON CORRIDORS THAT HAVE FURNITURE (8), PREPARE FLOOR FOR NEW CARPET TILES, INSTALL NEW CARPET TILES AND CARPET BASE AND TRANSITIONS AT DOORWAYS. THERE IS ALSO A CHARGE FOR THE INSTALLER TO HANDLE AND DELIVER ATTIC STOCK AND OVERAGE.

02/06/23	3.U3PIVI -
Sales Representative(s):	
KIM REITER WHOLESALE	
	Subtotal: 172,359.29
	Sales Tax: 10,522.66
	Misc. Tax: 0.00
	QUOTE TOTAL: \$182,881.95
	QUOTE TOTAL. \$102,001.30



3944 YOUNGFIELD STREET WHEAT RIDGE, COLORADO 80033 TEL 303-279-1708 FAX 303-279-1740 WWW.CFSFLOOR.COM **SINCE 1986** 

**ESTIMATOR: ALAN CLEGG** 

## **FLOORING BID**

PROJECT: HEATHER GARDENS

ATTN DON

BID DATE: 01-23-23

PROJECT BID TOTAL:\$179,494.71 INCLUDES 4.5% TAX ADD 3.5% TAX FOR 8%

**FURNISH AND INSTALL** 

EF-C CARPET TILE TEMPO COLOR T.B.D 3000 YDS IN COR

\$154,726.00

TAX 5,462.15

CARPET BASE 2400 LF - ADP 6,960 LF = 6

8,268.00 196.56

NEED: 9,360 LF TOTAL

TAX

RE-MOVE OLD CARPET

\$ 10,842.00

THIS IS A ALLOWANCE WE WILL FINALIZE FIGURES AFTER MEASURING.

212,825.76

ACCEPTANCE OF THIS BID IS ACCEPTANCE OF THE FOLLOWING CONDITIONS (UNLESS DESCRIBED ABOVE AS INCLUDED WORK):

EXCLUDE SURFACE PREP. WE INCLUDE MINOR PREP WHICH IS DEFINED AS FILLING OF TYPICAL CONCRETE CONTROL JOINTS AND LIGHT SWEEPING. EXCLUDE DEMOLITION, SCRAPING, LEVELING, DEEP FILLING, GRINDING, OR SURFACE REPAIRS.

EXCLUDE CLEANING, WAXING, SEALING, BUFFING, POLISHING OR VACUUMING.

WE WILL REMOVE OUR TRASH & LEAVE THE AREA BROOM CLEAN.

FOR CONTRACTS OVER \$25,000, WE WILL INCLUDE ONE CALCIUM CHLORIDE MOISTURE TEST PER 10,000 SF.

PREPAY VENDORS OR SPECIAL ORDER ITEMS MAY REQUIRE YOUR PREPAYMENT FOR ORDERING.

WE RELY ON SCALING THE PLANS TO PREPARE AN ACCURATE BID. ANY ERRORS IN THE PLANS WILL REQUIRE RESUBMISSION OF THIS BID.

#### THIS BID INCLUDES THE FOLLOWING SALES TAX RATE: STATE 7.62%

BID PER SITE VISIT?

No

MATERIALS INCLUDED?

YES

WAGE SCALE PROJECT?

LABOR INCLUDED?

YES

CONTRACT TERMS:

NEGOTIABLE

ADDENDA ACKNOWLEDGED: NONE **BID EXPIRATION:** 60 DAYS

No

Work Hours: Mon-FRI BUSINESS HOURS

This bid is an estimate only. We reserve the right to modify or withdraw this bid. This bid is submitted with the assumption that any RESULTING CONTRACT WILL USE OR BE SIMILAR TO THE AIA 401 STANDARD SUBCONTRACT AGREEMENT.

Any resulting contract is solely between the two contracting parties and does not require performance of a third party to

B Ε С

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M E **Budget and Finance Committee** 

Motion: Recommend the purchase of a used van or truck for the Paint

**Department** 

Project Cost: \$37,013

Based on the recommendation of the Maintenance Committee, I move that the Budget and Finance Committee recommends that the Heather Gardens Association Board of Directors approve the allocation of up to \$37,013 for the purchase of a used van or truck for the Heather Gardens Paint Department. This purchase is an approved budgeted item for \$37,013.

Motion made by:	
Seconded by:	
Outcome of Vote:	
For:	
Against:	
Absent/Abstaining:	
Notes:	

**Rationale/Notes:** See attached Request for Capital Expenditure. The advance approval of this allocation of funds will enable Management to search the used vehicle market and concurrently make an offer when an acceptable vehicle is located.

## HEATHER GARDENS ASSOCIATION REQUEST FOR CAPITAL EXPENDITURE

PROJECT: Purchase a Used Van or Truck for the Paint Department

F823

DEPT: Paint

DATE: March 6, 2023

BUDGET	Budget Amount:	\$37,013	Contract Amount:	\$37,013
Year: 2023	Expended YTD:	\$ 0.00	Change Order Res.:	\$0.00
Tab:	Unexpended Balance:	\$ 0.00	Total Project Cost:	\$37,013
Page:			Add. Funds Requested:	

#### **DESCRIPTION:**

Purchase either a used van or truck for the Paint Department. This is a 2023 planned capital reserve purchase.

JUSTIFICATION: (Attach backup material as required.

Currently the Paint Department is down one vehicle. This vehicle purchase will replace the 2002 Chevrolet Silverado 1500 originally used in the R&G department as a plow truck. About 5 years ago the truck was given to the HG Paint Department instead of trading or selling. The truck currently requires major repairs including a camshaft and transmission which costs more than the value of the truck.

BID COMPARISON: (If required, summarize, or attach separate schedule.)

Due to the time constraint on finding and purchasing a used vehicle, we are unable to provide a bid currently. All bids will be attached once vehicles are located, and estimates are given.

#### RECOMMENDATION:

The HG Maintenance Department recommends the use of our budgeted \$37,013 for the purchase of either a truck or economy van for the Paint Departments use. The cost for this purchase will not exceed the requested amount without prior approval as part of this Capital Reserve.

1. Dept. Head	2. CFO	3. CEO	4. Dept. Chair	5. B&F Committee	6. HGA President
Concur  Non-concur	Concur  Non-concur Concur with Justification	Concur	☐ Concur☐ Non-concur	☐ Concur ☐ Non-concur	☐ Concur ☐ Non-concur

Check: Concur, Non-concur or Concur with justification, then initial. Attach comment sheet if you like.

\*Capital expenditures, except emergency replacements and weatherproofing performed by HGA labor, are approved/revised as follows:

All Items require Block 1, 2 (when needed), and 3 through 8 completed.